

ANNUAL REPORT 年報

2021

Established in March 1997, The Hong Kong Mortgage Corporation Limited<sup>1</sup> is wholly owned by the Hong Kong Special Administrative Region Government through the Exchange Fund. It has three wholly-owned subsidiaries, HKMC Insurance Limited (**HKMCI**), HKMC Annuity Limited (**HKMCA**) and HKMC Mortgage Management Limited (**HMML**).

# **Missions**

### To promote:

- stability of the banking sector
- wider home ownership
- development of the local debt market
- development of retirement planning market

# Credit Ratings

|                  | S&P        |           | Moody's    |           |
|------------------|------------|-----------|------------|-----------|
|                  | Short-term | Long-term | Short-term | Long-term |
| Local Currency   | A-1+       | AA+       | P-1        | Aa3       |
| Foreign Currency | A-1+       | AA+       | P-1        | Aa3       |
| Outlook          | Stable     |           | Stable     |           |

(as at 31 December 2021)

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<sup>1</sup> References to "HKMC", "Corporation" or "Company" in this Annual Report mean The Hong Kong Mortgage Corporation Limited.

# Financial Highlights

|   | 2021<br>HK\$'000 | 2020<br>HK\$'000 | 2019<br>HK\$'000 |
|---|------------------|------------------|------------------|
| FOR THE YEAR                            |                  |                  |                  |
| Net interest income                     | 454,888          | 487,726          | 523,991          |
| Profit/(loss) for the year <sup>1</sup> | 831,098          | (362,124)        | 317,461          |
| Loan purchases <sup>2</sup>             | 46,023,469       | 38,924,070       | 1,876,551        |
| Debts issuance <sup>3</sup>             | 84,165,144       | 29,356,467       | 17,724,508       |
| Net premiums written                    |                  |                  |                  |
| — General insurance businesses          | 2,839,155        | 1,841,392        | 466,215          |
| — Annuity business                      | 3,003,443        | 2,537,928        | 1,630,827        |
| AT YEAR END Loan portfolio, net         | 79,633,967       | 43,141,592       | 6,928,045        |
| Debt securities issued                  | 115,652,967      | 61,909,148       | 39,710,963       |
| Risk-in-force                           |                  |                  |                  |
| — Mortgage insurance <sup>4</sup>       | 80,571,512       | 47,602,099       | 23,075,987       |
| — Reverse mortgage insurance⁵           | 14,037,405       | 12,335,756       | 11,239,454       |
| OTHER STATISTICS                        |                  |                  |                  |
| Net interest margin <sup>6</sup>        | 0.4%             | 0.8%             | 1.0%             |
| Capital adequacy ratio                  | 23.4%            | 37.3%            | 30.2%            |
| Cost-to-income ratio <sup>1</sup>       | 35.3%            | 640.8%           | 58.7%            |
| Return on equity <sup>1</sup>           | 5.1%             | (2.4%)           | 2.1%             |

For comparison purposes, after (i) adjusting for amortisation impact of upfront commissions to banks arising from significant surge in the volume of new mortgage insurance underwritten to match with premium income being recognised over the loan life; and (ii) excluding the financial results of annuity business, the adjusted profit for the year, return on equity and cost-to-income ratio for 2021 would be HK\$868 million, 7.3% and 25.2% respectively (2020: HK\$376 million, 3.5% and 44.8% respectively; and 2019 after excluding an accounting loss of HKMC Annuity Limited: HK\$443 million, 4.2% and 41.8% respectively).

Including the purchase of loans with the Special 100% Guarantee under the SME Financial Guarantee Scheme amounted to HK\$42.9 billion fully guaranteed by the Government for 2021 (2020: HK\$37.6 billion and 2019: Nil).

<sup>&</sup>lt;sup>3</sup> For debts with tenor of one year or above.

<sup>&</sup>lt;sup>4</sup> The risk-in-force excludes exposure that has been covered by quota-share reinsurance arrangement.

The risk-in-force includes the outstanding balance and undrawn commitment of a reverse mortgage loan, excluding exposure that has been covered by quota-share reinsurance arrangement. Undrawn commitment refers to the amount of expected future payout to the borrower based on the payment term.

For comparison purposes, after excluding the impact of the purchase of loans with the Special 100% Guarantee under the SME Financial Guarantee Scheme under which the Group only recovered the funding costs without any net interest margin earned, the adjusted net interest margin would be 0.8% (2020: 1.0% and 2019: not applicable).

# Chairman's Statement

# Chairman's Statement

Delivering on core missions and social objectives for the benefit of society.



Chan Mo-po, Paul Chairman

For The Hong Kong Mortgage Corporation Limited and its subsidiaries, 2021 was a remarkable year for its sound performance, despite the epidemic-produced uncertainties that continue to disrupt Hong Kong and the world at large.

The rapid spread of new virus variants in the latter part of the year weakened the growth momentum globally. At the same time, rising energy prices and supply bottlenecks fuelled inflation, raising concerns about the tightening of monetary policies in major economies.

Nevertheless, there was a notable rebound in the global economy last year, thanks to the roll-out of vaccination programmes worldwide and strong fiscal and monetary support. The Mainland economy improved steadily throughout the year, its growth rate exceeding that of most other economies.

The Hong Kong economy also staged a visible recovery in 2021, reflecting a sharp revival in global demand, stable COVID-19 situation and the Government's relief measures. Supported by low interest rates and firm end-user demand, the residential property market was active in the first half of 2021. Property prices were broadly stable for the year, notwithstanding weakened market sentiment in the fourth quarter, amid interest rate concerns.

### **Mortgage Asset Purchases**

Over the past few years, bank appetite for offloading mortgage assets has been dampened by ample market liquidity. That continued into 2021, with the Corporation purchasing residential mortgage loans worth about HK\$199.6 million. Given its pivotal role in reinforcing banking stability, the Corporation stands ready to purchase mortgage loans from the sector should the need arise.

### **Debt Market Promotion**

The Corporation has maintained its position as a major corporate debt issuer in Hong Kong for more than two decades, playing a key role in debt market development. Taking advantage of its strong AA+ credit rating from S&P and Aa3 from Moody's (mirroring those of the HKSAR Government), the Corporation issued a record amount of debt securities in varying currencies in 2021. The total, about HK\$109.5 billion, almost doubled the 2020 issuance, and HK\$84.2 billion of which offered a maturity of one year or more.

This included a HK\$10 billion-equivalent, dual-tranche issuance of Hong Kong dollar- and offshore renminbidenominated bonds. That, I am pleased to say, was a record-high public corporate bond offering, with bookbuilding and pricing all conducted in Hong Kong. The successful issuance provided investors with high-quality debt instruments, set a good benchmark for other issuers and allowed the Group to meet the funding needs of its various businesses, including the SME Financing Guarantee Scheme.

### **Home Ownership Support**

Expanding home ownership is a core mission of the Corporation. To that end, its Mortgage Insurance Programme is an integral part of the local property mortgage market. From its inception in 1999 to the end of 2021, the Programme has helped more than 192,000 families buy homes.

Demand for the Programme continued to grow in 2021, with the volume of loans drawn down under the Programme increased by 34.9% to HK\$132.6 billion, up from HK\$98.3 billion in 2020. In my 2022-23 Budget speech, I announced that the Programme would be amended to assist first-time home buyers and families seeking a self-occupied flat. The amendments took effect on the day of my announcement. In addition, late last year, the Group turned a pilot, fixed-rate mortgage scheme into a permanent product, helping home buyers mitigate risks arising from interest rate volatility.

### Continuing Help for SMEs

To boost support for SMEs amid the epidemic, the Group introduced various enhancements to the SME Financing Guarantee Scheme in 2020 and 2021. These included successive increases in the maximum loan per enterprise, application period extensions, as well as extensions of the maximum repayment period and principal moratorium arrangements. The Scheme's enhancements have been well-received by the business sector. At the end of 2021, the Group had approved some 47,000 applications for the 100% Guarantee Product under the Scheme, for a total loan amount of HK\$81.6 billion. The Scheme, together with the 80%, 90% and 100% Guarantee Products, had benefitted more than 45,000 local SMEs and 648,000 related employees by the end of last year.

From the beginning of 2022, the fifth wave of the epidemic has been hurting local business. With a view to providing businesses with liquidity support to sail through the hard times, I announced in my 2022-23 Budget that the application period for all Scheme products would be extended to the end of June 2023, and that the 100% Guarantee Product would enjoy a higher maximum loan amount and longer maximum repayment period.

### Financing Options for the Unemployed

Last April, the Group introduced the 100% Personal Loan Guarantee Scheme, providing low-interest loans as a supplementary financing option for unemployed persons suffering under the weight of the epidemic. By the end of 2021, about 36,000 applications had been approved, with a loan amount totalling HK\$2.48 billion. As announced in the recent Budget, the Scheme would be extended for one year till end of April 2023, with successful applicant enjoying a higher maximum loan amount and longer maximum repayment period.

### **Retirement Planning**

In the summer of 2021, the Group launched "HKMC Retire 3" branding to promote its retirement products – the Reverse Mortgage Programme, the Policy Reverse Mortgage Programme and the HKMC Annuity Plan – as an all-inclusive solution for retirement planning. The three products provide retirees with immediate, stable and lifelong streams of income, a rarity in the market. Receptiveness to the products is growing, thanks to the Group's promotional initiatives. An enhanced, fixed-rate mortgage plan launched last July under the Reverse Mortgage Programme also increased reverse mortgage applications in the second half of the year.

With product enhancements and continuous public education efforts, the Group's annuity business grew strongly over the past two years, despite the immense challenges of the epidemic. Total premiums soared 56% over 2019, to HK\$2.54 billion in 2020, and by 18% over 2020, to HK\$3.0 billion in 2021.

### Infrastructure Financing and Securitisation

The Corporation operates its infrastructure financing and securitisation business on prudent commercial principles under a robust risk management framework. Leveraging on its strong credit standing and medium-to-long term funding capability, it continued to accumulate infrastructure loan assets during the year. The Corporation signed Memoranda of Understanding with fourteen commercial banks in February 2022 to strengthen collaboration with industry players in the infrastructure financing space. To enhance the vital role of Hong Kong as an infrastructure financing hub and a premier financing platform under the Belt and Road Initiative, the Corporation is currently conducting a study on the implementation of a pilot scheme on infrastructure financing securitisation as announced in the 2022-23 Budget.

### **Financial Performance**

The Corporation's profit after tax for the year was HK\$831 million, a marked improvement over the net loss of HK\$362 million in 2020. The encouraging results were mainly attributable to (a) the annuity business' turn to profit from the preceding year's accounting loss, a result of higher investment returns from the Exchange Fund; (b) foreign exchange gains from US dollar and strategic offshore Renminbi deposits and debt investments; and (c) an increase in net premiums earned from amortisation over new premium receipts, thanks to significant growth in the Mortgage Insurance Programme business since 2020.

After adjusting for the amortisation of upfront commission expenses of the Mortgage Insurance Programme, and excluding the financial results of the annuity business, the profit of the Corporation for the year was HK\$868 million, a cheering 130% increase over 2020 results. The embedded value of the annuity business last year was about HK\$9 billion, indicating that the business should be profitable in the long term.

The capital adequacy ratio of the Corporation stood at 23.4%, from 37.3% in 2020, providing a solid capital base for business expansion. The respective solvency ratios of the Corporation's two insurance subsidiaries were 7 times (2020: 12 times) for the general insurance business and 15 times (2020: 12 times) for the annuity business. Both are well above the relevant minimum regulatory requirements.

### Outlook for 2022

Year 2022 is likely to be another year of uncertainties for the Hong Kong and global economies, given the pace of monetary policy tightening in major economies, along with the volatile geopolitical environment and the pandemic developments.

That said, with the Government's relief measures, the concerted efforts of our community and continuing and robust support from our country, I am hopeful that the Hong Kong economy will improve in the second half of the year. The Corporation will continue to work towards its core missions for the benefit of the people of Hong Kong.

Finally, I would like to express my heartfelt gratitude to my fellow Board Directors, the management and staff of the Corporation, for their dedicated work and unfailing support.



Chan Mo-po, Paul Chairman

June 2022

# Organisation Structure

# Organisation Structure

### **HKMC Annuity Limited**

Long Term Insurance Business

# The Hong Kong Mortgage Corporation Limited

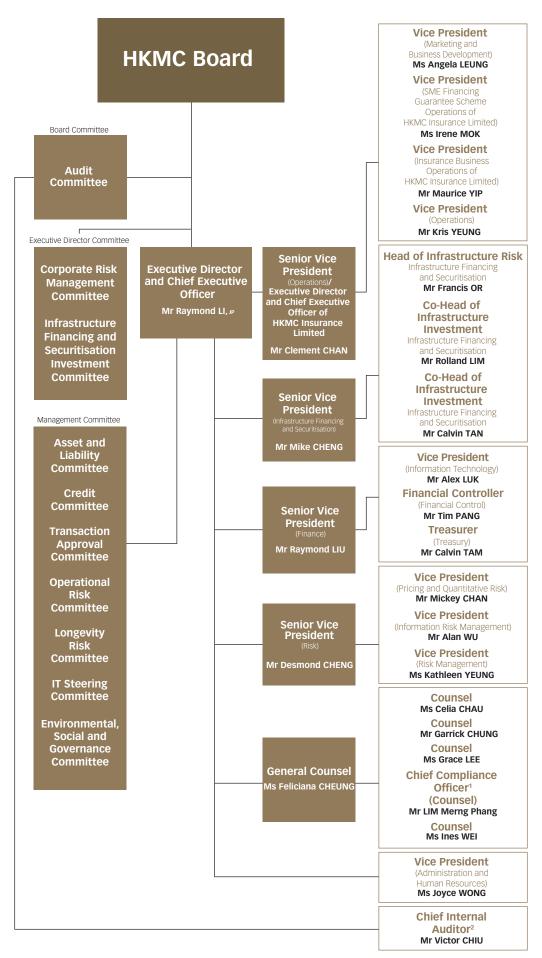
Asset Purchase and Debt Issuance

### **HKMC Insurance Limited**

General Insurance Business

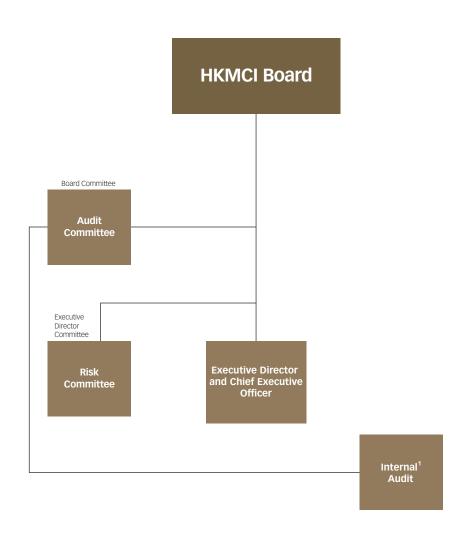
### HKMC Mortgage Management Limited

Loan Purchase, Origination and Servicing

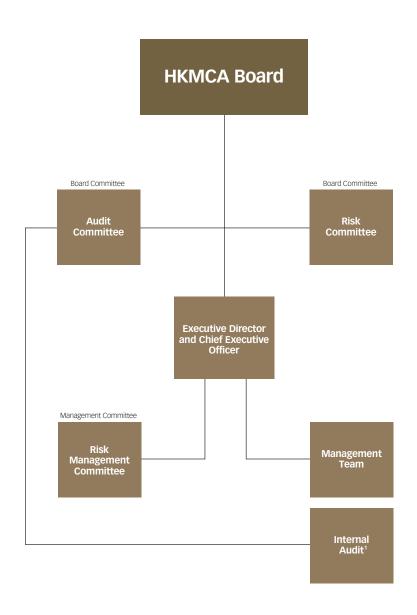


Reporting to the Chief Executive Officer through the General Counsel

Reporting to the Chief Executive Officer on daily administrative function



Reporting to the Chief Executive Officer on daily administrative function



<sup>1</sup> Reporting to the Chief Executive Officer on daily administrative function

# Board of Directors

# **Board of Directors**



The Hon. Paul CHAN Mo-po, GBM, GBS, MH, JP Chairman and Executive Director Financial Secretary



Mr Eddie YUE Wai-man, JP Deputy Chairman and Executive Director Chief Executive Hong Kong Monetary Authority



Mr Howard LEE Tat-chi, JP Executive Director Deputy Chief Executive Hong Kong Monetary Authority



Mr Raymond Ll Ling-cheung, JP Executive Director and Chief Executive Officer Senior Executive Director Hong Kong Monetary Authority



**The Hon. Christopher HUI Ching-yu,** JP **Non-Executive Director**Secretary for Financial Services and the Treasury



The Hon. Frank CHAN Fan, JP Non-Executive Director Secretary for Transport and Housing



The Hon. Jeffrey LAM Kin-fung, GBS, JP Non-Executive Director Member of Executive Council Member of Legislative Council Managing Director Forward Winsome Industries Limited



The Hon. Horace CHEUNG Kwok-kwan, JP Non-Executive Director Member of Executive Council Member of Legislative Council Partner, Cheung & Yeung, Solicitors



The Hon. Paul TSE Wai-chun, JP Non-Executive Director Member of Legislative Council Member of District Council Founder & Senior Partner, Paul W. Tse, Solicitors (appointed on 12 June 2021)



Ms Anita FUNG Yuen-mei, BBS, JP Non-Executive Director Independent Non-Executive Director Hang Lung Properties Limited



**Mr Huen WONG,** BBS, JP Non-Executive Director *Principal Huen Wong & Co.* 



Mr Clement CHAN Kam-wing, MH, JP Non-Executive Director Managing Director – Assurance BDO Limited



Mr Leong CHEUNG Non-Executive Director Executive Director, Charities and Community The Hong Kong Jockey Club



Professor CHAN Ka-keung, GBS, JP Non-Executive Director (retired on 12 June 2021)

## **HKMC Retire 3**





提交安老按揭或保單逆按助你輕鬆於大灣區置業,可享高達 HK\$9,500 獎賞! (由即日起至 2021 年 12 月 31 日)



建行(亞洲) CCB (Asia): 參與「安老按揭計劃」及「保軍逆按計劃」鎮您展開更精彩的退休 生活!透過抵押香港住宅物業或壽險保單,可以自製穩定收入以獲取每月生活開支、更可 提取一等過貸款清選現有按揭或作其他個人用途!另外由即日起至 2021 年 12 月 31 日, 透過建行(亞洲) 申請有關計劃及成功提取貸款、可享高達 HKS9,500 獎實! 詳情請瀏覽 www.asia.cb.cb.m/k/remd。受條款及細則約束。借定唔信? 選得到先好借! 查詢 EN/取 消 UN 31795530



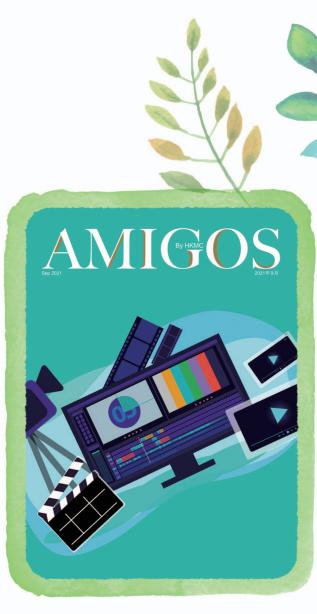
投資者及理財教育獎 Investor and Financial Education Award 2021

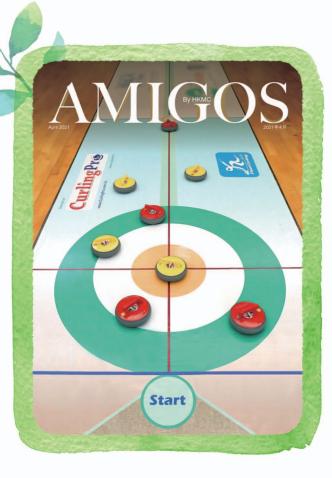


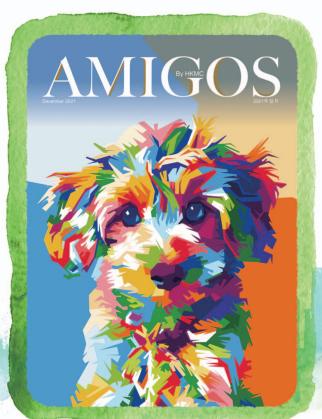


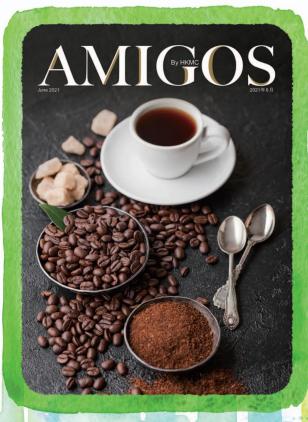
# **AMIGOS By HKMC**











# **Collaboration with Business Partners**















每月收取年金 靈活年期供選擇:

10、15、20年或終身

一筆過貸款<sup>2</sup> 助您應付特別需要

4大優勢 助您無憂退休 Environmental, Social and Governance Report

# Environmental, Social and Governance Report

### **Environmental, Social and Governance** Report

The Environmental, Social and Governance (ESG) Report provides an overview of the Group's ESG framework, initiatives and performance for the year, and outlines the ways in which the Group implements sustainability objectives and fulfils its responsibility as a corporate citizen.

### **ESG Framework and Oversight**

### **ESG Management Approach**

The Board bears ultimate responsibility and oversight for the overall business strategy (including ESG strategy) and related risks of the Group. To formulate and implement its ESG strategy, the Corporation established the ESG Committee (ESGC) in 2021 to lead the Group's sustainability efforts and oversee ESG management as part of the Group's overall business strategy.

The ESGC is responsible for reviewing, approving and updating the Group's ESG strategy, policies and plans, monitoring the ESG trends and issues that are material to the Group and overseeing the implementation of the Group's ESG strategy. It will also evaluate the performance of the Group in achieving its ESG-related goals and targets. Regular reports will be made to keep the Board informed of the Group's progress on ESG matters.

The ESGC is chaired by the Chief Executive Officer of the Corporation and its members include the Chief Executive Officers of the HKMCA and the HKMCI and senior staff from the relevant functional departments of the Group. It holds regular meetings to discuss and formulate major directions on ESG matters. The ESGC is supported and advised by a number of working groups at staff level covering various ESG-related matters.

In 2021, the ESGC approved the adoption of the Group's ESG Statement and ESG Guiding Principles which guide its approach to incorporating ESG factors to its operations. Both the ESG Statement and ESG Guiding Principles will be subject to regular review to keep pace with ESG developments globally and in Hong Kong.

### **ESG Statement**

The Group is committed to operating and carrying on business in a responsible and sustainable manner while applying high standards of corporate governance. This commitment is embedded in the way it operates, serves its customers, accounts to its stakeholders, cares for its staff, manages its impact on the environment and contributes to its community

| its community.    |   |  |
|-------------------|---|--|
| ESG Guiding Princ | iples   |  |
| Areas             | Guiding Principles  |  |
| Environmental     | <ul> <li>support business, investment and financing that promote sustainability for its society and the environment</li> <li>minimise the environmental footprint of its operations, products and services</li> <li>raise awareness of environmental protection issues of its staff and promote an ecofriendly work culture</li> </ul>  |  |
| Social            | <ul> <li>deliver socially responsible products and services according to its core missions</li> <li>support staff participation in worthy charitable causes</li> <li>engage in capacity building to support ongoing learning and career development of its staff</li> <li>provide a safe and nurturing working environment for its staff</li> <li>foster equality and inclusion in the workplace</li> <li>promote staff wellness</li> </ul> |  |
| Governance        | <ul> <li>adopt best practices of corporate governance and act ethically</li> <li>adhere to its values of fairness, transparency and accountability to all stakeholders</li> <li>ensure that its work culture reflects the values of its ESG</li> </ul>  |  |

Statement

### **ESG** Review

In 2021, the Group continued to maintain its commitment to ESG development in terms of environmental performance, corporate governance, staff wellbeing, social good and community works. This ESG Review aims to provide a report on different aspects of the Group's ESG activities and practices.

### **Environmental**

### Responsible Investment, Lending and Business Decision-Making

The Group believes that by integrating ESG considerations, including climate-related factors, in its investment, lending and business decision-making, it can help create sustainable value over the long-term and contribute to the development of a more sustainable world and reduce its ESG-related risks.

The Group's Responsible Investment, Lending and Business Decision-making Principles, adopted in 2021, set out the framework for its implementation of responsible investment, lending and business decision-making strategies. Through ESG integration, the Group identifies and evaluates ESG factors in its decision-making processes which include standard risk assessment and thematic investment, lending and business activities. For instance, the Group's infrastructure loan projects and portfolios under its IFS Business are subject to initial and ongoing environmental and social due diligence and monitoring to ensure that the related ESG risks are appropriately managed.

### Green Workplace

The Group continues to support and implement various green measures to create a more environmentally-friendly office. In early 2021, most of the Group's business operations moved into new office premises in Two Harbour Square in Kwun Tong which is a Leadership in Energy and Environmental Design Gold office building. The new office is designed in an eco-friendly style, and the agile office setting facilitates team collaboration. Other green office elements adopted include:

Office Setting

- Reuse of office furniture and equipment
- Use of Cradle to Cradle Certified® carpets which are safe, circular and responsibly made

Air-conditioning

 Installation of individual airconditioning switches to reduce electricity consumption when not in use

Lighting

- Use of LED lighting instead of fluorescent tubes
- Installation of timers for office lighting and motion sensors and light sensors to reduce indoor lighting usage

Water

 Water dispensers are used to replace bottled water



Roof Garden (photo credit to Two Harbour Square)



Mini Market in Pantry



Collaboration Area

### **Environmental Protection**

The Group is committed to raising staff awareness of methods of waste reduction and energy conservation. Staff are encouraged to adopt paperless working practices by using more electronic communication. The Group also collects waste paper and used toner cartridges for recycling. Suggestions from staff on green office ideas are welcomed and the Group encourages its suppliers to use and offer more environmentally-friendly products whenever practicable. For example, environmentally-friendly products including Forest Stewardship Council-certified papers are used in the workplace.

The Group also adopts other ongoing measures to reduce waste, paper and energy consumption for a greener earth, such as:

Reduction of Waste •

- Providing facilities including recycling bins for collection of paper, cans and bottles
- Donation of old computer equipment which are in good condition to charitable organisations
- Using recycled papers and envelopes

Reduction of Energy • Consumption

Installation of energy-saving devices, including LED lights and auto-timers to control indoor lighting

Reduction of Paper •

- Replacing desktop computers with laptops to facilitate the implementation of paperless meetings
- Issuing publications in electronic format, including the AMIGOS By HKMC e-Magazine and in-house staff publication, HKMConnection
- Adopting electronic internal administrative procedures, including leave application, ordering of stationery items and reservation of meeting rooms

| Use of resources                           | 2021                 | 2020          |
|--|----------------------|---------------|
| Total paper consumption (Note 1)           | 3.420 reams          | 5,540 reams   |
| Paper consumption per staff                | 8 reams/             | 14 reams/     |
|  | staff                | staff         |
| Total electricity consumption (Note 2)     | 819,850 kWh          | 706,150 kWh   |
| Electricity consumption per unit           | 8 kWh/m <sup>2</sup> | 10 kWh/m²     |
| office area (kWh/m²)                       |                      |               |
| Electricity consumption per                | 1,920 kWh/           | 1,839 kWh/    |
| staff (kWh/staff)                          | staff                | staff         |
| Total distilled water consumption (Note 3) | 734 carboys          | 1,247 carboys |
| Distilled water consumption per            | 2 carboys/           | 3 carboys/    |
| staff (carboy/staff)                       | staff                | staff         |

Note 1: To reduce paper consumption, the Group utilised mobile computing devices for meeting purposes.

Note 2: The increased total electricity consumption was mainly due to an expansion of office spaces, as the Group moved most of its business operations into new office premises in Two Harbour Square during the year.

Note 3: To reduce plastic usage, the Group is gradually replacing bottled water containers with filtered water dispensers.

### Social

### **Employment and Labour Practices**

### Diversity and Inclusion

The Group is committed to creating, promoting and maintaining an environment which provides equal opportunities for staff in all areas of human resources management, including recruitment, terms and conditions of employment, promotion, compensation and benefits, and training as well as corporate-sponsored social and recreational programmes. As an equal opportunities employer, the Group maintains an Equal Opportunities Policy and provides various facilities to cater for the needs of different staff such as breastfeeding rooms. The Group also implements gender-neutral and disability-inclusive recruitment and promotion practices which are underpinned by competency-based assessments and evaluations.

The staff demographics of the Group are as follows:

| Gender of staff | 2021 | 2020 |
|-----------------|------|------|
| Female          | 53%  | 54%  |
| Male            | 47%  | 46%  |
|                 |      |      |
| Age of staff    | 2021 | 2020 |
| 50 and above    | 21%  | 19%  |
| 40 to 49        | 34%  | 37%  |
| 30 to 39        | 34%  | 32%  |
| Below 30        | 11%  | 12%  |

In 2021, female representation in management (i.e. Vice Presidents and above) was 30% (2020: 32%).

### Staffing and Remuneration

The Group attracts and grooms talent to ensure the efficient performance of its core missions of promoting stability of the banking sector, wider home ownership, development of the local debt market and development of the retirement planning market. The Group provides its staff with competitive remuneration packages and fringe benefits, promising career paths and development opportunities. In 2021, the Group enhanced its staff benefits by introducing the HKMC Group Staff Housing Loan Scheme which aims to assist staff in becoming home owners in Hong Kong.

The Group also adopts family-friendly practices by offering a five-day work week to help staff maintain a good work-life balance as well as comprehensive medical and dental insurance plans that cover both the staff and their dependents.

Through system automation and process re-engineering, the Group maintains a lean and efficient workforce despite an increase in business volumes, the scope of operations and the complexity of the products it offers. In 2021, the permanent staff establishment of the Group was 367 which was the same as 2020. Subject to its business needs in specific areas, the Group engages personnel to provide support services through contract or short-term basis from time to time. In 2021, the staff turnover rate was 18%.

### Training and Development

The Group recognises the importance of ongoing training and devotes appropriate resources to the enhancement of its staff's professional knowledge and skills. In 2021, the Group arranged seminars and e-learning resources to help staff enhance both their technical knowledge and soft skills. For example, in-house training on the topics of "Climate Change and Its Implications on the Financial Sector" and "Green and Sustainable Banking" were organised to further staff understanding of the ESG trends and developments in the financial industry. The Group also sponsored its staff for external job-related training and development courses.

| Training of staff                     | 2021          | 2020     |
|---------------------------------------|---------------|----------|
| % of staff who have received training | 95%           | 90%      |
| Total training hours                  | 5,100         | 3,300    |
|                                       | hours         | hours    |
| Average training hours per staff      | 12 hours      | 9 hours  |
| Average training hours by             |               |          |
| staff category                        |               |          |
| Senior staff (i.e. Vice Presidents    | 15 hours      | 13 hours |
| and above)                            |               |          |
| General staff (i.e. below Vice        | 12 hours      | 8 hours  |
| Presidents)                           |               |          |
| Types of training                     |               |          |
| Compliance/Legal Knowledge            | 25.1%         | 31.4%    |
| Information Technology Skills         | 2.8%          | 13.4%    |
| Managerial/Leadership Skills          | 2.2%          | 0.1%     |
| Professional Knowledge                | 54.0%         | 53.2%    |
| Others                                | <b>15.9</b> % | 1.9%     |

### Internship and Manager Trainee Programmes

To help nurture talent for the future, the Group offers internship programmes for undergraduates that provide practical work experiences and help them prepare for their future careers. During the year, the Group continued to carry out the Manager Trainee Programme with the objective of identifying high-calibre young executives to be groomed to meet the Group's long-term staff development plan. Throughout the three-year programme, the Manager Trainees will undergo on-the-job training in different departments, take part in corporate projects and attend structured learning and development programmes.

### Staff Relations

To facilitate effective communication within the Group, the Staff Homepage intranet facility is updated frequently so that useful information can be shared among different departments. The Group also operates a Staff Suggestion Scheme which encourages staff to suggest improvements in the workflow and workplace.

### Health and Safety

As a caring organisation, the Group is dedicated to looking after its staff's physical and mental health. An Employee Support Programme is in place to provide confidential external counselling services to staff and their family members, if needed. A vaccination programme for the prevention of influenza and health-check programmes at privileged rates were also offered to staff in 2021.

Due to the coronavirus pandemic, the Group made adjustments to the work arrangements for staff with the objective of ensuring continued operations while safeguarding the well-being of its staff. During the year, work-from-home and split-team work arrangements were adopted with reference to guidance provided by the Government. The Group also provided frequent updates on the Coronavirus Disease 2019 (COVID-19) to raise staff's health awareness; and staff were given paid leave for COVID-19 vaccinations.

The Group provides a healthy and safe working environment. In 2021, there were no material issues relating to occupational health and safety.

### Staff Well-being

The Group attaches high importance to staff's well-being and job satisfaction. To elevate staff's work experience and improve collaborations, the Group provides a purpose designed and built workplace where unassigned seating and common facilities such as wellness rooms are in place to help maximise flexibility at work.

To promote a healthy work-life balance and foster a family-friendly working environment, the Group's Staff Club organises activities regularly to cultivate better relationships and communication among its staff.



Vaccination for All



Christmas Wreath Workshop



Candle Making Workshop

### **Community Investment**

Charities and Social Activities

The Group promotes various charitable and community functions and staff are encouraged to support charitable activities and join volunteering work organised by the Group's volunteer team, Caring League. In 2021, the Group organised Dress Casual Day to raise funds for the Community Chest.

| Contributions                     | 2021     | 2020     |
|-----------------------------------|----------|----------|
| Funds raised for community causes | \$16,200 | \$15,300 |

In recognition of the Corporation's contribution to the community and its commitment to corporate social responsibility, the Corporation has been awarded the Caring Organisation Logo by The Hong Kong Council of Social Service since 2008. The Corporation has also been receiving, since 2014, the Mandatory Provident Fund Schemes Authority's Good MPF Employer Award which is given in appreciation of employers who place a high value on their employees' retirement needs.

### **Operating Practices**

Procurement Management

The Group is committed to a responsible and fair sourcing process while managing its suppliers. Its Procurement Rules and Procedures Manual outlines its position on procurement management and sets out its approach to due diligence, selection and tender criteria, and ongoing monitoring of supplier relationships. The Group will take into account, among other things, the reputation, track record of business integrity, expertise and reliability in the process of selecting the qualified supplier. In addition, appropriate management approvals are required before entering into contract with a supplier to promote accountability and good governance.

In 2021, the Group was not aware that any of its key suppliers had reported any non-compliance incidents in relation to business ethics, environmental protection, human rights and labour practices.

### Complaint Handling Procedures

The Group highly values feedback regarding its product and service qualities. It has established the Enquiries and Complaints Handling Policy which serves to provide the framework and guidance for handling enquiries and complaints to the Group by customers, business partners, general public, media and other stakeholders. It strives to ensure that all enquiries and complaints are fully and promptly attended to, logged and resolved in an independent, objective, impartial and effective manner. To improve its operations and better serve its customers, the Group regularly monitors, analyses and reviews the data on enquiries and complaints for identification of trends, impacts and timeliness of responses.

### Governance

### Board Oversight and Corporate Governance

Robust and sound governance is essential both to the delivery of sustainable value and to maintaining a culture of business integrity. The Board has consistently practised strong governance for the Group in the pursuit of its core missions and business objectives. The high standard of corporate governance maintained by the Group helps to assure stakeholders that their rights and interests are well protected.

For more details about Board oversight and the corporate governance practices of the Group, please refer to the Corporate Governance Report section of the Annual Report.

### **Culture of Compliance**

The Group is committed to conducting its business and operations with high standards of ethics, honesty and integrity in accordance with all applicable laws and regulations. The Group Compliance Policy and the Group Compliance Manual, which have been approved by the Board and Executive Director respectively, set out the principles for sound compliance management practices which are targeted to be integrated within the Group's strategic planning, internal controls, business activities and conduct. The Group also organises and co-ordinates compliance training and testing for its staff to enable them to keep abreast of the legal and regulatory developments which are relevant to the performance of their duties and to enhance their understanding of their compliance obligations. In terms of compliance monitoring, among other things, regular compliance audits are carried out to monitor the Group's compliance level.

The Group was not aware of any significant litigation or regulatory action pending or threatened against the Group or any material non-compliance with relevant laws and regulations by the Group during the year.

### Anti-Corruption

The Group has adopted a zero-tolerance policy for bribery or corruption in any form or at any level. As a "public body" under the Prevention of Bribery Ordinance (**PBO**), the Corporation, the HKMCA and the HKMCI are each subject to the requirements of the PBO. The Group's Code of Conduct imposes rules in relation to the management of conflicts of interests, abuse of power, bribery and corruption, and unethical behaviours in the working environment. It has also promulgated procurement policies and procedures prohibiting staff from offering, giving, soliciting or accepting any advantage or bribe to or from contractors, suppliers or people connected with its business. Any staff who fails to comply with any of the requirements set out in the Code of Conduct or the PBO or any other applicable laws and regulations may be liable to disciplinary action.

During the year, the Group has arranged in-house anticorruption and bribery training talks, which covered anticorruption matters specific to the insurance industry as well as the dos and don'ts for "public servants" under the PBO, conducted by the Independent Commission Against Corruption for its staff to raise their awareness of compliance.

Anti-Money Laundering, Counter-Terrorist Financing and Sanctions

The Group's Anti-Money Laundering Procedures establish internal requirements and procedures in relation to its compliance with the applicable anti-money laundering, counter-terrorist financing and sanctions laws, mitigate and manage the Group's exposure to financial crime, and safeguard the reputation of the Group and the interests of its stakeholders. These include a risk-based approach to conducting customer due diligence, ongoing monitoring, suspicious transaction reporting, training and recordkeeping. Moreover, staff of the HKMCA are required to comply with additional rules on anti-money laundering applicable to long term insurance business. The Group also uses online tools to help screen and monitor money laundering, terrorist financing and sanctions risks. Regular risk assessments of the characteristics of the Group's products and services are carried out to ensure that the money laundering, terrorist financing and sanctions risks are effectively managed.

### Privacy and Information Security

The Group is committed to respecting and safeguarding the privacy rights of individuals in relation to the personal data it collects or obtains, and to complying with the applicable data protection laws and requirements including the Personal Data (Privacy) Ordinance. It has established internal policies, procedures and guidelines to ensure the protection of data privacy of its staff and customers. The Group's Privacy Policy Statement articulates its approach to the collection and retention of personal information in accordance with the regulatory requirements, and its Personal Information Collection Statements inform individuals of the purposes of data collection, classes of persons to whom their data may be transferred, their rights to make requests regarding their data, and other relevant information. Staff and customer personal data are only accessible by authorised personnel on a need-to know and need-to-use basis. To prevent leakage and misuse of confidential information, the Group employs measures such as the use of confidentiality and non-disclosure agreements.

During the year, the Group has organised in-house customised compliance training on personal data privacy and protection matters conducted by an external counsel for its staff to improve their information security awareness for the purpose of protecting customer information and privacy.

### Competition Matters

It is the Group's policy that all its business dealings are carried out in a manner which complies, and staff conduct in relation to its business is consistent, with the Competition Ordinance. To help ensure fair competition, the Group endeavours to avoid situations that may create the potential for unlawful anti-competitive or collusive conduct such as exchanging confidential information with competitors or excluding other competitors from the market. Staff are required to abide by the Group's Competition Law Compliance Manual which aims to avoid contraventions of the Competition Ordinance.

### Anti-Fraud and Whistleblowing

The Group has put in place an Anti-Fraud and Whistleblowing Policy which helps to combat any fraud in its business. It provides information and guidance on how to deal with fraud issues including deception, forgery, extortion and fraudulent misrepresentation. Staff are required to stay alert to any indication or signs of fraudulent conduct in the course of their daily work.

In respect of whistleblowing, the Group encourages the reporting of any suspected, threatened or actual wrongdoing, misconduct, improper activity or irregularity (not limited to fraud) within the Group. The Anti-Fraud and Whistleblowing Policy sets out the whistleblowing procedures including the circumstances, channels, concerns and processes in the making, handling and investigation of a report. All reports and complaints will be treated seriously and handled on a strictly confidential basis and in accordance with all applicable laws. Bona fide whistleblowers will also be protected from any retaliatory action or retribution for submitting a report or participating in an investigation of a suspected wrongdoing. The whistleblowing cases will be investigated appropriately and reviewed by a high-level Investigation Committee for followup actions.

### Intellectual Property Rights

The Group adheres to the relevant laws and regulations regarding intellectual property as it continues to leverage its trademarks, brand names, trade secrets and other intellectual property rights to amplify its brand recognition and development. The Group has also employed formal trademark registration, contractual provisions and confidentiality procedures to protect and strengthen its intellectual property rights.

### **ESG Plans**

Looking ahead, the Group will continue to keep under review and enhance existing and launch new business programmes in line with its ESG Statement, ESG Guiding Principles and guided by its Responsible Investment, Lending and Business Decision-making Principles. The Group will take further steps to formulate a comprehensive ESG strategy aligned with its core missions to integrate ESG performance in its business.

The Group is also keen to actively manage climate-related risks and opportunities and will step up efforts to drive progress on initiatives in line with the recommendations of the Task Force on Climate-related Financial Disclosures concerning governance, strategy, risk management, and metrics and targets on climate-related issues in its operations.

Within the workplace, the Group will work towards ESG enhancements of its internal operations and work processes, including environmentally sound management of waste and incorporation of ESG factors into supplier procurement. With a view to instilling ESG concepts into the corporate culture and core values, staff training on climate change and other ESG-related topics will be organised by the Group to help its staff appreciate the ESG issues related to the Group's activities. The Group will also continue to support charitable and community activities and participate in volunteer work and foster a caring and safe working environment for its staff.

**Business** Review

# **Business Review**

### **Performance Highlights**

The major achievements of the Group for the year included:

- helping homebuyers borrow a total of HK\$132.6 billion in mortgage loans through the Mortgage Insurance Programme (MIP)
- receiving 94 applications since the launch of the Fixed Rate Mortgage Scheme in May 2020
- approving 5,156 applications since the launch of the Reverse Mortgage Programme (RMP) in July 2011, with an average property value of around HK\$5.7 million
- issuing a total of 4,059 policies of the HKMC Annuity Plan (Annuity Plan) in 2021 with total premiums of HK\$3 billion, representing an increase of 18% over 2020
- launching a time-limited 100% Personal Loan Guarantee Scheme (**PLGS**) in April 2021 to provide a supplementary financing option to individuals suffering from cessation of main recurrent incomes, to help them tide over the interim difficulty. A total of around 36,000 applications have been approved involving loan amount of HK\$2.48 billion since its launch in 2021
- introducing further enhancements to the support measures under the SME Financing Guarantee Scheme (SFGS). The maximum duration of principal moratorium for the 80% Guarantee Product, the 90% Guarantee Product and the Special 100% Loan Guarantee (100% Guarantee Product) has been extended from 18 months to 24 months, and the application period for principal moratorium has also been extended to end-June 2022
- extending the application period of the 100% Guarantee Product by six months to end-June 2022 to alleviate cash flow burden of SMEs
- approving more than 21,300, 5,500 and 47,000 applications for loans amounting to HK\$92.5 billion, HK\$10.6 billion and HK\$81.6 billion since the launch

- of the 80%, 90% and 100% Guarantee Products respectively, benefitting more than 45,000 local SMEs and 640,000 related employees
- being on track in executing the implementation plan of the Group's Infrastructure Financing and Securitisation (IFS) business to accumulate infrastructure loan assets and develop the IFS brand of the Group
- signing of Memoranda of Understanding to strengthen the collaboration between the Group and industry players in the infrastructure financing space
- purchasing about HK\$199.6 million of residential mortgage loans
- issuing a record HK\$109.5 billion of debt securities (HK\$84.2 billion of which with maturity of one year or above), thus promoting the development of the local debt market and maintaining the Group's position as the most active issuer of the Hong Kong dollar and offshore Renminbi (**CNH**) corporate bond markets during the year. The dual-currency public bond offering of HK\$7 billion 2-year and CNH2.5 billion 3-year MTN issuance launched in February 2021 was awarded the "Best Quasi-Government Bond" by The Asset Triple A Country Awards 2021
- maintaining the Group's long-term foreign and local currency ratings of AA+ by S&P Global Ratings (S&P) and Aa3 by Moody's Investors Service, Inc. (Moody's) as at end-2021, same as the HKSAR Government
- safeguarding excellent credit quality, with a nonperforming loan ratio of 0.08% across all asset classes and over-90-day delinquency ratios of 0.008% for the mortgage insurance portfolio and 0.11% for the Hong Kong residential mortgage portfolio (banking sector: 0.04%) as at 31 December 2021

The Group maintained a solid financial position in 2021:

- capital adequacy ratio of 23.4%, which is well above the minimum requirement of 8% stipulated by the Financial Secretary
- solvency ratios of the Group's two insurance subsidiaries were 7 times (2020: 12 times) for the general insurance business and 15 times (2020: 12 times) for the annuity business, well above the respective 200% and 150% minimum regulatory requirements stipulated by the Insurance Authority

### **Market Overview**

### **General Economic Conditions**

In 2021, global economies were recovering from the pandemic, supported by the rising vaccination rate and sustained fiscal and monetary policy support. However, the pace of recovery varied, with emerging economies generally lagging behind advanced economies. Strong pentup demand and pervasive supply chain bottlenecks fuelled inflation pressure, especially in the US, raising concerns over the tightening of global financial conditions. In Mainland China, the economy continued to improve steadily with solid trading and production activities.

In Hong Kong, visible economic growth was recorded alongside the continued revival of global economies, improved domestic demand and labour market, and stable local epidemic situation. The residential property market was active throughout the year. Property prices remained high given the firm end-user demand and low-interest environment. Against this backdrop, Hong Kong's economy grew modestly by 6.4% in 2021 from a year earlier, following the 6.1% annual decline in 2020.

### **Property Market**

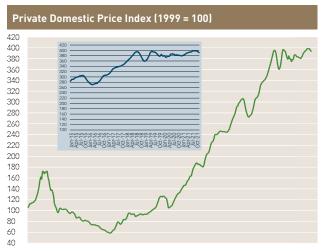
The residential property market was active in 2021. Between February and July 2021, the overall number and consideration of residential property transactions increased by 47.1% and 65.9% respectively compared to the corresponding period in 2020. Despite a decline in the sales and purchase agreements since August 2021, the number of residential property transactions in 2021 increased by 28.1% year on year to 74,297, while the consideration of transactions recorded a 38.8% year-on-year increase (**Figure 1**).

Figure 1



Transaction volumes in the primary and secondary markets were fluctuating throughout the year. In general, residential property prices<sup>1</sup> recorded a 3.5% cumulative increase in 2021, compared with a 0.2% increase in 2020 (**Figure 2**).

Figure 2



 $96\ 97\ 98\ 99\ 00\ 01\ 02\ 03\ 04\ 05\ 06\ 07\ 08\ 09\ 10\ 11\ 12\ 13\ 14\ 15\ 16\ 17\ 18\ 19\ 20\ 21$ 

Source: Rating and Valuation Department

<sup>&</sup>lt;sup>1</sup> Source: The Private Domestic Price Index published by the Rating and Valuation Department

### **Mortgage Market**

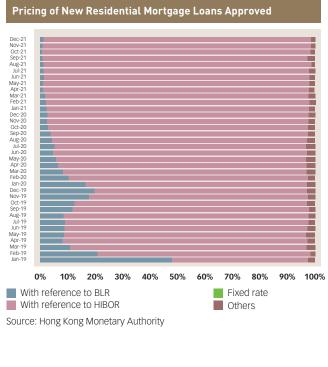
Overall, the mortgage rate in Hong Kong stayed low in 2021. The Best Lending Rates (**BLRs**) remained unchanged at the range of 5% and 5.5%, and the Hong Kong Interbank Offered Rate (**HIBOR**) was relatively low throughout the year. According to the Monthly Statistics Bulletin announced by the Hong Kong Monetary Authority (**HKMA**), the onemonth HIBOR in terms of period average² moved within the range of 0.06% and 0.20% from January to December 2021. Mortgage lending recorded a steady growth, with the total outstanding value of all residential mortgage loans rising by 10% to HK\$1,841.05 billion. The gross value of new loans drawn down³ increased by 34.2% year on year in 2021, compared with a decrease of 12.7% in 2020 (**Figure 3**).

Figure 3



HIBOR-based mortgages appeared to be favoured by borrowers for much of the year. As at December 2021, 97.2% of new mortgage loans were benchmarked against HIBOR. The proportion of BLR-based mortgages remained low throughout the year, ranging between 0.7% and 2.2%, whereas fixed-rate plans had minimal share in the mortgage loan market throughout 2021 (**Figure 4**).

Figure 4

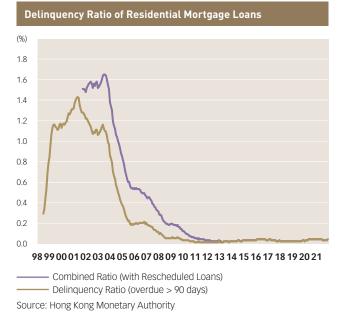


<sup>&</sup>lt;sup>2</sup> Source: Hong Kong Monetary Authority

<sup>&</sup>lt;sup>3</sup> Source: Hong Kong Monetary Authority

Under the HKMA's prudent supervision of the mortgage lending sector, the asset quality of residential mortgage loans remained excellent in 2021. The over-90-day delinquency ratio of mortgage loans stayed low at 0.03-0.04% throughout the year, reflecting banks' prudent underwriting standards. The combined ratio, which includes both the delinquent and rescheduled loans, also maintained at a low level at 0.03–0.04% during the same period (**Figure 5**). The estimated number of residential mortgage loans in negative equity as at end-December 2021 was 21 cases, with an aggregate value of HK\$126 million recorded<sup>4</sup>.

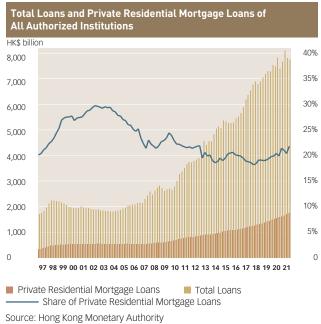
### Figure 5



### **Banking-Sector Exposure**

The total outstanding value of property-related loans in 2021 amounted to HK\$3,446.04 billion, representing about 44.6% of banks' total loans (**Figure 6**). Of these property-related mortgage loans, private residential properties accounted for HK\$1,735.1 billion (end-2020: HK\$1,580.4 billion) and subsidized flats accounted for HK\$105.99 billion (end-2020: HK\$93.54 billion).

Figure 6



<sup>&</sup>lt;sup>4</sup> Source: Hong Kong Monetary Authority

# **Asset Acquisition**

While the ample liquidity in the market has led to a weak incentive for banks to offload their assets, the Group is prepared to provide liquidity to the market as and when required. In 2021, the Group acquired about HK\$199.6 million of residential mortgage loans.

# **Funding**

In 2021, global financial markets and the real economy were beset with enormous challenges from the evolving COVID-19 pandemic, shifts of monetary policy of the major central banks, and geopolitical tensions. Amidst the volatile market conditions, the Group managed to secure prudent pre-funding for loan purchases and refinancing activities. Given the Group's strong background as a wholly government-owned entity and solid credit ratings, the Group raised a record amount of debts totalling HK\$109.5 billion in 2021, HK\$84.2 billion of which with maturity of one year or above, in a cost-effective manner. At the end of the year, the Group's total outstanding debts amounted to HK\$115.7 billion.

Being one of the most active bond issuers in Hong Kong, the Group will continue to issue debt securities in both the local institutional and retail markets and diversify its funding sources and investor base to overseas institutional markets. This will not only help broaden the Group's funding base, but also provide institutional and retail investors with high-quality debt instruments to satisfy their need for portfolio diversification and yield enhancement.

The Group has three debt issuance programmes that allow the issuance of debt securities in an efficient and effective manner. With its strong credit ratings, the Group's debt issues have been well received by the investment community.

## Medium Term Note Programme

The Group established the multi-currency Medium Term Note (MTN) Programme in June 2007 to broaden its investor base and funding sources in the international market. It was set up with an initial size of US\$3 billion, which was increased to US\$20 billion in June 2021 to

meet growing demand from investors. The programme enables multi-currency issuances and incorporates flexible product features to increase its appeal to local and overseas investors with different investment horizons and requirements. An extensive dealer group comprising major international and regional financial institutions is appointed to support future MTN issuance and provide secondary market liquidity.

In 2021 the Group launched 279 MTN issues with total issuance amount of HK\$109.5 billion under the MTN Programme, including dual-tranche public bond issues of HK\$7 billion 2-year and CNH2.5 billion 3-year MTN issuance in the institutional market. The HK\$10 billion equivalent public bond issues were the largest public corporate bond offering with book-building and pricing conducted in Hong Kong, and were awarded the "Best Quasi-Government Bond" by The Asset Triple A Country Awards 2021. These not only helped diversify the Group's funding sources and broaden its investor base in a cost-effective manner, but also supported the Group to achieve its core policy missions and social objectives.

Out of the total, 213 issues amounting to HK\$84.2 billion were of one year or longer maturity, the remaining 66 MTN issues totalling HK\$25.3 billion were of less than one year.

#### **Debt Issuance Programme**

The Debt Issuance Programme (**DIP**) was established in July 1998 targeting institutional investors in the Hong Kong dollar debt market. It was set up with an initial programme size of HK\$20 billion, which was doubled to HK\$40 billion in 2003. The DIP provides a flexible and efficient platform for the Group to issue debt and transferable loan certificates with a tenor of up to 15 years.

## **Retail Bond Issuance Programme**

Dedicated to the promotion of the retail bond market in Hong Kong, the Group pioneered a new offering mechanism in November 2001 and established the HK\$20 billion Retail Bond Issuance Programme in May 2004. Since 2001, the Group has issued retail bonds totalling HK\$13.7 billion. When the market environment is conducive, the Group aims to issue retail bonds regularly to provide an additional investment tool for Hong Kong's retail investors.

# Revolving Credit Facility Provided by the Exchange Fund

In January 1998, during the Asian Financial Crisis, the Exchange Fund Extended a HK\$10 billion Revolving Credit Facility to the Group. This Facility has provided the Group with an important liquidity fallback to enable the Group to maintain smooth operation under exceptional circumstances so that it can better fulfil its mission to promote banking and financial stability in Hong Kong.

Following the outbreak of the global financial crisis in 2008, the size of the Facility was increased to HK\$30 billion in December that year. In October 2020, the Facility was further increased to HK\$80 billion to provide the Group with additional support to achieve its policy objective. Both actions demonstrated the HKSAR Government's recognition of the importance of, and further support for, the Group.

The Revolving Credit Facility was used by the Group during times of market stress in 1998 and 2008 to partially fund the acquisition of Hong Kong residential mortgage assets from the local banks. In both cases, the loans drawn under the Facility were fully repaid with funds raised from the Group's cost-effective debt issuance when the markets stabilised. There was no drawdown under the Facility in 2021.

## **Credit Ratings**

The Group's ability to attract investment in its debt securities is underpinned by its strong credit ratings, which are equivalent to those of the HKSAR Government, according to S&P and Moody's.

# **Credit Ratings of the HKMC**

|                  | S&P        |           | Moody's    |           |
|------------------|------------|-----------|------------|-----------|
|                  | Short-term | Long-term | Short-term | Long-term |
|                  |            |           |            |           |
| Local Currency   | A-1+       | AA+       | P-1        | Aa3       |
|                  |            |           |            |           |
| Foreign Currency | A-1+       | AA+       | P-1        | Aa3       |
| Outlook          | Stable     |           | Sta        | ble       |

(as at 31 December 2021)

The credit rating agencies have made favourable assessments on the Group's credit standings. The following comments are extracts from the credit rating reports of S&P and Moody's in August and November 2021 respectively:

#### S&F

"We equalise our ratings on HKMC with the ratings on Hong Kong, the corporation's sole ultimate owner. This reflects our view of an almost certain likelihood of timely and sufficient extraordinary support from the Hong Kong government to HKMC if needed. ... We believe HKMC's undertaking of additional policy initiatives over the past several years has further solidified its ties with the Hong Kong government, and reinforces its integral link with the government."

"HKMC has a well-established market position with a unique policy role to address local Hong Kong banks' liquidity and balance sheet management needs by purchasing mortgage and loan portfolios from banks, especially in times of stress. ... A variety of stressful market conditions have tested HKMC's business model. For example, when global financial markets and the local economy were under stress in late 2008 and early 2009, HKMC enlarged its mortgage acquisitions in response to banks' requests, and enhanced its mortgage insurance program."

"We believe that HKMC benefits from the presence and effective oversight of its experienced and competent board. The management team is capable, effective, and experienced, in our view. HKMC's strategic positioning is clear and consistent with its capability and market conditions. The corporation has always operated within its financial and risk management standards, which we consider to be rigorous and clear."

"We expect HKMC to manage its funding and liquidity with reasonable prudence. It has very strong debt capital market access through its three senior debt programs. ... We expect HKMC to maintain a healthy buffer of highly liquid assets, which is more than sufficient to cover its short-term funding needs."

## Moody's

"HKMC is fully owned by the Hong Kong government through the Exchange Fund. The company carries out policy mandates, which include the promotion of financial and banking stability in Hong Kong; homeownership; and the development of the local debt capital market and retirement planning market through the purchase of mortgages from commercial banks, debt issuance, and the provision of mortgage insurance, reverse mortgages and

annuity business through its general insurance and annuity subsidiaries. As part of its mandate to promote banking stability, the company acts as an alternative lender of last resort through the purchase of residential mortgages from banks in times of stress."

"The Hong Kong government, through the Exchange Fund, provides HKMC with a HK\$80 billion revolving credit facility and additional equity capital when necessary. If the company's credit profile is weakened in a stress scenario, we expect the government to provide timely extraordinary support. The company's public policy mandates are closely aligned with the government's objectives, and its close relationship with the government increases the likelihood of future government support. The government has provided the company with a HK\$5 billion capital injection to set up the annuity business and an additional HK\$2.5 billion capital injection in June 2021, and is prepared to provide more if the business continues to expand."

"The company has maintained very sound asset-quality metrics since its establishment. ... Hong Kong's residential mortgages have historically performed very well through economic cycles. Even when property prices declined by up to 70% between 1997 and 2003, the company's overall mortgage delinquencies never exceeded 2%. The current average loan-to-value ratio of the company's Hong Kong mortgages is below 40%."

"The company has very good access to capital markets because of its strong financial fundamentals and government affiliation. ... The company had sufficient liquid assets, including the government facility, to repay all of its outstanding debt as of the end of June 2021."

# Mortgage-backed Securitisation

The Group strives to promote the development of the mortgage-backed securities (MBS) market in Hong Kong. MBS is an effective financial instrument that can channel long-term funding from the debt market to supplement the need for long-term financing generated by mortgage loans. Banks and financial institutions can make use of MBS to manage risks inherent in mortgage loans, such as credit risks, liquidity risks, interest rate risks and asset-liability maturity mismatch risks.

The Group has issued a total of HK\$13.2 billion MBS since 1999. All MBS had been redeemed by 2013.

# Infrastructure Financing and Securitisation

The Group launched the Infrastructure Financing and Securitisation (**IFS**) business in 2019 to accumulate infrastructure loan assets and develop the IFS brand of the Group.

In the early stage, the Group purchases and accumulates infrastructure loans from the secondary loan market, as well as co-finances infrastructure projects with multilateral development banks and commercial banks in the primary market.

The Group continues to participate in a step-by-step manner in the infrastructure financing market on commercially viable and financially sustainable terms, while observing prudent commercial principles and risk management policies. In response to the changing macroeconomic environment and global pandemic, the Group has taken a prudent approach with corresponding adjustment in its asset acquisition strategy and will remain vigilant on their development.

Since formal launch of the business in 2019, the Group has participated in over US\$1 billion of infrastructure loans spreading over Asia Pacific, Middle East and Latin America. To strengthen collaboration with industry players in the infrastructure financing space, the Group has also entered into a Master Cooperation Agreement with International Finance Corporation, various Memoranda of Understanding with China Export & Credit Insurance Corporation and a number of major commercial banks.

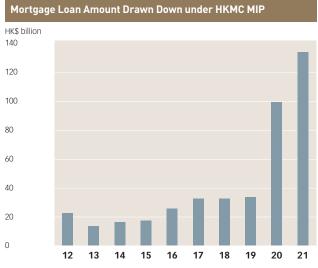
The Group continues to team up with industry players to facilitate the development of commercially viable infrastructure projects globally, and will explore securitisation opportunities upon building up an appropriate infrastructure loan portfolio and necessary market experience.

# Mortgage Insurance Programme

The Mortgage Insurance Programme (MIP) helps potential homebuyers who have limited resources for substantial down payment for the purchase of a property. From a banking industry perspective, the MIP allows banks to engage in higher loan-to-value (LTV) lending without incurring additional credit risk and jeopardising the stability of the banking system. The MIP creates a win-win situation for both homebuyers and banks.

Over the years, the MIP has been established firmly as an integral part of mortgage financing in Hong Kong. Demand for the MIP has increased since 2020, and the volume of loans drawn down under the MIP increased to HK\$132.6 billion in 2021 from HK\$98.3 billion in 2020 (**Figure 7**). About 87% of the MIP loans drawn, in terms of loan amount, were secured on properties in the secondary market. This demonstrates the importance of the MIP to homebuyers in the secondary market. Since 1999, the MIP has helped more than 192,000 families achieve their dream of home ownership, with an aggregate loan drawdown of HK\$631.6 billion.

## Figure 7



# ■ Mortgage Loan Amount Drawn Down

# **Fixed Rate Mortgage Scheme**

Announced in the Financial Secretary's 2020-21 Budget, the Group introduced a pilot scheme of fixed-rate mortgages for 10, 15 and 20 years under the Fixed Rate Mortgage Pilot Scheme in May 2020. It aims to provide an alternative financing option to homebuyers for mitigating their risks arising from interest rate volatility, thereby enhancing banking stability in the long run. The maximum loan amount of each private residential mortgage under the scheme is HK\$10 million. To continue filling the market gap in respect of fixed-rate mortgage products, the scheme was made permanent in November 2021. The fixed interest rates under the scheme's pilot phase were maintained until end-January 2022. Starting from February 2022, the Group determines the fixed interest rates from time to time in accordance with factors such as cost of funds, business and market conditions, and will announce the fixed interest rates monthly. As at end-December 2021, a total of 94 applications have been received since launch of the scheme in May 2020.

## **HKMC Retire 3**

To reinforce its positioning as a unique market player and trustworthy provider of retirement planning solutions that cater for the needs of people at different life stages, the Group launched in late June 2021 a new brand name for the HKMC Retirement Solutions, i.e. "HKMC Retire 3", with the Reverse Mortgage Programme (RMP), the Policy Reverse Mortgage Programme (PRMP) and the HKMC Annuity Plan (Annuity Plan) promoted together as a holistic solution for retirement planning. These three products share the characteristics of providing retirees with an immediate, stable and lifelong stream of income after retirement. To increase public awareness of the brand, a multi-faceted promotion campaign was launched across different media channels and public transport.

Source: HKMC

The Group values the overall quality of retirement life of its customers, hence the provision of diversified retirement information and activities to members of the loyalty programme "AMIGOS By HKMC" (AMIGOS) which was launched in 2019 to facilitate a close connection between the Group and its customers. Response to the loyalty programme has been encouraging. As at the end of December 2021, AMIGOS had successfully recruited around 5,400 members. In view of the pandemic outbreak, the Group stayed in touch with the retirement community via the digital platform for most of the year. Online events were held to interact with AMIGOS members in a relaxing way. The HKMC YouTube Channel remains an effective platform to educate the public. During the year, a series of short videos, including those on the RMP, PRMP, HKMC Annuity Plan and Fixed Rate Mortgage Scheme, have been published on the HKMC YouTube Channel to introduce the benefits of different products and reach a large audience within a short time.

In recognition of its ongoing effort and contribution to the development and improvement of the overall financial literacy in Hong Kong, the Group was presented with a Certificate of Appreciation in the Investor and Financial Education Award organized by the Investor and Financial Education Council. Looking forward, the Group will continue to help citizens establish proper retirement financial planning concepts through continuous education and promotion.

## Reverse Mortgage Programme

With the Group's ongoing efforts in educating the public on retirement solutions, receptiveness to the RMP has been growing over the years. More and more people welcome the idea of using the RMP as an instrument to generate a stable stream of monthly income after retirement. In response to the positive customer response to the time-limited promotional offer introduced in June 2020 with a fixed interest rate of 3% per annum, the Group made permanent the fixed-rate mortgage plan under the RMP in July 2021. Furthermore, to provide customers with more options, a higher payout fixed-rate mortgage plan was also

launched in July 2021 to AMIGOS members (**Enhanced 3% Fixed-rate Mortgage Plan**), under which borrowers can choose to pay a higher monthly mortgage insurance premium in return for a higher amount of monthly payout and lump-sum payout. Thanks to the positive response to the Enhanced 3% Fixed-rate Mortgage Plan, RMP applications have recorded a significant growth of more than 13% in the second half of 2021, compared to that in the first half of the year.

The Group from time to time reviews the RMP and introduces enhancement features to cater for the needs of retirees. During the year, the RMP was enhanced by increasing the specified property value cap to HK\$25 million and simplifying the haircut mechanism for monthly payout calculation, extending the lump-sum payout purposes to cover the repayment of the borrower's loans including revolving credit facilities, as well as waiving the requirement for a building inspection report for properties exceeding 50 years of age under specific circumstances. Meanwhile, the Group continued to cooperate with different stakeholders via multiple platforms for public education on the RMP. Joint promotions with banks continued leveraging on their branch networks and online channels to reach out to more potential customers.

## Policy Reverse Mortgage Programme

To better meet the needs of retirees through an alternative retirement planning option, the Group launched the PRMP in May 2019 by replicating the business model of the RMP. To enhance public awareness of the PRMP, joint promotions with banks and insurance companies continued to reach out to more potential borrowers through their customer base. Meanwhile, an enhancement was launched in July 2021, which extends the lump sum payout purposes to cover the repayment of the borrower's loans including revolving credit facilities. The Group will keep exploring collaboration opportunities with insurance companies as referrers of new life insurance policies that are potentially eligible under the PRMP.

# **HKMC Annuity Plan**

Enhancing the living quality of the elderly after their retirement is one of the key policy focuses of the Government. The Group launched the Annuity Plan in 2018 in order to provide an alternative retirement financial solution to senior citizens.

In 2021, the Group has successfully enhanced public awareness of the importance of retirement financial planning as well as longevity risk management. To communicate with diverse audiences, a social media campaign "Never Too Old to be Bold" featuring four silverhaired models was launched in early 2021, showcasing what may be possible at this stage of life. The online branding video has received over 2 million viewings on social media platforms.

In addition to the two application servicing centres in Kowloon, a new centre at Times Square on Hong Kong Island with a designated customer area was opened in February 2021, providing a convenient access to customer services and applying for the Annuity Plan.

With continued services enhancements and promotional efforts, demand for the Annuity Plan continued to increase considerably. As at 31 December 2021, total premiums received in 2021 grew by 18% over 2020 to HK\$3 billion, with an average premium amount of around HK\$740,000.

# Launch of 100% Personal Loan Guarantee Scheme

Following the Financial Secretary's announcement in the 2021–2022 Budget, the Group launched the 100% Personal Loan Guarantee Scheme (**PLGS**) in April 2021 to provide a supplementary financing option to individuals suffering from cessation of main recurrent incomes from employment in Hong Kong amid the COVID-19 pandemic. Under the PLGS, low-interest loans are taken out by eligible borrowers to help them tide over interim difficulties. The PLGS is backed by the Government's financial commitment of HK\$15 billion. A total of 14 Authorized Institutions (**AIS**) participate as lenders. The Group is designated as the loan purchaser and the administrator of the PLGS. While the unemployment rate in Hong Kong has eased in the second half of 2021, business conditions remained difficult for a number of sectors, and some members of the public were

still facing hardship. Against this backdrop, the Government announced in September 2021 the extension of the application period from the original expiry on 27 October 2021 to end-April 2022.

Eligible borrowers should be Hong Kong permanent residents aged 18 or above and unemployed for at least two months at the time of loan application, and who can demonstrate cessation of main recurrent incomes from employment in Hong Kong. The maximum amount of the loan per applicant is six times the average monthly income during employment, or HK\$80,000, whichever is lower. The maximum repayment period is six years, with an option of principal moratorium for the first 12 months to alleviate the immediate repayment burden. Interest rate is 1% per annum and interest collected will be refunded after the loans are fully repaid by the end of the scheduled repayment period.

Since the launch of the PLGS up to 31 December 2021, the Group had approved around 36,000 applications, involving a total loan amount of HK\$2.48 billion.

# Enhancements to the SME Financing Guarantee Scheme

The 80% and 90% Guarantee Products under the SFGS are backed by the Government's guarantee commitment. The 80% Guarantee Product was launched in May 2012 to help SMEs obtain loans for general working capital or purchase of equipment or other assets to support business operations. The 90% Guarantee Product was launched in December 2019 to provide additional support to smaller-sized enterprises and businesses with relatively less operating experience to obtain financing. The guarantee fees are set aside to pay default claims from participating lenders and out-of-pocket expenses to be incurred under the arrangement, with any shortfall to be borne by the Government. The application period for the 80% and 90% Guarantee Products is up to end-June 2022.

Introduced in April 2020, the 100% Guarantee Product aims to alleviate the burden of paying employee wages and rents by SMEs which are suffering from reduced income, thereby help minimise enterprise shutdowns and layoffs. The 100% Guarantee Product is applicable to SMEs in all sectors. The loans are fully guaranteed by the Government and sold to the HKMC after loan drawdown by participating lenders.

To further alleviate the cash flow pressure of SMEs, the Financial Secretary announced in the 2021-22 Budget in February 2021 further enhancements to the 100% Guarantee Product. Under the enhancement measures, eligible enterprises should have been operating for at least three months as at 30 June 2020, and have suffered at least a 30% decline in sales turnover in any month since February 2020 compared with the monthly average of any quarter from early 2019 to mid-2020. The maximum amount of loan per enterprise has been raised from the total amount of employee wages and rents for 12 months to that for 18 months, or HK\$6 million (originally HK\$5 million), whichever is lower. The maximum repayment period of the guaranteed loans has been increased from 5 years to 8 years, and the principal moratorium arrangement has been extended from up to 12 months to up to 18 months. These enhancements have taken effect from 29 March 2021.

As the operating environment of some enterprises remained challenging and the economic outlook was also clouded by the global pandemic, the Government introduced further enhancements to the support measures under the SFGS in September 2021. The maximum duration of principal moratorium for the 80%, 90% and 100% Guarantee Products has been extended from 18 months to 24 months, and the application period for principal moratorium has also been extended to end-June 2022. The application period of the 100% Guarantee Product has been extended by six months to end-June 2022.

The total guarantee commitments, which can be used interchangeably for the 80%, 90% and 100% Guarantee Products, has been further increased from HK\$183 billion to HK218 billion since October 2021.

A total of 34 Als participate as lenders under the SFGS. As at 31 December 2021, the Group had approved more than 21,300, 5,500 and 47,000 applications for loans amounting to HK\$92.5 billion, HK\$10.6 billion and HK\$81.6 billion since the launch of the 80%, 90% and 100% guarantee products respectively, benefitting more than 45,000 local SMEs and 640,000 related employees.

# Financial Review

# Financial Review

The global economy stayed on the path of recovery in 2021 after experiencing economic contraction in the preceding year, though the growth was constrained by the still evolving pandemic, supply bottlenecks and restrictions on international travel. The surge in energy prices and elevated inflation pressures in the US has cast uncertainties over the future course of US monetary policies. Along with the ongoing US-China geopolitical uncertainties, the global financial market remained challenging. In Mainland China, the economy posted solid growth of 8.1% in 2021, though growth moderated in the second half of the year as economic activities were affected by the COVID-19 situation in some cities, extreme weather, and electricity rationing measures.

Hong Kong's economy recovered visibly during the year and the recovery became more entrenched in the third quarter along with the continued revival of global economic activity and stable local epidemic situation. Real gross domestic product grew by 5.4% in the third quarter of 2021 over a year earlier, though the pace of expansion was more moderate than in the second quarter on account of the base effect and stronger-than-expected performance in the first half of the year. The labour market improved continuously from early 2021 amid the sustained economic recovery, resulting in the unemployment rate falling markedly to 3.9% in the last quarter.

Amid uncertain market conditions, the Group's core operations remain resilient and stand ready to face any financial turbulence ahead in performing its strategic policy roles and attaining its social objectives with strong financing capability and solid financial position.

# **Income Statement**

## **Financial Performance**

The profit after tax of the Group for the year was HK\$831 million (2020: a net loss of HK\$362 million) (**Table 1**). The improvement in profitability was mainly attributable to (a) the annuity business's turn into profit from the preceding year's accounting loss as a result of higher investment returns under favourable market conditions from placements with the Exchange Fund; (b) a foreign exchange gain arising from US dollar and strategic offshore renminbi

exposures in deposits and debt investments; (c) an increase in net premium earned from the amortisation of new premium receipts amid significant growth of MIP business since 2020; and (d) a decrease in net loss on investments in listed real estate investment trusts and exchange-traded bond funds following the rebalancing of investment portfolio.

For better assessment of the financial performance, after adjusting for the amortisation impact of upfront MIP commission expenses to match with premium income being recognised and excluding the financial results of the annuity business, the adjusted profit for the year and return on equity would be HK\$868 million (2020: HK\$376 million) and 7.3% (2020: 3.5%) respectively. The embedded value of annuity business was about HK\$9 billion which comprised HK\$7.2 billion of total equity and HK\$1.8 billion of present value of future profits, indicating that the business should be profitable in the long term.

The capital adequacy ratio of the Group stood solid at 23.4% (2020: 37.3%) so as to preserve capital for business development. The respective solvency ratios of the Group's two insurance subsidiaries were about 7 times (2020: 12 times) for general insurance business and 15 times (2020: 12 times) for annuity business, each well above the relevant minimum regulatory requirements.

Table 1

| Summary of financial performance  | 2021<br>HK\$ million                             | 2020<br>HK\$ million                                |
|---|--|---|
| Operating profit/(loss) before impairment<br>Profit/(loss) before tax<br>Profit/(loss) for the year | 902<br>894<br>831 <sup>1</sup>                   | (435)<br>(440)<br>(362) <sup>1</sup>                |
| Return on equity Cost-to-income ratio Capital adequacy ratio  | 5.1% <sup>1</sup><br>35.3% <sup>1</sup><br>23.4% | (2.4%) <sup>1</sup><br>640.8% <sup>1</sup><br>37.3% |

After (i) adjusting for amortisation impact of upfront commissions to banks arising from significant surge in the volume of new mortgage insurance underwritten to match with premium income being recognised over the loan life; and (ii) excluding the financial results of the annuity business, the adjusted profit for the year, return on equity and cost-to-income ratio for 2021 would be HK\$868 million, 7.3% and 25.2% respectively (2020: HK\$376 million, 3.5% and 44.8% respectively).

#### **Net Interest Income**

The HKMC Group earned a net interest income of HK\$455 million, HK\$33 million lower than that for 2020. The decrease was mainly due to the deployment of surplus funds to support the policy initiative of purchasing loans with the special 100% guarantee under the SFGS which is non-profit making, and reduction of other average interest-earning assets, partly mitigated by the increase in purchase of infrastructure loans. The net interest margin was 0.4% (2020: 0.8%) (**Table 2**).

Table 2

| Net Interest Income              | 2021<br>HK\$ million | 2020<br>HK\$ million |
|----------------------------------|----------------------|----------------------|
| Net interest income              | 455                  | 488                  |
| Average interest-earning assets  | 113,918              | 62,447               |
| Net interest margin <sup>2</sup> | 0.4%                 | 0.8%                 |

After excluding the impact of the purchase of loans with the special 100% guarantee under the SFGS under which the Group only recovered the funding costs without any net interest margin earned, the adjusted net interest margin would be 0.8% (2020: 1.0%).

#### **Net Mortgage Insurance Premium Earned**

New business underwritten under the MIP increased to HK\$132.6 billion in 2021 from HK\$98.3 billion in 2020. The net premium receipts (after discount to customers) were amortised and recognised as income in accordance with the unexpired risks. Net mortgage insurance premiums earned, after income amortisation and provision was HK\$765 million (2020: HK\$398 million). The net upfront commission expenses to banks surged to HK\$961 million (2020: HK\$666 million) amid the significant increase in new loans underwritten.

# **Net Insurance-related Results for Annuity Business**

Net insurance-related results for annuity business (i.e., the sum of net premiums earned, net claims incurred, benefits paid, movement in policyholders' liabilities, and commission and levy expenses) recorded a net loss of HK\$1,048 million (2020: a loss of HK\$980 million) as a result of the prudent statutory reserving based on actuarial assumptions, whereas the investment returns on capital and premiums placed with the Exchange Fund were grouped under other income.

#### Other Income

Other income was HK\$2,146 million (2020: HK\$808 million), mainly representing investment income of HK\$1,991 million (2020: HK\$889 million) from placements with the Exchange Fund and exchange gain of HK\$117 million (2020: loss of HK\$44 million) arising primarily from revaluation of US dollar and strategic offshore renminbi exposures in cash and debt investments. The above exchange gain was largely the net results represented by the exchange difference from the financial assets and the marked-to-market revaluation on the corresponding hedging swaps for managing foreign currency exposures.

# **Operating Expenses**

The Group continues to maintain stringent cost controls to contain expenses and improve operating efficiency. Operating expenses (net of recovery of operating expenses from the special 100% guarantee under the SFGS) dropped 4.5% year-on-year to HK\$492 million (2020: HK\$515 million), less than budget. The recovery of operating expenses from the special 100% guarantee under the SFGS for 2021 was HK\$87 million (2020: HK\$22 million). Staff costs, which were contained at 60.2% of total operating expenses before taking into account the costs recovery from the Government, amounted to HK\$349 million (2020: HK\$334 million).

# Allowance for Impairment

Asset quality remained strong, with the delinquency ratio of the Group's mortgage portfolio staying low at 0.11% (2020: 0.05%). Amid the increase in purchase of infrastructure loans during the year, a provision on impairment allowance of HK\$8.2 million was recorded in 2021 (2020: HK\$5.2 million), in accordance with the approved prudent provisioning policy. During the year, there were no loans written off (2020: HK\$0.5 million) with a recovery of HK\$0.4 million (2020: HK\$0.5 million) from loans written off previously.

## Segmental Analysis

**Table 3** below sets out the profit/(loss) before tax contributed by various business segments for 2021.

Table 3

|   | Asset Purchase and Servicing HK\$ million | General<br>Insurance<br>HK\$ million | Life<br>Insurance<br>HK\$ million | <b>Total</b><br>HK\$ million |
|---|---|--------------------------------------|-----------------------------------|------------------------------|
| Year ended 31 December 2021 Profit/(Loss) before tax Year ended 31 December 2020 Profit/(Loss) before tax | <b>426</b> 200                            | <b>(152)</b> (269)                   | <b>620</b> (371)                  | <b>894</b> (440)             |

The profit before tax in 2021 for asset purchase and servicing was HK\$426 million, mainly arising from net interest income of the loan and investment portfolios. General insurance's loss before tax in 2021 was HK\$152 million, mainly attributable to the booking of increasing upfront commission expenses to banks arising from significant surge in the volume of new mortgage insurance underwritten in one-go whereas the corresponding premium income was amortised over the life of the respective loans. Life insurance recorded a profit before tax of HK\$620 million in 2021, mainly due to higher investment returns from capital and premium placements with the Exchange Fund. The embedded value of the annuity business at the end of 2021 was about HK\$9 billion indicating that the business should be profitable in the long term.

#### **Financial Position**

#### Loan Portfolio

During the year, the Group purchased loans with the special 100% guarantee under the SFGS of about HK\$42.9 billion (2020: HK\$37.6 billion), infrastructure loans of about HK\$2.9 billion (2020: HK\$1.3 billion) and residential mortgages of about \$0.2 billion (2020: HK\$0.04 billion). After accounting for prepayments and repayments of loan portfolios during the year, the outstanding balance of the loan portfolio was HK\$79.6 billion (2020: HK\$43.1 billion).

#### **Investment Securities**

The Group adopts a prudent, low-risk approach in managing its surplus funds and investment activities in accordance with the investment guidelines approved by the Board. As at 31 December 2021, the total investment portfolio was HK\$14.9 billion (2020: HK\$14.4 billion), which largely comprised high-quality debt investments. There was no default loss from debt investments.

# Placements with the Exchange Fund

As at 31 December 2021, the placements with the Exchange Fund was HK\$28.6 billion which comprised the capital investments of the HKMCI and HKMCA and premium investments of the HKMCA amounting to HK\$23.9 billion (2020: HK\$16.3 billion), and the fund of HK\$4.7 billion (2020: nil) placed on the Government's behalf from advance funding received for purchase of PLGS loans.

#### **Debt Securities Issued**

In 2021, the Group issued HK\$109.5 billion of debt securities under the MTN Programme. All the non-Hong Kong dollar debts issued under the MTN Programme were hedged into Hong Kong dollars or US dollars. The Group continued to adopt a prudent pre-funding strategy, with the total outstanding balance of the debt securities maintained at HK\$115.7 billion as at 31 December 2021 (2020: HK\$61.9 billion).

# **Key Off-balance Sheet Exposure**

# **Mortgage Insurance Programme**

The Group operates the MIP on a risk-sharing basis with approved reinsurers. At the end of 2021, the total risk-inforce was about HK\$88.9 billion (2020: HK\$54.5 billion), of which HK\$8.3 billion (2020: HK\$6.9 billion) was ceded to approved reinsurers. The off-balance sheet risk-in-force exposure borne by the Group increased to HK\$80.6 billion (2020: HK\$47.6 billion).

The provision for outstanding claims remained steady at 0.1% of the retained risk-in-force at year-end. The delinquency ratio remained healthy at 0.01% (2020: 0.01%).

# **Reverse Mortgage Programme**

The Group operates the RMP as an insurer to provide mortgage insurance cover for a premium on reverse mortgage loans advanced by participating lenders in Hong Kong. After taking into account the undrawn future payout of reverse mortgage loans along with the reinsurance arrangement, the risk-in-force exposure borne by the Group increased to HK\$14.0 billion (2020: HK\$12.3 billion), with the corresponding outstanding loan balance totalling HK\$4.0 billion as at 31 December 2021.

# **Capital Management**

To ensure the Group would not incur excess risk when expanding its business and balance sheet in proportion to its capital base, capital adequacy and the use of capital were monitored closely by the Group. During the year, the Group was in compliance with the Guidelines on Capital Adequacy Ratio (**Guidelines**) issued by the Financial Secretary with reference to the Basel II risk-based capital adequacy framework.

In accordance with the Guidelines, the calculation of the CAR follows the basis of consolidation for financial reporting with the exclusion of regulated subsidiaries which are subject to separate requirements on the maintenance of adequate capital (i.e., the HKMCI and the HKMCA, as regulated by the Insurance Authority). After excluding the investment cost of these unconsolidated regulated subsidiaries, the CAR remained solid at 23.4% as at 31 December 2021, well above the minimum ratio of 8% stipulated in the Guidelines on CAR.

The respective solvency ratios of the Group's two insurance subsidiaries were 7 times (2020: 12 times) for the general insurance business and 15 times (2020: 12 times) for the annuity business as at 31 December 2021, well above the respective 200% and 150% minimum regulatory requirements stipulated by the Insurance Authority.

#### **Dividend**

Having considered the capital requirements for business development, no dividend was declared for 2021 (2020: Nil).

Risk Management

# Risk Management

The Group operates on prudent commercial principles. The principle of "prudence before profitability" guides the design of the overall risk management framework, disciplines and day-to-day business execution. Over the years, the Group has continuously made refinements to its well-established, robust and time-tested risk management framework to reflect changes in the markets and its business strategies.

The Board is the highest decision-making authority of the Group and holds ultimate responsibility for risk management. The Board, with the assistance of the Corporate Risk Management Committee (CRC), has the primary responsibility of formulating risk management strategies in the risk appetite statement and of ensuring that the Group has an effective risk management system to implement these strategies. The risk appetite statement defines the constraints for all risk-taking activities, and these constraints are incorporated into risk limits, risk policies and control procedures that the Group follows to ensure risks are managed properly.

The CRC is responsible for overseeing the Group's various types of risks, reviewing and approving high-level risk-related policies, overseeing their implementation, and monitoring improvement efforts in governance, policies and tools. Regular stress tests are reviewed by the CRC to evaluate the Group's financial capability to weather extreme stress scenarios.

The CRC is chaired by an Executive Director, with members including the Chief Executive Officer, Senior Vice Presidents, General Counsel and senior staff from the Risk Management Department.

The Group manages primarily credit risk, market risk, longevity risk, property risk, operational risk, legal and compliance risk, leveraging risk, and environmental, social and governance risk arising from its loan assets, guarantee portfolio, infrastructure loans, annuity business and investment portfolio.

In addition to the CRC, the HKMC manages different risks through various management committees such as the Infrastructure Financing and Securitisation Investment Committee (IFSIC), Credit Committee (CC), Transaction Approval Committee (TAC), Asset and Liability Committee (ALCO), Operational Risk Committee (ORC), Longevity Risk Committee (LRC) and Environmental, Social and Governance Committee (ESGC). Other than the IFSIC, which is chaired by an Executive Director, all of these management committees are chaired by the Chief Executive Officer with members including the relevant Senior Vice Presidents, General Counsel, and senior staff from the relevant functional departments.

The insurance subsidiaries also have their own Risk Committee (**RC**) to monitor insurance risk and other relevant risks. Each RC is chaired by an Executive Director of these subsidiaries, with members including the Chief Executive Officer and the relevant senior staff of these subsidiaries. The RC of the HKMCA includes independent and non-executive directors to provide independent risk oversight of its operation.

#### **Credit Risk**

#### Loan Assets and Guarantee Portfolio

The Group maintains loan and guarantee portfolios of retail and commercial loan assets, which primarily comprise mortgage loans. Credit risk is the Group's primary risk exposure. It is the default risk presented by loan borrowers and counterparties.

#### (a) Default risk

To effectively address default risk, the Group adopts a four-pronged approach to safeguard and maintain the quality of its assets, MIP and SME guarantee portfolios:

- careful selection of counterparties, including Approved Sellers, Approved Servicers, Approved Reinsurers and Lenders
- prudent eligibility criteria for asset purchase, insurance and guarantee applications

- effective due diligence processes for mortgage purchase, default loss, insurance and guarantee claims
- enhanced protection for higher-risk transactions.

Losses may arise if there are shortfalls in the recovery amount received for defaulted loans that fall under the Mortgage Purchase Programme (MPP). To mitigate this default risk, the Group establishes prudent loan purchasing criteria and conducts effective due diligence reviews as part of the loan purchase process to maintain the credit quality of loans. In addition, depending on the projected risk exposure of each underlying loan portfolio, credit enhancement arrangements are agreed upon with Approved Sellers on a deal-by-deal basis to reduce credit losses that could arise from the borrower's default.

Losses may also arise from a default on loans under the MIP's insurance coverage. Each MIP application is underwritten by the Group in accordance with a set of eligibility criteria and each claim from a participating bank is reviewed by the Group to ensure the fulfilment of all MIP coverage conditions. As a result, the default risk for loans with MIP coverage has been greatly reduced. To reduce the risk of possible concentration of this default risk, the Group transfers a portion of the risk-in-force to Approved Reinsurers through reinsurance arrangements.

Similarly, losses may arise from a borrower's default on loans in the SME guarantee portfolio. The borrower's default risk of each guarantee application is assessed by the lender in accordance with their credit policies. In addition, the Group adopts prudent eligibility criteria, conducts administrative vetting and credit reviews to better understand the credit quality of the applications, and carries out a due diligence review on each default claim to ensure the loan's compliance with the Group's eligibility criteria and the lenders' internal credit policies.

Credit performances of the loan and guarantee portfolios are tracked and reported on a regular basis to provide management with an updated credit profile to monitor the operating environment closely for any emerging risks to the Group, and to implement risk-mitigating measures in a timely way.

## (b) Seller/Servicer counterparty risk

Counterparty risks may arise from the failure of an Approved Seller/Servicer of an acquired portfolio to remit scheduled payments to the Group in a timely and accurate manner.

The Approved Sellers/Servicers are subject to a risk-based eligibility review and ongoing monitoring of their loan servicing quality and credit standing.

#### (c) Reinsurer counterparty risk

Reinsurer counterparty risk refers to the failure of an Approved Reinsurer to make claim payments to the Group. To mitigate reinsurer counterparty risk effectively, the Group has a framework in place for the assessment of mortgage reinsurers' eligibility and requested collateral on the risk exposures.

The Group performs annual and ad-hoc reviews of each Approved Reinsurer to determine the eligibility for ongoing business allocation and risk-sharing portions.

#### (d) Treasury counterparty risk

Treasury counterparty risk arises when there is a delay or failure from treasury counterparties to make payments with respect to treasury instruments transacted with the Group. Treasury counterparties are managed by a ratings-based counterparty assessment framework and a risk-based counterparty limit mechanism. The treasury counterparties are continually monitored and the counterparty limits are adjusted based on the assessment results.

Furthermore, the Group has set up bilateral collateral arrangements with major swap counterparties to mitigate treasury counterparty risk.

#### (e) Lender risk

The Group is exposed to lender risk in SME lending that arises from: (a) a lender's underwriting being non-compliant with its credit policy; (b) a lender's loosely formulated credit policy that is not specific enough or sufficiently defined for compliance; and (c) the moral hazard of a lender being less prudent in underwriting a guarantee-protected application. The Group manages lender risk through the review of the lenders' credit policies and the due diligence reviews on claims.

#### (f) Insurer counterparty risk

Insurer counterparty risk arises when there is a delay or failure from the life insurer in meeting its obligations under the life insurance policy assigned to the Group under the Policy Reverse Mortgage Programme (**PRMP**). To mitigate insurer counterparty risk, the life insurance policy to be assigned to the Group must be issued by an insurer authorised under the Insurance Ordinance. Furthermore, the insurers are subject to ongoing monitoring.

At the heart of the credit risk management framework are the CC or TAC, or the RC as in the case of the insurance subsidiaries.

The CC or RC as appropriate is responsible for setting the credit policies and eligibility criteria. The CC or RC as appropriate is the approval authority for accepting applications to become Approved Sellers/Servicers under the MPP, Approved Reinsurers under the MIP, Approved Lenders under the SFGS and eligible treasury counterparties. It is also responsible for setting risk exposure limits for counterparties. The CC and RC monitor the operating environment closely and put in place timely risk-mitigating measures to manage the credit risk.

The TAC or RC as appropriate conducts an indepth analysis of pricing economics and associated credit risks for business transactions, while taking into consideration the latest market conditions and business strategies approved by the Board.

#### Infrastructure Loans

Credit risk arises when the counterparty to a financial instrument fails to meet its contractual obligations, leading to potential or actual financial losses to the Group. The credit risk related to the IFS business is managed through prudent underwriting criteria and in-depth due diligence reviews conducted by in-house experts and independent consultants. All investments have taken into consideration the transaction structures with appropriate risks and returns, acceptable project risks and mitigation measures, including delay risk, construction risk, performance risk, operational risk, commercial risk, financial risk, counterparty risk, concentration risk, legal and compliance risk, regulatory risk, political risk, currency risk, interest rate risk and environmental and social risks, subject to ongoing monitoring and a review mechanism. The Group also adopts a robust internal credit rating methodology and a loss given default methodology to evaluate expected losses arising from an infrastructure loan default.

In terms of the risk governance structure, a dedicated division, inclusive of an independent risk control unit, performs the credit assessment, day-to-day monitoring, reporting and risk management of infrastructure investments. The IFSIC is the governing forum to manage the infrastructure investments and is responsible for overseeing compliance with applicable rules, guidelines and policies, and for approving and monitoring the infrastructure investments.

#### Market Risk

Market risk arises when the Group's income or the value of its portfolios decreases due to adverse movements in market prices. Market risk consists of interest rate risk, asset-liability maturity mismatch risk, liquidity risk and currency risk.

#### (a) Interest rate risk

Net interest income is the predominant source of earnings for the Group. It represents the excess of interest income (from the Group's loan portfolio, cash and debt investments) over interest expenses (from debt issuances and other borrowings). Interest rate risk arises when changes in market interest rates affect the interest income associated with the assets and/or interest expenses associated with the liabilities.

The primary objective of interest rate risk management is to limit the potential adverse effects of interest rate movements on interest income and expenses while maintaining stable earnings growth. The interest rate risk faced by the Group is two-fold, namely interest rate mismatch risk and basis risk. Interest rate mismatch risk is the most substantial risk affecting the Group's net interest income. It arises mainly as a result of differences in the timing of interest rate re-pricing for the Group's interest-earning assets and interestbearing liabilities. Interest rate mismatch risk is most evident in those loan portfolios where the majority of the loans are floating-rate assets (benchmarked against the Prime Rate or HIBOR), while the majority of the Group's liabilities are fixed-rate debt securities. The Group makes prudent use of a range of financial instruments, such as interest rate swaps, interest rate swaptions, basis swaps, forward rate agreements and issuances of MBS, to manage interest rate mismatch risk. The proceeds of the fixed-rate debt securities are

generally swapped into HIBOR-based funds via interest rate swaps to better match the floating-rate incomes from mortgage assets.

The Group also uses the duration gap as an indicator to monitor, measure and manage interest rate mismatch risk. Duration gap measures the difference in interest rate re-pricing intervals between assets and liabilities. The wider the duration gap, the higher the interest rate mismatch risk. A positive duration gap means the duration of assets is longer than that of the liabilities, and therefore represents greater risk exposure to rising interest rates. A negative duration gap, in contrast, indicates greater risk exposure to declining interest rates.

Depending on the prevailing interest rate outlook and market conditions, the Group proactively re-balances the duration gap of its asset-liability portfolio under the guidance and supervision of the ALCO.

Basis risk represents the difference in benchmark rates between the Group's Prime-based interestearning assets and its HIBOR-based interest-bearing liabilities. However, there are only limited financial instruments available in the market to fully hedge the Prime-HIBOR basis risk. In general, basis risk can be effectively addressed only when assets are based on HIBOR to match the funding base or when related risk management instruments become more prevalent or economical. Over the past few years, the Group has consciously adopted a strategy that acquires more HIBOR-based assets. As a result, the Prime-HIBOR basis risk for the Group has been substantially reduced. In addition, the Group issues Prime-based MBS and uses hedging derivatives to mitigate such basis risk.

#### (b) Asset-liability maturity mismatch risk

The actual average life of a portfolio of mortgage loans and infrastructure loans, which is usually shorter than their contractual maturity, depends on the speed of scheduled repayments and unscheduled prepayments. Higher prepayment rates shorten the average life of a portfolio of mortgage loans. In Hong Kong, prepayment occurs for two main reasons: (i) housing turnover: borrowers repaying their mortgage loans upon the sales of the underlying properties, and (ii) refinancing: borrowers refinancing their mortgage loans to obtain lower mortgage rates.

Asset-liability maturity mismatch risk can be more specifically characterised as reinvestment risk and refinancing risk. Reinvestment risk refers to the risk of a lower return from the reinvestment of proceeds that the Group receives from prepayments and repayments of its loan portfolio. Refinancing risk is the risk of refinancing liabilities at a higher level of interest rate or credit spread. The Group is exposed to refinancing risk in the funding amount and cost of funds when it uses short-term liabilities to finance long-term floating-rate loan portfolios. Reinvestment risk is managed through the ongoing purchase of loan assets to replenish the rundown in the retained portfolios, and through the investment of surplus cash in debt securities and cash deposits, to fine-tune the average life of the overall asset pool. In addition, the Group uses the issuance of callable bonds and transferable loan certificates to mitigate reinvestment risk. The call option embedded in callable bonds and transferable loan certificates allows the Group to adjust the average life of its liabilities to match more closely with that of the overall pool of assets.

The Group manages its refinancing risk through flexible debt securities issuance with a broad spectrum of maturities. This serves to adjust the average life of the overall liability portfolio in a dynamic fashion. In addition, refinancing risk can be mitigated by adjusting the maturities of assets in the investment portfolio, or off-loading loan assets through securitisation.

The Group uses the asset-liability maturity gap ratio to measure, monitor and manage asset-liability maturity mismatch risk to ensure a proper balance between the average life of the Group's assets and liabilities.

## (c) Liquidity risk

Liquidity risk represents the risk of the Group not being able to repay its obligations such as the redemption of maturing debt, or to fund committed purchases of loan portfolios. The Group implements its liquidity risk management framework in response to changes in market conditions. The Group continuously monitors the impact of market events on its liquidity position and pursues a prudent prefunding strategy to help contain the impact of any global financial turmoil on its liquidity. Liquidity risk is managed by monitoring the daily inflow and outflow of funds, and by projecting the longer-term inflows and outflows of funds across the full maturity spectrum. The Group uses the liquid asset ratio to measure, monitor and manage liquidity risk.

Given its strong background as a wholly governmentowned entity and its solid credit rating, the Group is efficient in raising funds from debt markets with both institutional and retail funding bases. This advantage is supplemented by the Group's portfolio of highly liquid investments, which is held to enable a swift and smooth response to unforeseen liquidity requirements. The HK\$80 billion Revolving Credit Facility from the Exchange Fund further provides the Group with a liquidity fallback even if exceptional market strains last for a prolonged period.

The Group manages pre-funding prudently through well-diversified funding sources, so all foreseeable funding commitments are met when they fall due. This supports the growth of its business and the maintenance of a well-balanced liability portfolio. Such diversification allows the Group to pursue a prefunding strategy at the lowest possible cost, while offering safeguards against the difficulty of raising funds in distorted market conditions. The current funding sources are illustrated in **Table 1** below:

**Table 1: Current Funding Sources for the Corporation** 

| Funding Source   | Description  |
|--|--|
| US\$20 billion Medium Term Note Programme                          | An extensive dealer group is appointed to underwrite and distribute local and foreign currency debt to international institutional investors under the programme   |
| HK\$40 billion Debt Issuance Programme                             | Primary Dealers and Selling Group Members underwrite and distribute debt to institutional investors under the DIP. The Transferable Loan Certificate Sub-Programme under the DIP provides further diversification of its funding sources and broadening of its investor base |
| HK\$20 billion Retail Bond Issuance Programme                      | Placing Banks use their branch networks and telephone and electronic banking facilities to assist the Group in offering retail bonds to investors  |
| US\$3 billion Bauhinia Mortgage-Backed<br>Securitisation Programme | This multicurrency, mortgage-backed securitisation programme permits the Group to originate MBS in both the local and international markets  |
| Investment Portfolio   | This portfolio comprises mainly cash and bank deposits, commercial paper, high-quality certificates of deposit, and notes that are readily convertible into cash   |
| Money Market Lines   | The Group has procured money market lines from a large number of local and international banks for short-term financing  |
| HK\$80 billion Revolving Credit Facility                           | The Exchange Fund commits to providing the Group with HK\$80 billion in revolving credit   |

#### (d) Currency risk

Currency risk arises from the impact of foreign exchange rate fluctuations on the Group's financial position and foreign currency-denominated cash flows. The Group manages its currency risk strictly in accordance with the investment guidelines approved by the Board and under the supervision of the ALCO, which sets daily monitoring limits on currency exposure.

In accordance with this prudent risk-management principle, the net exposure of the foreign currency-denominated debts issued under the MTN Programme is fully hedged by the use of cross-currency swaps.

Transaction execution is segregated among the front, middle and back offices to ensure adequate checks and balances. The Treasury Department, acting as the front office, is responsible for monitoring financial market movements and executing transactions in the cash, derivatives, debt and securitisation markets in accordance with strategies laid down by the ALCO. The Risk Management Department, assuming the middle-office role, monitors compliance with treasury counterparty and market risk limits. The Operations Department, acting as the back office, is responsible for deal verification, confirmation, settlement and the payment process.

The ALCO is responsible for the overall management of market risk. It follows the prudent risk management principles and investment guidelines approved by the Board. It is responsible for reviewing and managing the market risk, including interest rate risk, assetliability maturity mismatch risk, liquidity and funding risk, and currency risk. Regular meetings are held to review the latest financial market developments and formulate relevant asset-liability management strategies.

# (e) Placements with the Exchange Fund The HKMCA places its annuity premium receipts in

the Investment Portfolio (**IP**) and Long Term Growth Portfolio (**LTGP**) of the Exchange Fund to earn an

investment return. Furthermore, the HKMCA and the HKMCI have been placing their paid-up capital and retained earnings to the IP since April 2019 to manage the return on capital. The Group is exposed to market risk when the investment return falls short of the expected level. The risk of loss could result from adverse movements in interest rates, equity prices, property prices and foreign exchange rates. The Group actively monitors and reviews the investment portfolio to determine the strategic asset allocation between IP and LTGP.

The RCs of the HKMCA and the HKMCI are the governing forums for managing all risks arising from their placements with the Exchange Fund.

#### **Longevity Risk**

Longevity risk under the RMP and the PRMP refers to the heightening risk of longer and larger payouts. The longer the payout and loan period, the larger the loan balance will accrue over time, and the lesser the buffer will be from the enforcement of collateral to cover the outstanding loan balance. A loss may arise if there is a shortfall in the recovery amount after the disposal of the property.

Longevity risk under the HKMC Annuity Plan (**Annuity Plan**) is the risk that the actual life expectancies of annuitants are longer than expected, resulting in a longer stream of monthly payouts, which in turn could materially impact the long-term sustainability of the Annuity Plan.

The termination rate of the loans under the RMP, the PRMP and the annuity policies under the Annuity Plan depend largely on the mortality rate (that is, life expectancy) of the borrowers and the annuitants respectively. The Group takes on longevity risk through setting prudent actuarial assumptions in mortality rates as well as future improvement in life expectancy. An annual risk analysis is conducted to assess the potential financial impact of longevity risk, as well as the interaction among the various risk factors under the RMP, the PRMP and the Annuity Plan. The mortality assumptions are reviewed on a regular basis.

The LRC is the governing forum that manages the longevity risk of the Group. Its duties include approving longevity risk management policies, hedging transactions and reviewing longevity experiences and exposures of the Group. It also monitors and analyses the general trend, technological changes and their implications for human longevity.

#### **Property Risk**

Property risk arises from fluctuation in the value of property that acts as collateral for the Group's loan and guarantee portfolios under the MPP, MIP and RMP. The Group manages property risk by soliciting valuations from professional surveyors on each property securing a loan purchase or application, setting prudent assumptions in the recoverable value of the collateralised property, restricting maximum loan-to-value ratios of the loans under the relevant programmes and conducting stress tests to examine the impact of adverse market conditions.

The CC and RC are the governing forums that manage the property risk of the Group.

# Operational Risk

Operational risk represents the risk of losses arising from inadequacies, or the failure of internal processes, people or systems, or external interruptions.

The Group adopts a bottom-up approach to identify operational risk by conducting in-depth analyses of new products, business activities, processes, system enhancements and due diligence reviews of new operational flows. Comprehensive validation rules, management information system reports and audit trails are in place to track and report any errors or deficiencies.

The Group actively manages operational risk with its comprehensive system of well-established internal controls, authentication structures and operational procedures. The operational infrastructure is well designed to support the launch of new products in different business areas. Rigorous reviews are conducted before the implementation of operational or system infrastructure, to ensure adequate internal controls are in place to mitigate operational risks.

To ensure an efficient and effective discharge of daily operations, the Group pursues advanced technological solutions alongside robust business logistics and controls to carry out its operational activities and business processes. Steps are taken to ensure the accuracy, availability and security of these systems. The Group also takes cautious steps to institute adequate checks and balances to ensure its operations are controlled properly. Effective internal controls help minimise financial risk and safeguard assets against inappropriate use or loss, including the prevention and detection of fraud.

The ORC is responsible for ensuring all line functions in the Group maintain an effective operational risk and internal control framework. The ORC establishes key risk indicators to track the key operational risk items and monitor the effectiveness of the risk-mitigating measures. Operational risk incidents that may potentially indicate a control weakness, a failure or non-compliance in internal processes are logged, reported and handled for operational risk management. The ORC is also responsible for providing directions and resolving issues related to policies, controls and the management of operational issues as well as ensuring prompt and appropriate corrective actions in response to audit findings related to operational risks and internal controls.

#### Legal and Compliance Risk

Legal and compliance risk arises from the failure to comply with statutory or regulatory obligations and any unenforceability of legal documents in safeguarding the interests of the Group.

The Corporation manages such risk with the assistance of the Legal Office (including the Compliance Function).

The Legal Office, headed by the General Counsel, advises the Group on legal matters. When new products or business activities are considered, the Legal Office will advise on the relevant laws and the necessary legal documentation. Where appropriate, external counsel will be engaged to assist the Legal Office in providing legal support to the Group.

The Compliance Function is part of the Legal Office and is led by the Chief Compliance Officer, who reports to the Chief Executive Officer through the General Counsel. Where appropriate, the Compliance Function will engage external counsel to advise on compliance matters.

The ORC is the governance committee for legal and compliance risk.

#### **Leveraging Risk**

To ensure the Group would not incur excessive risk when expanding its business and balance sheet in proportion to its capital base, the Financial Secretary acted as the regulator of the Group and issued the Guidelines on Capital Adequacy Ratio (**CAR**) taking reference principally from the Basel II risk-based capital adequacy framework. The minimum CAR is set at 8%. As at 31 December 2021, the Group's CAR was 23.4%.

The prudent use of regulatory capital is monitored closely in accordance with the capital guidelines. The Chief Executive Officer reports the CAR and the daily minimum ratio to the Board of Directors on a quarterly basis. An early warning system is also in place. If the CAR drops to the threshold level of 14%, the Chief Executive Officer will alert the Executive Directors and consider appropriate remedial actions. If the CAR falls to 12% or below, the Board of Directors will be informed and appropriate remedial actions will be taken.

The capital requirements of the insurance subsidiaries are subject to the regulatory requirements of the Insurance Authority. As at 31 December 2021, the respective solvency ratios of the HKMCA and the HKMCI were at about 15 times and 7 times.

## **Environmental, Social and Governance Risk**

ESG risk arises from the materialisation of environmental, social or governance matters that may have a negative impact on the solvency, financial performance, reputation or operations of the HKMC Group.

The HKMC Group assesses the ESG risk from ESG issues to guide the set up of appropriate risk management measures and monitors the impact. The ESGC is the governance committee for managing the ESG risk.

Corporate Governance Report

# Corporate Governance Report

# **Corporate Governance Practices**

The missions of the Corporation are to promote:

- stability of the banking sector
- wider home ownership
- development of the local debt market
- development of retirement planning market.

The Corporation operates on prudent commercial principles and is committed to ensuring a high standard of corporate governance to improve the overall accountability, transparency and long-term sustainability of its operations. The Corporation's corporate governance practices are set out in its Code approved by the Board. The Code is premised on the principles of fairness, transparency, accountability and responsibility to all stakeholders and has been issued to the sole shareholder, Directors and staff members. The Code is also available on the Corporation's website (www.hkmc.com.hk).

Monitoring of compliance with the Code starts with self-assessment by each department each year, which is to be followed by an independent review by the Chief Internal Auditor of the Control Self-assessment Forms completed by each department. A compliance report will then be submitted to the Board for review. The Board is empowered to require that appropriate action be taken in relation to any non-compliance.

In February 2022, the Chief Internal Auditor conducted an independent review of the Control Self-assessment Forms provided by each department in relation to the compliance with the Code for 2021. Based on the audit findings on the Corporation's internal controls systems and the completed Control Self-assessment Forms for the year, the Chief Internal Auditor was of the opinion that the Code had been complied with in all material respects.

# **Enhancements to the Corporate Governance Code**

Maintaining a robust and sensible framework of corporate governance for the effective and prudent management of the Corporation is always a top corporate priority. To ensure that the Corporation's corporate governance practices are commensurate with the best standards, the Corporation

will review the Code from time to time and will adopt any relevant development in corporate governance practices.

#### Sole Shareholders

All the shares of the Corporation are held by the Government of the Hong Kong Special Administrative Region for the account of the Exchange Fund.

#### The Board

The Board is responsible for leading the Corporation and promoting its success in an accountable and effective manner. To provide strategic leadership and effective control of the Corporation, the Board meets in person at least four times a year to oversee the Corporation's business strategy and policies, budgeting and planning, organisational and financial performance, risk management, human resources as well as community relations. In order to ensure that well-balanced decisions are made by the Board, the composition of the Board includes officials from the Government, and representatives from political parties, banking sector and the accounting and legal professions. Directors are encouraged to attend Board meetings to ensure that issues are properly discussed.

The Code requires that Directors are provided with appropriate information before Board meetings to enable them to be updated on the affairs of the Corporation, and make informed decisions at the meetings. During the year under review, four Board meetings were held.

The Code also requires Directors to avoid situations which may, or may be seen to, compromise their personal judgement or integrity in the performance of their duties as Directors of the Corporation or lead to conflict of interests.

Directors are requested to declare their or their respective connected entities' material interests in any matter to be considered by the Board. If a Director or any of his or her connected entities has a conflict of interests in a matter to be considered by the Board, such Director will abstain from, and not be counted in the quorum in respect of, voting on such matter at the Board meeting. In respect of each financial reporting period, the Corporation will seek confirmation from Directors in respect of their and their respective connected entities' material interests

in significant transactions, arrangements or contracts involving the Corporation or its subsidiaries or subsidiary undertakings. Material related-party transactions between the Corporation and its counterparties will be identified and disclosed in the notes to the financial statements each year in accordance with the Hong Kong Financial Reporting Standards.

As at 31 December 2021, there were thirteen Directors all of whom were duly appointed by the shareholder of the Corporation. Information about Directors is set out in the Board of Directors section of the Annual Report and also available on the Corporation's website. All Directors, other than the four Executive Directors, are non-executive and are not actively involved in the day-to-day management of the Corporation. Non-Executive Directors, however, do play an important role in bringing their independent judgement, considerable knowledge and diverse expertise to the Board's deliberations which in turn provide effective steer to Management in pursuit of the Corporation's policies. The Corporation does not remunerate its Directors.

For newly appointed Directors, the Corporation will provide an induction briefing on the business activities, strategies and objectives of the Corporation.

The term of a Non-Executive Director is generally one year. Under the Articles of Association of the Corporation, all Non-Executive Directors will retire at the next Annual General Meeting following their appointment but are eligible for re-election.

The Corporation maintains a directors' and officers' liability insurance policy for its Directors and officers against legal proceedings and other claims arising in the course of discharge of their duties in respect of the Corporation.

# **Chairman and Chief Executive Officer**

During 2021, the Hon. Paul Chan Mo-po was the Chairman and Mr Raymond Li Ling-cheung was the Chief Executive Officer. The roles of Chairman and Chief Executive Officer were separate and not performed by the same individual, which ensured a clear division of responsibilities between the Board and the executive functions of the Corporation's Management. The Board is responsible for laying down

strategic direction and business guidelines, approving financial objectives and closely monitoring the Corporation's performance on an ongoing basis. The Chief Executive Officer, who is accountable to the Board, is responsible for leading Management in implementing the Board's decisions in a proper and efficient manner. The Chief Executive Officer also ensures that adequate information relating to the Corporation's business is reported to the Board on a regular basis.

# **Company Secretary**

The Company Secretary is accountable to the Board and its main duty is to ensure that all company secretarial procedures are followed by the Corporation and the Board. In addition, the Company Secretary ensures that Board Papers are provided to Directors in a timely manner prior to each Board meeting. Directors have access to the advice and services of the Company Secretary with a view to ensuring that applicable laws, rules and regulations are complied with in respect of Board proceedings.

The schedule for 2021 Board meetings was provided to Directors in advance to facilitate Directors' attendance at Board meetings. The Code requires that Board Papers should generally be sent to Directors at least seven days before the relevant Board meeting so that Directors could be properly briefed before the Board meeting. Board Papers typically contain comprehensive background or explanatory information about the agenda items and include supporting documents, analyses, research findings, projections, budgets and forecasts, where appropriate. However, any Director adjudged to have a conflict of interests in an agenda item for the Board meeting will not be provided with the relevant Board Paper.

All the minutes of Board meetings and Audit Committee meetings are generally taken in sufficient detail, including the matters considered, decisions reached, concerns raised by Directors and dissenting views expressed at the meetings. All minutes of Board meetings and Audit Committee meetings are kept by the Company Secretary and made available for inspection by any Director, except where a Director has a conflict of interests in any matter discussed under an agenda item, the relevant minutes or materials would be withheld from such Director.

# **Audit Committee**

During the year under review, the Audit Committee comprised the following members:

- Mr Clement Chan, Non-Executive Director (Chairman of the Audit Committee)
- Mr Howard Lee, Executive Director
- The Hon. Paul Tse, Non-Executive Director (appointed on 15 July 2021)
- Ms Anita Fung, Non-Executive Director
- Prof. Chan Ka-keung, Non-Executive Director (membership ceased upon retirement as Non-Executive Director on 12 June 2021)

The Audit Committee is responsible for reviewing the Corporation's financial statements, the composition and accounting principles adopted in such statements, the results of the financial audits, and the Corporation's management procedures to ensure the adequacy and effectiveness of its internal controls systems.

The Audit Committee holds regular meetings with Management, the Chief Internal Auditor and external auditor. The Audit Committee also meets on an ad hoc basis to consider special issues requiring its attention. The Chairman of the Audit Committee summarises the reviews conducted by the Audit Committee, and highlights any major issues in a report for submission to the Board for Directors' consideration. In 2021, the Audit Committee held two meetings.

## **Internal Auditor**

The Group Internal Audit (**GIA**) Department operates independent of Management and plays a major role in assessing the internal controls systems of the Corporation. The GIA Department is led by the Chief Internal Auditor who reports directly to the Chairman of the Audit Committee on all matters relating to the Corporation's internal controls. The Chief Internal Auditor also reports to the Chief Executive Officer on day-to-day administrative matters of the GIA Department, and has authority to communicate directly with the Chairman of the Audit Committee without reference to Management.

Each year, the Audit Committee formally approves the annual Internal Audit Work Plan drawn up by the Chief Internal Auditor based on his independent risk assessment and observations of relevant risk management topics discussed at meetings of the Operational Risk Committee and the Corporate Risk Management Committee. In accordance with the annual Internal Audit Work Plan, the GIA Department adopts a risk-based audit approach in conducting its independent reviews of the Corporation's internal controls systems. After each review, the GIA Department discusses the audit findings and recommendations with the relevant department heads, Senior Management and Executive Director. Internal audit reports are submitted to the Audit Committee for review and, thereafter, to the Board for information.

Over the years, Management has adopted an active approach in considering audit findings and recommendations made by the Chief Internal Auditor and closely monitored their implementation.

#### **External Auditor**

The Corporation's external auditor is PricewaterhouseCoopers. Detailed information in respect of the auditor's remuneration is disclosed in the Corporation's financial statements. The auditor is allowed to communicate freely with the Chief Internal Auditor and the Audit Committee. To ensure its independence with respect to the Corporation, the auditor would issue a letter, on an annual basis, to the Audit Committee to confirm its independence based on the requirements under section 290 of the Code of Ethics for Professional Accountants of the Hong Kong Institute of Certified Public Accountants. For the purpose of the audit of the Corporation's financial statements for the year ended 31 December 2021, PricewaterhouseCoopers has confirmed its independence to the Audit Committee.

# **Financial Reporting**

The Corporation aims to present a clear, balanced and comprehensible assessment of its performance, financial position and prospects to its stakeholders and the general public. Directors are responsible for the preparation of the financial statements, and there is a statement by the auditor regarding its reporting responsibilities in the Independent Auditor's Report on such financial statements. Directors are to ensure that financial statements are prepared so as to give a true and fair view of the financial status of the Corporation. The annual and interim results of the Corporation are announced in a timely manner after the end of each relevant period.

# **Internal Controls**

The Board has the overall responsibility for the Corporation's internal controls systems and, through the Audit Committee, conducts periodic reviews on the adequacy and effectiveness of the systems.

Various committees have been established to ensure the efficient operation and prudent risk management of the Corporation. These include the Corporate Risk Management Committee and Infrastructure Financing and Securitisation Investment Committee which are both chaired by an Executive Director to oversee the risks of the Corporation from an enterprise-wide perspective, and the Operational Risk Committee, the Credit Committee, the Transaction

Approval Committee, the Asset and Liability Committee, the Longevity Risk Committee and the Environmental, Social and Governance Committee, each chaired by the Chief Executive Officer. Each of these committees has clear and well-defined terms of reference. The risk management framework of the Corporation is set out in the Risk Management section of the Annual Report.

The internal controls systems are designed to provide reasonable assurance against material misstatement or loss, manage risks of failure in the operational processes and the attainment of business objectives, safeguard assets against unauthorised use, ensure the maintenance of proper accounting records for internal use and publication, and ensure compliance with policies and applicable legislation and regulations.

# **Compliance Reporting**

The Compliance Function is part of the Legal Office and is established for focused management of regulatory and compliance risk.

The Compliance Function is led by the Chief Compliance Officer who reports to the Chief Executive Officer through the General Counsel. In accordance with the Group Compliance Policy and the Group Compliance Manual of the Corporation, the Compliance Function monitored and advised departments of the Corporation on their compliance practices with a focus on conflict of interests, anti-corruption, competition, privacy and personal data protection, anti-money laundering and counter-terrorist financing matters for 2021. The Compliance Function conducted compliance audits in 2021 to help ensure that departments of the Corporation maintain robust compliance practices.

To provide transactional support, the Compliance Function undertook reviews of and participated in the sign-off of key programmes and programme enhancements during the year. It also organised training to strengthen staff knowledge on compliance matters. To enhance staff knowledge on compliance matters, Compliance Function implements an annual compliance test with different modules for relevant staff from different departments and subsidiaries of the Corporation.

# **Code of Conduct**

The Corporation requires the highest standards of integrity and conduct from its staff members. The requirements and the relevant legal obligations are clearly set out in the Corporation's Code of Conduct which forms part of the Staff Handbook. The Code of Conduct sets out, in particular, provisions in regard to potential conflict of interests that may arise between personal interests of staff members and the interests of the Corporation, and other provisions designed to ensure that staff carry out their job duties properly, ethically, impartially and free from any suggestion of improper influence.

A copy of the Code of Conduct is available on the Corporation's intranet to all staff members.

Staff members are required to give confirmation of their compliance with the Code of Conduct on an annual basis. Based on the confirmation received from the staff members, Management was satisfied that staff members had complied with the Code of Conduct in 2021.

#### Communication

The Corporation attaches great importance to communication with the public. The Annual Report of the Corporation contains comprehensive information on its business strategies and developments. The Corporation's website (www.hkmc.com. hk) offers timely access to the Corporation's press releases and its business information. The Corporation also maintains a telephone hotline to service enquiries from the public.

#### **HKMCI** and **HKMCA**

The Corporate Governance Codes of the HKMCI and the HKMCA (wholly-owned subsidiaries of the Corporation and authorised insurers under the Insurance Ordinance to carry on general insurance business and long term insurance business in or from Hong Kong respectively) closely follow the Corporation's Code, incorporating best corporate governance practices. During the year, the Board of each such subsidiary comprises members from the Board of the Corporation and from the Senior Management of each such subsidiary. Directors of the HKMCI and the HKMCA were appointed by the Financial Secretary as shareholder's representative of both subsidiaries. The Audit Committee of each subsidiary provides regular reporting to the Corporation's Audit Committee.

In February 2022, the Chief Internal Auditor of the Corporation and the Head of Internal Audit of the HKMCA conducted independent reviews of the Control Self-assessment Forms provided by each department or function of the HKMCI and the HKMCA in relation to the compliance with the Corporate Governance Codes of the HKMCI and the HKMCA for 2021 respectively. Based on the audit findings on both subsidiaries' internal controls systems and completed Control Self-assessment Forms for the year, the Chief Internal Auditor of the Corporation and the Head of Internal Audit of the HKMCA were of the opinion that the Corporate Governance Codes of the HKMCI and the HKMCA had been complied with in all material respects respectively.

## Conclusion

The Board was satisfied with the corporate governance practices of the Corporation during 2021. In 2022, the Corporation will continue to review its corporate governance framework and improve those practices as appropriate in the light of ongoing experience, regulatory changes, international trends and developments in order to enhance the Corporation's efficiency and effective management in pursuit of its missions.

香港按揭證券有限公司1於一九九七年三月成立,由香港特別行政區政府通過外匯基金全資擁有。香港按揭證券有限公司擁有三間全資附屬公司,分別為香港按證保險有限公司、香港年金有限公司及香港按揭管理有限公司。

# 使命

# 促進:

- 銀行業界穩定
- 市民置業安居
- 本地債券市場發展
- 退休規劃市場發展

# 信貸評級

|      | 標普   |     | 穆迪    |          |
|------|------|-----|-------|----------|
|      | 短期   | 長期  | 短期    | 長期       |
| 本地貨幣 | A-1+ | AA+ | P-1   | Aa3      |
| 外幣   | A-1+ | AA+ | P-1   | Aa3      |
| 前景   | 穩定   |     | <br>穏 | ·<br>(定) |

(截至二零二一年十二月三十一日)

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本年報內對「香港按揭證券有限公司」、「企業」或「本公司」的陳述是指香港按揭證券有限公司。

# 財務摘要

|                   | 二零二一年       | 二零二零年<br>千港元 | 二零一九年<br>千港元 |
|-------------------|-------------|--------------|--------------|
| 本年度               |             |              |              |
| 淨利息收入             | 454,888     | 487,726      | 523,991      |
| 本年度溢利/(虧損)1       | 831,098     | (362,124)    | 317,461      |
| 購買貸款2             | 46,023,469  | 38,924,070   | 1,876,551    |
| 债券發行 <sup>3</sup> | 84,165,144  | 29,356,467   | 17,724,508   |
| 保險費淨額             |             |              |              |
| — 一般保險業務          | 2,839,155   | 1,841,392    | 466,215      |
| 一年金業務             | 3,003,443   | 2,537,928    | 1,630,827    |
| 於年終               |             |              |              |
| 貸款組合淨額            | 79,633,967  | 43,141,592   | 6,928,045    |
| 已發行債券             | 115,652,967 | 61,909,148   | 39,710,963   |
| 承擔風險              |             |              |              |
| 一 按揭保險 4          | 80,571,512  | 47,602,099   | 23,075,987   |
| 一 安老按揭保險 5        | 14,037,405  | 12,335,756   | 11,239,454   |
| 其他數據              |             |              |              |
| 淨息差6              | 0.4%        | 0.8%         | 1.0%         |
| 資本充足率             | 23.4%       | 37.3%        | 30.2%        |
| 成本對收入比率1          | 35.3%       | 640.8%       | 58.7%        |
| 權益回報率1            | 5.1%        | (2.4%)       | 2.1%         |

<sup>1</sup> 為方便比較,經調整(一)因按揭保險新取用貸款大增而引致即時入帳的銀行佣金支出調節至分攤入帳藉以與保費收入根據保單的相關貸款風險按年入帳作匹配的影響和(二)扣除年金業務的財務業績,二零二一年經調整的年度溢利、權益回報率和成本對收入比率分別為8.68億港元、7.3%及25.2%(二零二零年:分別為3.76億港元、3.5%及44.8%,二零一九年(在扣除香港年金有限公司的會計虧損後):分別為4.43億港元、4.2%及41.8%)。

<sup>2</sup> 包括二零二一年購買中小企融資擔保計劃下的百分百擔保特惠貸款429億港元,有關貸款由政府百分百擔保。(二零二零年:376億港元及二零一九年:無)

<sup>3</sup> 年期達一年或以上的債券。

<sup>4</sup> 承擔風險已撇除已作出再保險安排的風險。

<sup>&</sup>lt;sup>5</sup> 承擔的風險包括安老按揭貸款的未償還結餘及已承諾但未提取的未來年金(已撇除已作出再保險安排的風險)。已承諾但未提取的未來年金,指根據年金年期,預計於未來需向貸款人支付的金額。

<sup>6</sup> 本集團在中小企融資擔保計劃下購買的百分百擔保特惠貸款僅收回融資成本而並無賺取任何淨息差,為方便比較,撇除該影響後經調整淨息差將為0.8% (二零二零年:1.0%及二零一九年:不適用)。

| 主 | 席報告       |  |  |
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# 主席報告

履行核心使命及社會目標 造福社會。



陳茂波 主席

對於香港按揭證券有限公司及其附屬公司,二零二一年是很不錯的一年,雖然疫情產生的不明朗因素繼續困擾香港以至全球狀況,但本公司仍然做出良好的業績。

新變種病毒下半年迅速傳播,削弱全球增長動力。 與此同時,能源價格上升及供應瓶頸問題刺激通 漲,提升市場對主要經濟體收緊貨幣政策的憂慮。

然而,全球實施疫苗接種計劃加上財政及貨幣政策的強勁支持,帶動全球經濟在去年顯著復蘇。 內地經濟年內穩步改善,增長率超越其他大部分經濟體。

香港經濟在二零二一年亦明顯復蘇,反映全球需求急速恢復,新冠疫情穩定以及政府的紓困措施發揮作用。受著低息環境及用家剛性需求堅穩的支持,二零二一年上半年住宅物業市場成交暢旺。儘管在加息的憂慮下,第四季的市場氣氛有所減弱,全年樓價仍大致平穩。

# 購買按揭資產

過去幾年,市場資金充裕削弱銀行出售按揭資產的意欲。該情況持續至二零二一年,本公司購入約19,960萬港元住宅按揭貸款。本公司在維持銀行業界穩定上擔當着關鍵角色,一直作好準備,在需要時從銀行購買按揭貸款。

# 推動債券市場

過去二十多年,本公司一直是香港的主要企業發債體,在債券市場發展上扮演着重要角色。二零二一年,憑藉其在信貸評級方面分別取得標普的「AA+」和穆迪的「Aa3」評級(與特區政府的信貸評級相同),本公司發行多種貨幣債券,總金額達到創年度紀錄的1,095億港元,較二零二零年的發行金額增長近一倍,當中842億港元的債券屬年期一年或以上。

其中包括等值共100億港元,兩筆分別以港元及離 岸人民幣發行的債券。本人欣然指出,是次發行 是歷來在香港建簿及定價的最大規模公開企業債 券發行。是次成功發行為投資者提供優質債務工 具,亦為其他發行體定立良好基準,也滿足本集 團各業務包括中小企融資擔保計劃的資金需求。

# 協助市民置業安居

協助更多市民置業安居是本公司的核心使命。本公司所經營的按揭保險計劃因此構成本港物業按揭市場主要部份之一。自一九九九年推出至二零二一年底,該計劃已協助超過192,000個家庭自置居所。

對按揭保險計劃的需求於二零二一年持續增長。該計劃的貸款提取金額由二零二零年的983億港元增34.9%至1,326億港元。二零二二至二三年度財政預算案中,本人宣布將修訂該計劃以協助首次自置居所人士和家庭置業安居。此等修訂在宣布當日已告生效。此外,去年年底,本集團將定息按揭試驗計劃轉為恆常產品,以助自置居所市民減低利率波動風險。

# 繼續支援中小企

疫情下為加強支援中小企,本集團於二零二零年及二零二一年對中小企融資擔保計劃進行多方面優化,包括連續多次調高每家企業的貸款額上限及延長申請期,並延長最長還款期和還息不還本的安排。該計劃的優化措施深受商界歡迎。至二零二一年底,本集團為該計劃批出約47,000宗百分百擔保特惠貸款申請,貸款總額達816億港元。該計劃下八成、九成信貸擔保產品及百分百擔保特惠貸款合計,至去年底已惠及逾45,000家本地中小企和648,000名相關僱員。

自二零二二年初起,第五波疫情一直打擊本地行業。為商界提供流動資金援助過渡難關,本人在二零二二至二三年度財政預算案中宣布,中小企融資擔保計劃所有產品的申請期會延長至二零二三年六月底,百分百信貸擔保產品會提高貸款額上限及延長最長環款期。

# 為失業人士提供財政撰項

本集團去年四月推出百分百擔保個人特惠貸款計劃,向受到疫情沉重打擊的失業人士提供低息貸款,作為輔助性質的財政選項。至二零二一年底,約有36,000份申請獲批,貸款總額為24.8億港元。如近期財政預算案宣布,該計劃會延長一年至二零二三年四月底,成功申請人士會享獲更高的貸款額上限及更長的最長還款期。

# 退休規劃

本集團二零二一年夏季推出「HKMC退休3寶」新品牌將各項退休產品,即安老按揭計劃、保單逆按計劃及香港年金計劃,打造為退休規劃的全面解決方案。三款產品均為退休人士提供即時、穩定和終身享有的現金流,市面罕見。本集團的宣傳策略成功提升著三款產品的認受性。安老按揭計劃二零二一年七月所推出的高年金定息按揭計劃,亦使安老按揭申請下半年有所增長。

本集團的年金業務雖面對巨大的疫情挑戰,但透過產品優化及持續推行公眾教育,年金業務於過去兩年仍錄得顯著增長。香港年金計劃的二零二零年保費總額達25.4億港元,較二零一九年增加56%;而二零二一年的保費總額亦較二零二零年上升18%至30億港元。

# 基建融資及證券化業務

本公司按審慎商業原則在穩健風險管理框架下經營基建融資及證券化業務。憑藉其卓越信貸評級及中長期資金融資能力,本公司年內繼續累積基建貸款資產,並在二零二二年二月與十四間商業銀行簽署諒解備忘錄,從而強化與基建融資業人士的合作。為加強香港作為基建融資中心及一帶一路政策最成功的融資平台等重要角色,本公司現正研究實施二零二二至二三年度預算案中公布的基建融資證券化試驗計劃。

# 財務表現

本公司年內錄得除稅後溢利8.31億港元,較二零二零年的3.62億港元淨虧損有顯著改善。鼓舞的業績主因是:(一)從外匯基金獲取更高投資回報,致使年金業務由上一年度的會計虧損轉為盈利;(二)美元及策略性離岸人民幣存款和債務投資產生外匯收益;以及(三)按揭保險計劃自二零二零年起業務大增所帶來的新保費收入攤分入帳後令淨保費收入增加。

將按揭保險計劃即時入帳的佣金支出進行攤分調整且不計年金業務的財務業績,本公司年內溢利則為8.68億港元,較二零二零年的業績大幅上升130%。年金業務去年的內涵價值約為90億港元,顯示該業務長遠而言應有盈利。

本公司的資本充足率處於23.4%的水平,而二零二零年則為37.3%,為擴展業務提供充裕資本儲備。本公司轄下分別從事一般保險業務及年金業務的兩間保險附屬公司的償付能力充足率各自為7倍(二零二零年:12倍),兩者均遠高於相關最低監管要求。

# 展望二零二二年

有鑒於主要經濟體貨幣政策的收緊步伐,加上地 緣政治環境動盪及疫情的發展,二零二二年對香 港以至全球經濟預計又會是充滿不明朗因素的一 年。

話雖如此,政府的紓困措施加上社會各界共同協力,在國家的持續有力支持下,本人對下半年香港經濟有所改善滿懷希望。本公司將繼續努力履行其核心使命造福港人。

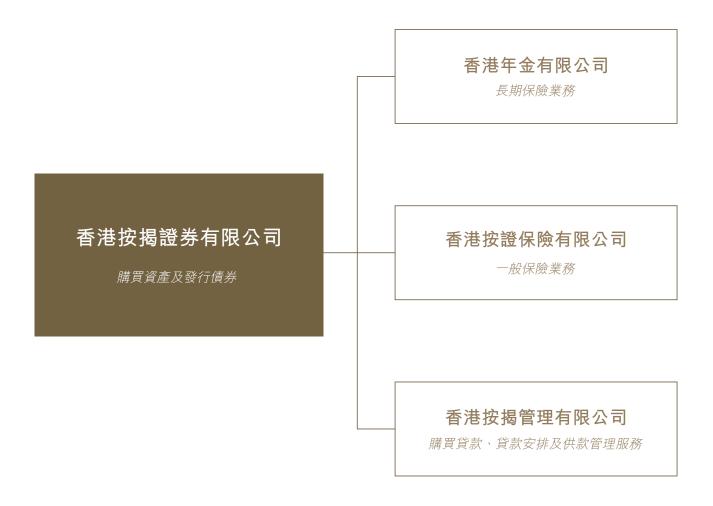
最後,謹向董事局同寅、本公司管理層成員和所 有員工衷心致意,感謝他們的竭誠工作及不懈支 持。

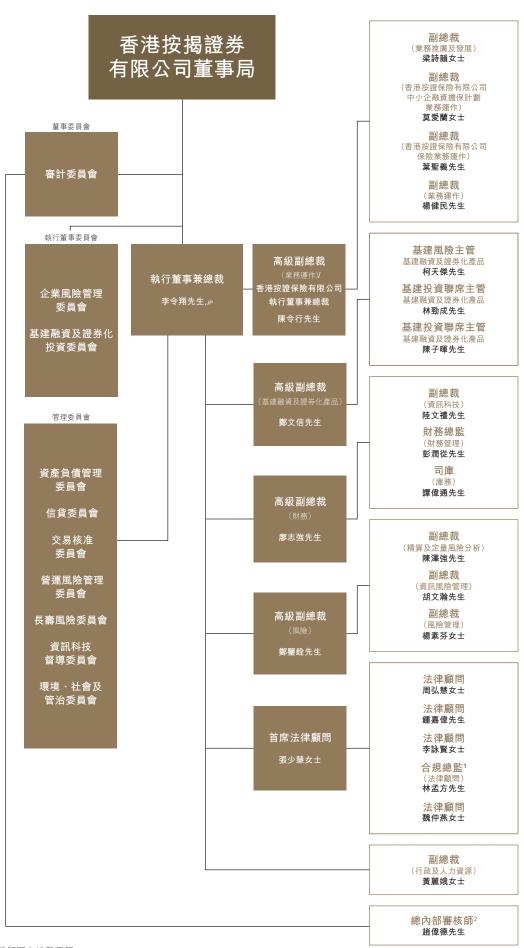


陳茂波 主席

二零二二年六月

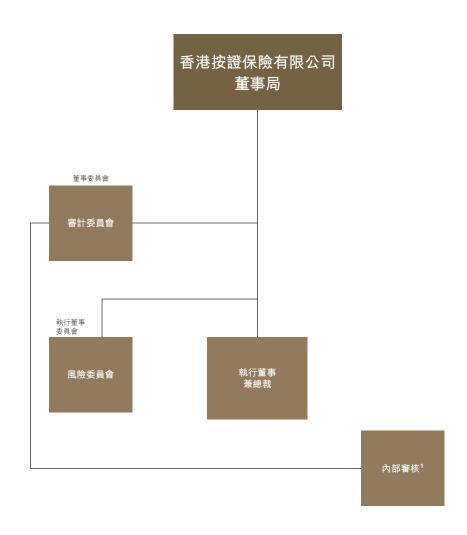
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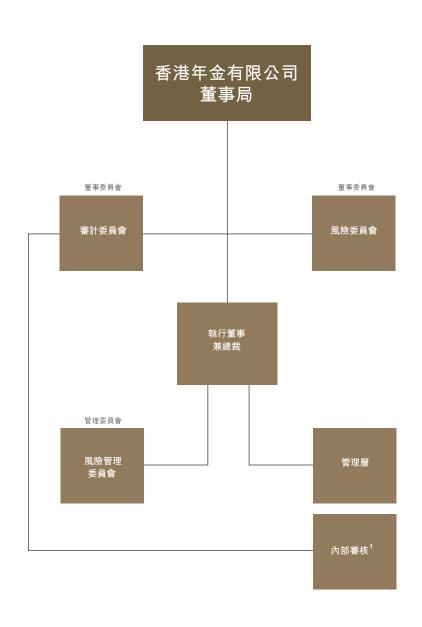


<sup>1</sup> 經首席法律顧問向總裁滙報

<sup>2</sup> 日常行政職務向總裁匯報



<sup>1</sup> 日常行政職務向總裁匯報



<sup>1</sup> 日常行政職務向總裁匯報

| 董事局成員 |  |
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# 董事局成員



陳茂波先生大業荊勳賢 GBS MH JP 主席兼執行董事 財政司司長



余偉文先生 JP 副主席兼執行董事 香港金融管理局總裁



李達志先生 JP 執行董事 香港金融管理局副總裁



李令翔先生 JP 執行董事兼總裁 香港金融管理局高級助理總裁



許正宇先生 JP 非執行董事 財經事務及庫務局局長



陳帆先生 JP 非執行董事 運輸及房屋局局長



林健鋒先生 GBS JP 非執行董事 行政會議成員 立法會議員 永和實業有限公司董事長



張國鈞先生 JP 非執行董事 行政會議成員 立法會議員 張國鈞楊煒凱律師事務所合夥人



謝偉俊先生 JP 非執行董事 立法會議員 區議會議員 謝偉俊律師行創辦人及合夥人 (於二零二一年六月十二日獲委任)



馮婉眉女士 BBS JP 非執行董事 恒隆地產有限公司獨立非執行董事



王桂壎先生 BBS JP 非執行董事 王桂壎律師行主理人



陳錦榮先生 MH JP 非執行董事 香港立信德豪會計師事務所有限公司 審計部董事總經理



張亮先生 非執行董事 香港賽馬會慈善及社區事務執行總監



陳家強教授 GBS JP 非執行董事 (於二零二一年六月十二日退任)

# HKMC 退休3寶





提交安老按揭或保單逆按助你輕鬆於大灣區置業,可享高達 HK\$9,500 獎賞! (由即日起至 2021 年 12 月 31 日)



建行(亞洲) CCB (Asia): 參與「安老按揭計劃」及「保軍逆按計劃」讓您展開更精彩的退休 生活! 透過抵押香港住宅物業或壽險保單,可以自穀穩定收入以獲取每月生活開支,更可 提取一審過貸款清運現有按揭或作其他個人用途! 另外由即日起至 2021 年 12 月 31 日, 透過建行(亞洲) 申請有關計劃及成功提取貸款,可享高達 HKS9,500 獎賞! 詳情請瀏覽 www.asia.ccb.com/bk/remd。受條款及細則約束。借定唔借?還得到先好借! 查詢 EN/取 消 UN 31795530



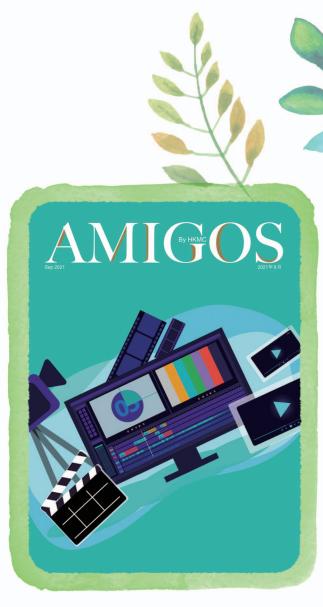
投資者及理財教育獎 Investor and Financial Education Award 2021

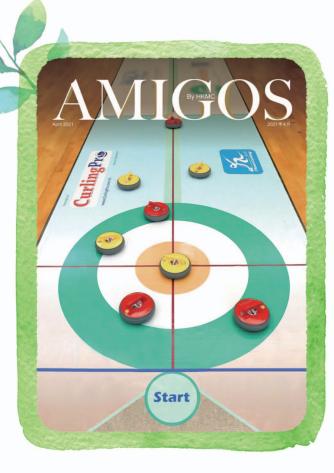


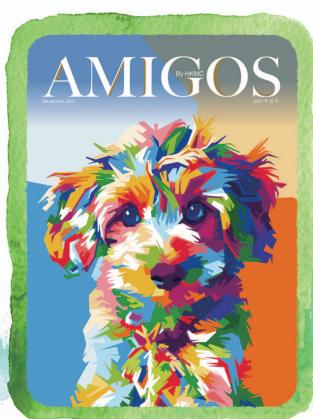


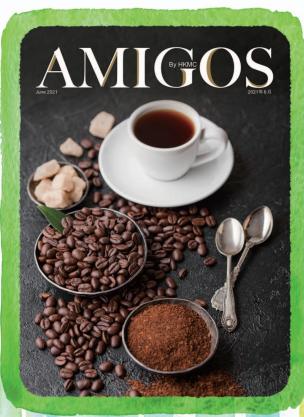
# **AMIGOS By HKMC**











# 與商業伙伴合作









每月收取年金 靈活年期供選擇:

10、15、20年或終身

一筆過貸款<sup>2</sup> 助您應付特別需要





環境、社會及 管治報告

# 環境、社會及管治報告

# 環境、社會及管治報告

此環境、社會及管治報告概述本集團於本年度的 環境、社會及管治框架、措施及表現,並概述本集 團實行可持續發展目標及履行企業公民責任的方 式。

# 環境、社會及管治框架及監督

# 環境、社會及管治管理方針

董事局對本集團的整體業務策略(包括環境、社會及管治策略)及相關風險承擔最終責任及監督。為制定及實行其環境、社會及管治策略,本公司於二零二一年成立環境、社會及管治委員會,作為本集團整體業務策略其中一環,領導本集團的可持續發展工作及監督環境、社會及管治管理。

環境、社會及管治委員會負責審閱、批准及更新本集團的環境、社會及管治策略、政策及計劃,監察對本集團而言具重要性的環境、社會及管治趨勢及事宜,並對本集團就環境、社會及管治策略的實施作出監督。委員會亦會評估本集團在實現其環境、社會及管治相關目標及指標的表現。本集團已安排定期匯報,以知會董事局有關其環境、社會及管治事宜的進展。

環境、社會及管治委員會由本公司總裁擔任主席, 其成員包括香港年金公司及按證保險公司的總裁 以及本集團有關運作部門的高級職員。委員會定 期舉行會議以討論及制定環境、社會及管治事宜 的主要方向。多個員工層面的工作小組會就各種 環境、社會及管治相關事宜為環境、社會及管治 委員會提供支援及建議。

於二零二一年,環境、社會及管治委員會通過採納本集團的《環境、社會及管治聲明》及《環境、社會及管治指導原則》,指導其在營運中納入環境、社會及管治因素的方針。為與全球及香港的環境、社會及管治發展保持一致,本集團將定期檢討其《環境、社會及管治聲明》及《環境、社會及管治指導原則》。

# 環境、社會及管治聲明

本集團致力以負責任及可持續的方式經營及維持 業務,同時實踐高水平的企業管治。此承諾融入 其營運、服務客戶、向持份者負擔責任、關懷員 工、管理其對環境的影響及為社區作出貢獻的方 式。

# 環境、社會及管治指導原則

# 領域 指導原則

環境 支援促進社會及環境的可 持續發展的業務、投資及

融資

■ 盡量減少其業務營運、產品及服務的環境足跡

• 提高其員工的環保意識, 並促進環保工作文化

● 根據其核心使命提供具有 社會責任的產品及服務

• 支持員工參與公益慈善

提供培訓機會以支持員工 持續學習及職途發展

為員工提供安全及有利成 長的工作環境

• 促進平等共融的工作空間

促進員工福祉

採用最佳企業管治常規及 道德行為

堅守其公平、透明及向所 有持份者負責的原則

確保工作文化反映其《環境、社會及管治聲明》的價值

社會

管治

# 環境、社會及管治回顧

於二零二一年,本集團繼續在環保表現、企業管治、員工福祉、社會公益及社區工作方面維持其對環境、社會及管治發展的承諾。本環境、社會及管治回顧旨在匯報有關本集團在不同範疇的環境、社會及管治活動及舉措。

# 環境

### 負責任投資、貸款及業務決策

本集團相信,將環境、社會及管治考慮因素(包括氣候相關因素)納入其投資、貸款及業務決策中, 有助於長期創造可持續價值,為發展可持續世界 作出貢獻,並降低其環境、社會及管治相關風險。

本集團於二零二一年採納的《負責任投資、貸款及業務決策原則》,為其實施負責任投資、貸款及業務決策策略制定框架。透過融入環境、社會及管治元素,本集團於其決策過程中識別及評估環境、社會及管治因素,包括標準風險評估及主題投資、貸款及業務活動。例如,本集團的基建融資及證券化業務下的基建貸款項目及組合,須受初步及持續的環境及社會盡職審查及監察,以確保已妥善管理相關環境、社會及管治風險。

### 綠色工作環境

本集團繼續支持及實施各種綠色措施,以創建更環保的辦公室。於二零二一年初,本集團的大部分業務營運遷至位於觀塘Two Harbour Square的新辦公室,其為LEED金級認證辦公大樓。新辦公室以環保方式設計,而靈活的辦公室設置有助團隊合作。已採納的其他綠色辦公室元素包括:

辦公室設置

- 重用辦公室傢俬及設備
- 使用搖籃到搖籃認證
   Cradle to Cradle Certified®
   地氈,其特色為安全、循環再造及製作過程負責任

空調

安裝獨立空調開關,以減 少閒置用電

照明

- 使用 LED 照明代替光管
- 安裝辦公室照明定時計、 動態感應器及照明感應 器,以減少使用室內燈光 用電

用水

• 使用飲水機代替瓶裝水



天台花園(相片來源: Two Harbour Square)



茶水間迷你市場



協作區

### 環境保護

本集團致力提高員工的減廢及節能意識,亦鼓勵員工使用電子通訊以實行無紙化辦公。本集團亦收集廢紙及已使用的碳粉盒以進行回收。本集團歡迎員工就綠色辦公室概念提出建議,並鼓勵供應商在可行情況下使用及提供更環保的產品。例如,於辦公室使用獲「森林管理委員會」認證的紙張。

本集團亦持續採取其他措施,以減少廢物、減少 用紙及減少能源消耗,實現綠色地球,例如:

減少廢物

- 提供設備,包括收集紙 張、鋁鑵及膠樽的回收箱
- 向慈善機構捐贈性能良好 的舊電腦設備
- 使用再生紙及信封

減少消耗能源

安裝節能設備,包括LED 燈及自動定時器控制室內 照明 減少用紙

- 以手提電腦取代桌上電腦,以進行無紙化會議
- 刊發電子刊物,包括 AMIGOS By HKMC電子 雜誌及員工內部刊物 《HKMConnection》
- 採取電子化的內部行政程序,包括假期申請、訂購 文具用品及預約會議室

| 所用資源             | 二零二一年   | 二零二零年   |
|------------------|---------|---------|
| 紙張消耗總量(附註1)      | 3,420令  | 5,540令  |
| 每名員工用紙量          | 8令/員工   | 14令/員工  |
| 總耗電量(附註2)        | 819,850 | 706,150 |
|                  | 千瓦時     | 千瓦時     |
| 每辦公室單位耗電量        | 8千瓦時/   | 10千瓦時/  |
| (千瓦時/平方米)        | 平方米     | 平方米     |
| 每名員工耗電量(千瓦時/員工)  | 1,920   | 1,839   |
|                  | 千瓦時/    | 千瓦時/    |
|                  | 員工      | 員工      |
| 蒸餾水消耗總量(附註3)     | 734瓶    | 1,247瓶  |
| 每名員工蒸餾水消耗量(瓶/員工) | 2瓶/員工   | 3瓶/員工   |

註1: 為減少用紙,本集團使用流動電子設備進行會議。

註2: 總耗電量增加乃主要由於本集團於年內將其大部分業務營運搬遷至 位於Two Harbour Square的新辦公室,以致辦公室空間擴大所致。

註3: 為減少使用塑膠,本集團正逐步以過濾飲水機取代瓶裝水。

# 社會

# 僱傭及勞工常規

#### 多元與共融

在人力資源管理的各範疇上,本集團竭力為員工 創造、促進及維持平等機會的環境,包括招聘、僱 傭條款及條件、晉升、薪酬與福利、培訓及企業資 助的康樂及體育活動等。作為提供平等機會的僱 主,本集團已制定《平等機會政策》,同時提供多項 便利設施以滿足不同員工的需求,例如設立哺乳 間。本集團亦實施性別平等及殘疾共融的招聘及 晉升常規,以能力作為評估及考核的基礎。

# 本集團的員工人口分佈如下:

| 員工性別 | 二零二一年 | 二零二零年 |
|------|-------|-------|
| 女    | 53%   | 54%   |
| 男    | 47%   | 46%   |

| 員工年齡   | 二零二一年 | 二零二零年 |
|--------|-------|-------|
| 50歲及以上 | 21%   | 19%   |
| 40至49歲 | 34%   | 37%   |
| 30至39歲 | 34%   | 32%   |
| 30歲以下  | 11%   | 12%   |

於二零二一年,管理層中女性代表(即副總裁及以上級別)佔30%(二零二零年:32%)。

### 員工與薪酬

本集團吸納和栽培人才,確保公司使命有效推行:包括促進銀行業的穩定、協助市民自置居所、推動本地債券市場及促進退休規劃市場發展。本集團為僱員提供具競爭力的薪酬福利、廣闊的事業前景與發展機會。於二零二一年,本集團推出員工住屋貸款計劃,旨在協助員工自置居所,從而提升員工福利。

本集團亦實行家庭友善僱傭措施,如每星期五天 工作,讓僱員在工作及生活上取得平衡。本集團 亦為僱員及家屬提供全面的醫療及牙科保險。

儘管本集團的業務範疇及提供的產品漸趨繁複, 但透過自動化系統和程序重組,本集團能維持一 隊精簡和有效率的團隊。二零二一年,本集團常 設僱員編制為367人,與二零二零年持平。本集團 根據特定範疇的業務需要,以合約或短期方式聘 用人員提供支援服務。於二零二一年,員工流失 率為18%。

#### 培訓與發展

本集團深明持續培訓的重要性,因此投放適當資源,不斷提升員工的專業知識和技能。二零二一年,本集團安排研討會和電子學習資源,以增進員工的專業知識及軟性技巧。例如,本集團舉辦以「氣候變化及其對金融行業的影響」及「綠色及可持續銀行業」為主題的內部培訓,讓員工進一步了解環境、社會及管治趨勢以及其於金融業的發展。本集團亦資助員工報讀與其工作相關的外間培訓及發展課程。

| 員工培訓       | 二零二一年   | 二零二零年   |
|------------|---------|---------|
| 受訓員工百分比    | 95%     | 90%     |
| 培訓總時數      | 5,100小時 | 3,300小時 |
| 每名員工平均培訓時數 | 12小時    | 9小時     |
| 按員工類別呈列平均培 |         |         |
| 訓時數        |         |         |
| 高級職員(即副總裁  | 15小時    | 13小時    |
| 及以上)       |         |         |
| 一般員工(即副總裁  | 12小時    | 8小時     |
| 以下)        |         |         |
| 培訓類型       |         |         |
| 合規/法律知識    | 25.1%   | 31.4%   |
| 資訊科技       | 2.8%    | 13.4%   |
| 管理/領導才能    | 2.2%    | 0.1%    |
| 專業知識       | 54.0%   | 53.2%   |
| 其他         | 15.9%   | 1.9%    |

### 學生實習與見習經理計劃

為未來培育人才,本集團提供實習職位,為大學生提供實際工作經驗,為未來就業作好準備。年內,本集團繼續推行見習經理計劃,物色和栽培有潛質的年輕行政人員,配合本集團的長遠人才發展。在計劃的三年期內,見習經理在不同部門接受在職培訓、參與公司項目,並參加有系統的學習及發展課程。

# 僱員關係

為促進公司內部有效溝通,本集團定期更新員工 內聯網,讓各部門分享實用資訊。本集團亦設有 員工意見計劃,鼓勵員工提出建議,改善工作流 程和工作環境。

### 健康與安全

作為關懷員工的僱主,本集團一向關心員工的身心健康。本集團設有僱員支援計劃,透過一家外間機構為有需要的員工及其家屬提供保密的輔導服務。二零二一年,本集團亦以優惠價為員工安排預防流感疫苗注射及體檢計劃。

由於新型冠狀病毒肺炎疫情,本集團對員工工作 安排作出調整,旨在確保持續營運的同時保障員 工的健康。年內,本集團採取在家工作,並參考政 府所提供的指引,就分組工作作出安排。本集團 亦提供有關2019冠狀病毒病(COVID-19)的最新資 料,以提高員工的健康意識;僱員接種新冠疫苗 可享有「疫苗假期」。

本集團提供健康及安全的工作環境。於二零二一年,並無有關職業健康及安全的重大事宜。

#### 員工福祉

本集團高度重視員工的福祉及工作滿意度。為提 升員工的工作體驗及加強合作,本集團提供以目 標為本所設計及建造的工作場所,設有非指定座 位及公用設施(如休息室),以提高工作靈活性。

為促進健康的工作與生活平衡及營造家庭友善的 工作環境,本集團的職員會定期舉辦活動,以促 進員工之間的關係及溝通。



全民接種疫苗



聖誕花環工作坊



香氛蠟燭工作坊

# 社區投資

## 慈善及社會活動

本集團不時推動各種慈善及社區活動,並鼓勵員工支持慈善活動和參與由本集團義工隊「關愛大使」所籌辦的義務工作。於二零二一年,本集團舉辦公益金便服日,為公益金籌集資金。

| 捐款 | 二零二一年 | 零二零年 |
|----|-------|------|
|    |       |      |

為社區公益籌集資金

**16,200** 元 15,300 元

為表彰本公司對社區的貢獻及其對社會責任的承諾,本公司自二零零八年起獲香港社會服務聯會頒發「商界展關懷」計劃下「同心展關懷」標誌。為嘉許重視員工退休保障的僱主,強制性公積金計劃管理局亦自二零一四年起向本公司頒發「積金好僱主」獎項。

### 營運慣例

#### 採購管理

就管理供應商而言,本集團致力推行負責任及公平的採購程序。其《採購規則及程序手冊》概述其對採購管理的立場,並載列其盡職調查、甄選及招標標準以及持續監察供應商關係的方針。本集團在甄選合資格供應商的過程中,會考慮(其中包括)其聲譽、過往業務誠信水平、專業知識及可靠性。此外,與供應商訂立合約前須取得適當的管理層批准,以提倡問責性及良好管治。

於二零二一年,本集團並未發現其任何主要供應 商曾匯報任何有關商業道德、環境保護、人權及 勞工常規的不合規事件。

### 投訴處理程序

本集團高度重視有關其產品及服務質素的反饋。 本集團已制定《查詢及投訴處理政策》,為處理由 客戶、業務夥伴、公眾人士、媒體及其他持份者向 本集團提出的查詢及投訴提供框架及指引。其致 力確保所有查詢及投訴均獲全面及即時處理、記 錄及以獨立、客觀、公正及有效的方式解決。為改 進營運及為客戶提供更佳服務,本集團定期監察、 分析及檢討查詢及投訴的數據,以識別趨勢、影 響及回應的及時性。

#### 管治

#### 董事局監督及企業管治

穩健而優良的管治對實現可持續價值及維持商業 誠信文化至關重要。董事局一直為本集團實行強 而有力的管治,以實現其核心使命及業務目標。 本集團奉行高水平的企業管治,有助確保持份者 的權利及權益得到妥善保障。 有關董事局監督及本集團企業管治常規的進一步詳情,請參閱年報內「企業管治報告」一節。

# 合規文化

本集團致力根據所有適用法律及規例以高水平的 道德及誠信標準經營其業務及營運。董事局及執 行董事已分別批准《集團合規政策》及《集團合規手 冊》,當中載列完善的合規管理常規及原則,以結 合於本集團的策略規劃、內部監控、業務活動及 操守。本集團亦為其員工組織及協調合規培訓及 測試,讓員工能夠緊貼與其履行職責相關的法律 及監管規則的變化,並加深員工對合規責任的了 解。就合規監察方面而言,本集團的措施包括定 期進行合規審核以監察其合規水平。

據本集團所知,年內概無任何針對本集團的待決 或威脅提起的重大訴訟或監管行動,或任何本集 團嚴重違反相關法律及規例的情況。

#### 反貪污

本集團對任何形式或程度的賄賂或貪污採取零容忍政策。作為《防止賄賂條例》下的「公共機構」,本公司、按證保險公司及香港年金公司均須遵守《防止賄賂條例》的規定。本集團的《行為守則》對有關管理利益衝突、濫用權力、賄賂及貪污以及工作環境中的不道德行為施加規則。本集團亦已頒佈採購政策及程序,禁止員工向承包商、供應商或與其業務有關的人士提供、給予、索取或接受任何利益或賄賂。任何員工如未能遵守《行為守則》或《防止賄賂條例》或任何其他適用法律及規例所載的任何規定,可能會受到紀律處分。

年內,本集團安排廉政公署為其員工舉辦內部防 貪培訓講座,內容涵蓋保險業特有的防貪事宜, 以及在《防止賄賂條例》下的「公職人員」應注意的 事項,以提高員工的合規意識。

### 反洗錢、反恐怖分子資金籌集及制裁

本集團的《打擊洗錢程序》制定有關遵守適用的反 洗錢、反恐怖分子資金籌集及制裁法律的內部規 定及程序,減輕及管理本集團的金融犯罪風險, 並保障本集團的聲譽及其持份者的利益。該等措 施包括以風險為本的方法進行客戶盡職審查、持 續監察、提交可疑交易報告、培訓及備存紀錄。 外,香港年金公司的員工須遵守適用於長期保險 業務的防止及打擊洗錢的額外規則。本集團亦使 用線上工具協助篩查及監控洗錢、恐怖分子資金 籌集及制裁風險。本集團定期對其產品及服務的 特性進行風險評估,以確保有效管理洗錢、恐怖 分子資金籌集及制裁風險。

#### 私隱及資料安全

就收集或取得的個人資料而言,本集團致力尊重 及保障個人的私隱權,並遵守適用的資料保護法 律及規定,包括《個人資料(私隱)條例》。本集團 已制定內部政策、程序及指引,以保護其員工及 客戶的資料私隱。本集團的《私隱政策聲明》闡 其根據監管規定收集及保留個人資料的方法。另 外,本集團通過其《個人資料收集聲明》向當事 人就資料提出要求的權利及其他相關資訊。員工 及客戶的個人資料僅可由獲授權人員在「有需要知 道」及「有需要使用」的原則下取覽。為防止機密 資料遭洩露及濫用,本集團採用保密及不披露協 議等措施。

年內,本集團安排外聘法律顧問就個人資料私隱 及保障事宜為其員工進行內部定制合規培訓,以 提高員工的資訊安全意識,從而保護客戶資料及 私隱。

# 競爭事宜

本集團的政策為其所有業務交易均以符合《競爭條例》的方式進行,而有關其業務的員工行為亦與《競爭條例》一致。為協助確保公平競爭,本集團致力避免可能產生非法的反競爭或合謀行為的情況,例如與競爭對手交換機密資料或排除其他競爭對手參與市場競爭。為避免違反《競爭條例》,員工必須遵守本集團的《競爭法合規手冊》。

### 反舞弊及舉報

本集團已制定《反舞弊及舉報政策》,以助打擊業務中的任何欺詐行為。其就如何處理欺詐問題(包括隱瞞、偽造、勒索及欺詐失實陳述)提供資訊及指引。員工在日常工作過程中須對任何欺詐行為的徵兆或跡象時刻保持警惕。

就舉報而言,本集團鼓勵舉報任何在本集團內發生的懷疑、潛在或實際的過失、不當或錯誤行為或違規情況(不限於欺詐)。《反舞弊及舉報政策》載列舉報程序,包括作出、處理及調查舉報的情況、渠道、關注事項及過程。所有舉報及投訴將根據所有適用法律以嚴格保密的方式嚴肅處理。就涉嫌不當行為作出舉報或參與調查的善意舉報人會受到保護,免受任何報復或懲罰。舉報個案將由高級調查委員會進行適當調查及審視,以採取跟進行動。

#### 知識產權

本集團遵守有關知識產權的相關法律及規例,繼續利用其商標、品牌名稱、商業機密及其他知識產權擴大其品牌知名度及發展機會。本集團亦已透過正式商標註冊、合約條文及保密程序,以保護及加強其知識產權。

# 環境、社會及管治計劃

展望未來,本集團將繼續根據其《環境、社會及管治聲明》、《環境、社會及管治指導原則》,以及在其《負責任投資、貸款及業務決策原則》帶領下檢視及加強現有及推出新業務計劃。本集團將採取進一步措施以制定全面及與其核心使命一致的環境、社會及管治策略,以將環境、社會及管治表現融入其業務中。

本集團亦主動管理氣候相關風險及機遇,並將積極推動措施以符合氣候相關財務披露工作小組建議的要求,包括就其業務營運中的氣候相關問題的管治、策略、風險管理以及指標及目標。

在工作場所內,本集團將致力加強與其內部營運及工作流程相關的環境、社會及管治措施,包括推行環保的廢物管理,並將環境、社會及管治因素納入供應商採購標準。為在企業文化及核心價值中灌輸環境、社會及管治理念,本集團將舉辦有關氣候變化及其他環境、社會及管治相關主題的員工培訓,幫助員工了解與本集團活動有關的環境、社會及管治問題。本集團亦將繼續支持慈善及社區活動,並參與義務工作,為員工營造關懷及安全的職場環境。

| 業務回顧 |  |
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# 業務回顧

# 業績摘要

本集團於本年度的主要成就包括:

- 透過按揭保險計劃,幫助置業人士,借取合 共1.326億港元按揭貸款
- 自二零二零年五月推出定息按揭計劃以來, 共接獲94宗申請
- 自二零一一年七月推出安老按揭計劃以來, 共批核5,156宗申請:物業平均價值約570萬 港元
- 於二零二一年,香港年金計劃共批出4,059張 保單,保費總額達30億港元,較二零二零年 增加18%
- 於二零二一年四月,推出有時限的百分百擔保個人特惠貸款計畫,旨在為失去來自就業的主要經常收入的失業人士提供借入周轉資金的途徑,以幫助他們渡過暫時的困難。自二零二一年推出以來,共批出約36,000宗申請,涉及貸款金額24.8億港元
- 進一步優化中小企融資擔保計劃的支援措施, 八成、九成信貸擔保產品及百分百擔保特惠 貸款的還息不還本安排,由最多18個月延長 至24個月,而還息不還本的申請期亦延長至 二零二二年六月底
- 百分百擔保特惠貸款的申請期延長六個月至 二零二二年六月底,以紓解中小型企業(「中 小企」)現金流問題
- 自八成、九成信貸擔保產品及百分百擔保特惠貸款推出以來,分別批出超過21,300宗、 5,500宗及47,000宗申請,涉及貸款額分別為

925億、106億及816億港元,逾45,000間本 地中小企及640,000名相關僱員受惠

- 穩步落實本集團基建融資及證券化業務的業務計劃,累積基建貸款資產及發展本集團的基建融資及證券化品牌
- 簽訂諒解備忘錄以加強本集團與基建融資業 界參與者之間合作
- 購入約1.996億港元住宅按揭貸款
- 於本年度,發行創金額紀錄的債券,總值為 1,095億港元(其中842億港元的債券年期為一 年或以上),促進本地債券市場發展,維持本 集團作為香港港元及離岸人民幣企業債券市 場最活躍發債體的地位。二零二一年二月推 售的70億港元2年期及25億元人民幣3年期 中期債券雙幣種債券公開發行,獲《財資》 「2021年3A國家大獎」授予「最佳準政府類債 券」的榮譽
- 截至二零二一年年底,本集團的長期外幣和本地貨幣信貸評級,保持在標普全球評級(「標普」) AA+及穆迪投資者服務公司(「穆迪」) Aa3的卓越級別,與特區政府相同
- 維持優良的信貸素質。於二零二一年十二月 三十一日計,所有資產類別合計的不良貸款 比率0.08%;逾期90日以上的拖欠率,按揭 保險組合為0.008%,香港住宅按揭組合為 0.11%(銀行業:0.04%)

二零二一年,本集團維持穩健的財務狀況:

- 資本充足率為23.4%,遠高於財政司司長指定的8%最低要求
- 從事一般保險業務的保險附屬公司的償付能力充足率為7倍(二零二零年:12倍),從事年金業務的保險附屬公司的償付能力充足率為15倍(二零二零年:12倍),遠高於保險業監管局分別規定不低於200%和150%的法定要求

# 市況概覽

## 整體經濟狀況

於二零二一年,在疫苗接種率上升以及持續財經及貨幣政策支持下,全球經濟正從疫情中復甦。然而,復甦步伐不一,新興經濟體普遍落後於發達經濟體。強勁的壓抑需求及普遍的供應鏈瓶頸加劇通脹壓力,尤其是在美國,引發對全球金融市況收緊的擔憂。在中國內地,隨著穩健的貿易及生產活動,經濟持續穩步改善。

在香港,隨著全球經濟持續復甦、本地需求及勞動力市場有所改善,加上本地疫情穩定,經濟錄得顯著增長。住宅物業市場全年活躍。由於用戶需求穩定及低息環境,物業價格維持高位。在此背景下,繼二零二零年錄得年度跌幅6.1%後,香港經濟於二零二一年較前一年溫和增長6.4%。

#### 物業市場

於二零二一年,住宅物業市場活躍。二零二一年 二月至七月,住宅物業的總體成交量及成交額較 二零二零年同期分別升47.1%及65.9%。儘管自二 零二一年八月以來買賣合約有所減少,但二零 二一年的住宅物業成交量按年增長28.1%至74,297 宗,而成交額按年增長38.8%(圖1)。

## 圖 1



資料來源:土地註冊處

一手及二級市場的成交量於全年波動。整體而言, 住宅物業價格1於二零二一年錄得3.5%的累積升 幅,而二零二零年的增幅為0.2%(**圖2**)。

#### 圖 2



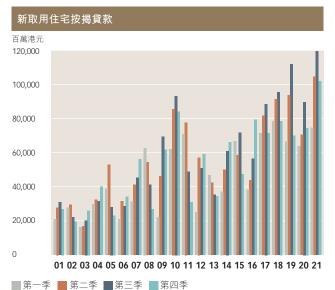
96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 資料來源:差餉物業估價署

<sup>1</sup> 資料來源:差餉物業估價署出版的私人住宅售價指數

### 按揭市場

整體而言,香港的按揭利率於二零二一年維持在低位。最優惠利率全年維持不變,介乎5%至5.5%之間。香港銀行同業拆息全年維持相對低位。根據香港金融管理局發佈的金融數據月報,以期內平均數計算的一個月香港銀行同業拆息2於二零二一年一月至十二月徘徊於0.06%與0.20%之間。按揭貸款錄得穩定增長,當中所有住宅按揭貸款的未償還總金額上升10%至18,410.5億港元。二零二零年的新取用按揭貸款總額3按年升34.2%,二零二零年的跌幅則為12.7%(圖3)。

圖 3



資料來源:香港金融管理局

於年內大部分時間,借款人似乎更傾向接受以香港銀行同業拆息為參考定價的按揭。截至二零二一年十二月,97.2%新敍造按揭貸款以香港銀行同業拆息為參考定價。以最優惠利率為參考定價的按揭比例全年維持低位,介乎0.7%至2.2%,而定息計劃於二零二一年在按揭貸款市場佔極低比率(圖4)。

圖 4



<sup>2</sup> 資料來源:香港金融管理局 <sup>3</sup> 資料來源:香港金融管理局

在香港金融管理局對按揭借貸的審慎監管下,住 宅按揭貸款的資產素質於二零二一年維持優良。 按揭貸款超過90日的拖欠比率,於年內保持介乎 0.03%至0.04%的低水平,反映銀行採取審慎的借 貸準則。拖欠和經重組的貸款比率總和,亦於同 期維持在0.03%至0.04%的低位(圖5)。截至二零 二一年十二月底,負資產個案估計為21宗,錄得 1.26 億港元4的總額。

# 圖 5

# 住宅按揭貸款拖欠比率 (%) 1.8 1.6 1.4 1.2 1.0 0.8 0.6 0.4 0.2 $98\,99\,00\,01\,02\,03\,04\,05\,06\,07\,08\,09\,10\,11\,12\,13\,14\,15\,16\,17\,18\,19\,20\,21$ - 綜合比率(加上重組貸款)

資料來源:香港金融管理局

**——** 拖欠比率(逾期 >90 天)

# 銀行業貸款

於二零二一年,與房地產相關的貸款未償還總額 為34,460.4 億港元,佔銀行貸款總額約44.6% (圖6)。在該等與房地產相關的按揭貸款中,私人 住宅物業佔17,351億港元(二零二零年底:15,804 億港元),資助房屋佔1,059.9億港元(二零二零年 底:935.4 億港元)。

#### 圖 6



資料來源:香港金融管理局

<sup>4</sup> 資料來源:香港金融管理局

# 資產收購

儘管市場資金充裕令銀行出售其資產的意欲減弱,本集團已做好準備,於有需要時為市場提供流動資金。二零二一年,本集團收購價值約1.996億港元的住宅按揭貸款。

# 融資安排

於二零二一年,新型冠狀病毒疫情不斷變化,主要中央銀行的貨幣政策有變,加上地緣政治局勢緊張,導致全球金融市場及實體經濟面對重大挑戰。在市況動盪的情況下,本集團堅持審慎的預早融資策略,為購買銀行貸款資產及再融資安排資金。基於本集團由政府全資擁有的強大背景和卓越的信貸評級,本集團於二零二一年按照成本效益原則發行了創金額紀錄合共1,095億港元債券,當中842億港元的債券年期為一年或以上。截至年底,本集團未贖回債券餘額為1,157億港元。

作為香港最活躍的發債體之一,本集團將繼續在本地機構及零售資本市場發行債務證券,並在海外機構市場開拓資金來源及擴大投資者基礎。這不僅有助擴大本集團的資金基礎,更可以為機構投資者及零售投資者提供高素質的債券工具,滿足投資者對投資組合多元化及提高收益的要求。

本集團設有三個債務工具發行計劃,在發行債券 方面既有效率,亦有實效。由於本集團的信貸評 級卓越,所發行的債券廣受各界投資者歡迎。

#### 中期債券發行計劃

為了在國際市場吸引更多投資者和開拓資金來源,本集團於二零零七年六月設立多幣種中期債券發行計劃。初訂定的發行規模上限為30億美元,在二零二一年六月增加至200億美元以滿足增長的投資者需求。該項計劃可發行多種貨幣的債券,亦兼有靈活的產品特色,更能迎合本地及海外投資

者在不同投資年期等方面的要求。本集團委任國際及區內主要金融機構組成廣泛的交易商團隊, 支持未來的中期債券發行,亦為二手市場提供流 通性。

二零二一年,本集團透過中期債券發行計劃,共發行中期債券279筆,發行金額合共1,095億港元,包括向機構投資者公開發售兩筆分別為70億港元二年期及25億元人民幣三年期的中期債券。該次公開債券發行金額合共約100億港元等值,是歷來在香港進行建簿及定價操作金額規模最大的公開發行企業債券,並獲《財資》「2021年3A國家大獎」頒發「最佳準政府類債券」。是次債券發行不但有助本集團以具成本效益的方式開拓資金來源及擴闊投資者基礎,並支持本集團履行核心政策任務及社會目標。

其中有213筆,合共發行金額842億港元的中期債券屬年期一年或以上,其餘66筆合共發行金額253億港元的屬年期一年以下。

#### 債務工具發行計劃

債務工具發行計劃於一九九八年七月設立,發行對象是港元債務市場的機構投資者。計劃設立時的發行額上限為200億港元,在二零零三年增加一倍至400億港元。此計劃提供了一個既靈活又有效率的發債平台,供本集團發行債券和可轉讓貸款證,最長年期為15年。

# 零售債券發行計劃

本集團致力推廣香港零售債券市場。作為市場的 先行者,本集團在二零零一年十一月率先開發一 個新的發行機制,及於二零零四年五月成立200億 港元的零售債券發行計劃。自二零零一年起,本 集團已發行零售債券合共137億港元。本集團致力 在市況合適時定期發行零售債券,為香港的零售 投資者提供另外的投資工具。

# 外匯基金提供的備用循環信貸安排

面對亞洲金融危機的衝擊,外匯基金在一九九八年一月,向本集團提供100億港元循環信貸安排,為本集團提供重要的備用流動資金,使本集團可以在遇上異常經濟環境時能保持平穩營運,因而可更有效地履行穩定香港銀行及金融系統的使命。

二零零八年爆發全球金融危機,該信貸額度在同年十二月增加至300億港元。二零二零年十月,該信貸額度進一步增加至800億港元,為本集團實現其政策目標提供額外支持。該等舉措均顯示特區政府肯定本集團的重要性,並對本集團給予進一步支持。

本集團曾在一九九八年和二零零八年當資金市場緊張受壓時,動用備用循環信貸,提供向本地銀行購入香港住宅按揭資產的部份資金。在上述兩次事件裏,本集團在市場回復穩定後,以具成本效益的發債所得資金,全數償還向循環信貸安排借入的貸款。二零二一年,本集團並沒有向循環信貸安排借入任何貸款。

#### 信貸評級

標普及穆迪給予本集團與特區政府看齊的卓越評級,增強了本集團發行的債券對投資者的吸引力。

### 香港按揭證券有限公司信貸評級

|      | 標普   |     | 穆迪  |     |
|------|------|-----|-----|-----|
|      | 短期   | 長期  | 短期  | 長期  |
| 本地貨幣 | A-1+ | AA+ | P-1 | Aa3 |
| 外幣   | A-1+ | AA+ | P-1 | Aa3 |
| 前景   | 穩    | 定   | 穩   | 定   |

(截至二零二一年十二月三十一日)

信貸評級機構對本集團的信用水平給予正面的評估。以下評論摘錄自標普及穆迪分別於二零二一年八月和十一月發佈的信貸評級報告:

#### 標普

「我們把香港按揭證券有限公司的評級,與作為其 全資最終擁有人一香港的評級看齊,反映我們認 為當有需要時,幾乎可以肯定香港政府會及時向 香港按揭證券有限公司提供足夠的強力支持。...我 們認為,該公司在過去數年另加開展的政策性業 務,進一步強化了公司與香港政府的連繫,鞏固 了與政府的整體關係。|

「香港按揭證券有限公司擁有穩固的市場地位及獨特的政策角色,通過購買銀行按揭和貸款組合,滿足本地銀行對流動資金和資產負債表管理的需求,尤其是在市場受壓時。...香港按揭證券有限公司的商業模式經歷過各種困難市場環境的考驗。例如當全球金融市場與本地經濟於二零零八年底和二零零九年初出現緊張受壓,香港按揭證券有限公司因應銀行要求,擴大收購按揭貸款,並優化其按揭保險計劃。」

「我們相信,香港按揭證券有限公司董事局的各位 成員經驗豐富,能力優秀,加上對公司監督卓有 成效,有利公司業務。我們認為其管理層能力、效 率及經驗兼具。香港按揭證券有限公司的定位清 晰,與其能力及市況相符。該公司一直按照其財 務及風險管理準則經營,我們認為該等準則嚴謹 明確。」

「我們預期,香港按揭證券有限公司能合理審慎地 管理其融資安排及流動資金,藉着三個優先類債 券發行計劃,能深入利用債券資本市場。...我們期 望香港按揭證券有限公司能維持超過足以應付其 短期資金需要的高流動性資產,作為充分緩衝。」

# 穆迪

「香港按揭證券有限公司是由香港政府透過外匯基金全資擁有。該公司執行政策任務,包括促進香港金融和銀行業的穩定、市民自置居所、本地債券資本市場發展及退休規劃市場發展,方法是向商業銀行購買按揭、債券發行及透過旗下一般保

險及年金附屬公司提供按揭保險、安老按揭及年 金業務。該公司肩負提高銀行體系穩定性的責任, 擔當銀行體系的另一最後貸款人,當銀行遇到資 金壓力時,該公司會購買住宅按揭作為支援。」

「香港政府透過外匯基金向香港按揭證券有限公司 提供800億港元循環信貸安排及可按需求增加的額 外股本資金。倘若該公司遇上資金緊張導至信用 狀況轉弱,穆迪預期政府將會提供及時的強力支 持。該公司的公共政策任務與政府目標緊密配合, 而與政府的密切關係亦提高日後獲得政府支持的 可能。政府已向該公司注資50億港元,用以建立 年金業務,並於二零二一年六月再注資25億港元, 並準備隨着業務持續增長而提供更多資金。|

「香港按揭證券有限公司自成立以來,一直保持非 常優良的資產質素。...香港住宅按揭貸款在過往的 經濟週期裏一直表現良好。即使物業價值在 一九九七年至二零零三年間下跌了70%,該公司的 整體按揭貸款拖欠率從未超過2%。目前,該公司 的香港按揭貨款平均按揭成數低於40%。」

「由於擁有強健的財務狀況和與政府的關係,該公 司較容易在資本市場籌集資金。... 該公司擁有充裕 的流動資產,包括來自政府的備用信貸安排,足 以償還二零二一年六月底的所有債務。」

#### 按揭證券化

本集團致力推動按揭證券市場在香港的發展。按 揭證券是一種有效的金融工具,引導債券市場的 長期資金來補充按揭貸款對長期融資的需求。銀 行與金融機構可利用按揭證券,管理按揭貸款面 對潛藏於信貸、流動資金、利率及資產負債滿期 錯配等的各類風險。

本集團自一九九九年起,已發行總值132億港元的 按揭證券。所有按揭證券已於二零一三年末前贖 •

## 基建融資及證券化

本集團於二零一九年推出基建融資及證券化業務, 以累積基建貸款資產及發展本集團的基建融資及 證券化品牌。

初期,本集團向二級貸款市場購入及累積基建貸 款, 並於一級市場與多邊開發銀行及商業銀行共 同融資基建項目。

本集團繼續以商業上可行、財務上可持續的方式, 循序漸進地參與基建融資市場,同時恪守審慎商 業原則及風險管理政策。為應對瞬息萬變的宏觀 經濟環境及全球疫情,本集團已審慎行事,對其 資產收購策略進行相應調整,並將對其發展情況 繼續保持警覺。

自二零一九年正式開展業務以來,本集團已參與 超過10億美元的基建貸款,遍佈亞太區、中東及 拉丁美洲。為加強與基建融資業界的合作,本集 團亦與國際金融公司訂立框架合作協議,並與中 國出口信用保險公司及多家主要商業銀行訂立諒 解備忘錄。

本集團繼續與業界合作,以促進全球商業上可行 的基建項目發展,並將待建立適當的基建貸款組 合及累積所需市場經驗後, 開拓證券化機會。

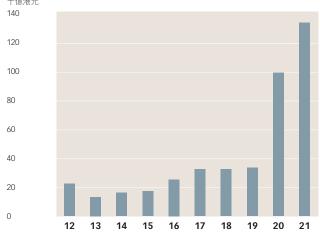
# 按揭保險計劃

按揭保險計劃幫助資金有限而需大筆資金支付首期的有意置業人士。從銀行業角度來看,計劃可以讓銀行借出更高成數的按揭貸款而毋須承擔額外的信貸風險,亦無損銀行體系的穩定性。該計劃為置業人士和銀行帶來雙贏局面。

多年來,按揭保險計劃已成為香港按揭融資不可或缺的一部份。自二零二零年以來,對按揭保險計劃的需求有所增加,而在按揭保險計劃下的新取用貸款總額,由二零二零年的983億港元增加至二零二一年的1,326億港元(圖7)。而計劃下新取用的按揭貸款,約87%以二手市場物業作抵押(就貸款金額而言),顯示該計劃對於在二手市場置業的人士相當重要。自一九九九年起,按揭保險計劃協助超過192,000個家庭實現置業夢想,取用貸款總額達6,316億港元。

#### 圖 7

# 香港按揭證券有限公司按揭保險計劃下新取用按揭貸款金額 +像港元



■ 新取用按揭貸款金額 資料來源:香港按揭證券有限公司

# 定息按揭計劃

繼財政司司長於二零二零至二一年度財政預算案中宣佈,本集團於二零二零年五月推出定息按揭試驗計劃,提供為期10年、15年及20年的定息按揭貸款。目的是希望透過額外的財務選擇,讓有意置業的人士減低面對利率波動的風險,並促進銀行體系的長遠穩定發展。該計劃下每宗私人住宅按揭貸款上限為1,000萬港元。為繼續填補定息按揭產品於市場上的空隙,該計劃於二零二一年十一月轉為恆常計劃。計劃試驗階段的固定利率維持有效至二零二二年一月底。自二零二二年二月起,本集團根據資金成本、業務狀況及市況等因素不時釐定固定利率,並將每月公佈固定利率。截至二零二一年十二月底,自計劃於二零二零年五月推出以來,合共收到94宗申請。

#### HKMC退休3寶

為鞏固作為獨特市場營運者及可靠退休計劃方案 供應者的地位,以切合不同人生階段的客戶的需 要,本集團於二零二一年六月底推出全新HKMC退 休方案品牌「HKMC退休3寶」,一併推廣安老按揭 計劃、保單逆按計劃,以及香港年金計劃,為退休 規劃提供全面方案。該三項產品具備為退休人士 於退休後提供即時、穩定及終身收入的共通點。 本集團在不同媒體平台及公共交通工具推出了多 方面的宣傳活動,以提高公眾對品牌的認識。 本集團重視客戶的整體退休生活質素,因此於二 零一九年推出會員計劃「AMIGOS By HKMC」 (AMIGOS),為會員提供多元化的退休資訊及活 動,促進本集團與客戶的緊密聯繫。會員計劃反 應熱烈,截至二零二一年十二月底,AMIGOS成功 招募約5,400名會員。鑑於疫情爆發,本集團於年 內大部分時間透過數碼平台與退休社群保持聯繫, 舉辦網上活動以輕鬆的方式與AMIGOS會員互動。 HKMC YouTube 頻道繼續是有效的公眾教育平台。 年內,包括安老按揭計劃、保單逆按計劃、香港年 金計劃及定息按揭計劃在內的一系列短片已在 HKMC YouTube 頻道上發佈,以介紹不同產品的優 點,並於短時間內接觸到大量客戶群。

本集團獲頒發由投資者及理財教育委員會舉辦的 投資者及理財教育獎感謝狀,表彰其對香港整體 理財教育發展及改進作出持續的努力及貢獻。展 望將來,本集團將繼續透過持續教育及推廣,協 助市民建立適當的退休理財規劃概念。

#### 安老按揭計劃

憑藉本集團多年來持續地宣傳退休方案,公眾對 安老按揭計劃的認受程度不斷提高。越來越多市 民認同安老按揭計劃的理念,並視之為一項可以 在退休後每月取得穩定收入的工具。因應客戶對 二零二零年六月推出的3%定息年利率限時推廣優 惠的熱烈反應,本集團於二零二一年七月將安老 按揭計劃下的定息按揭計劃轉為恆常計劃。此外, 為向客戶提供更多選擇,本集團亦於二零二一年 七月向AMIGOS會員推出高年金定息按揭計劃(高

年金3%定息按揭計劃),借款人在該計劃下可選 擇支付較高的每月按揭保費,以換取較高的每月 年金及一筆過貸款。由於高年金3%定息按揭計劃 反應熱烈,安老按揭計劃的申請於二零二一年下 半年錄得較上半年超過13%的顯著增長。

本集團不時檢視安老按揭計劃,並推出優化措施, 務求更好地滿足退休人士的需要。年內安老按揭 計劃進行優化,將指定物業價值上限提高至2,500 萬港元及簡化計算每月年金的扣減機制、將一筆 過貸款的用途擴大至涵蓋償還借款人的貸款(包括 循環信貸融資)以及豁免在指定情況下就樓齡超過 50年的物業提交驗樓報告的規定。同時,本集團 繼續诱過多個平台與不同持份者合作,加強安老 按揭計劃的公眾教育。本集團持續與銀行合作推 廣,利用銀行的分行網絡及網上平台接觸更多潛 在客戶。

#### 保單逆按計劃

為更好地滿足退休人士的需要,本集團於二零 一九年五月推出保單逆按計劃,其業務模式與安 老按揭計劃相似,為退休人士提供多一項退休理 財規劃的選擇。為提高公眾對保單逆按計劃的認 識,本集團持續與銀行和保險公司攜手合作宣傳, 透過其客戶群接觸更多潛在的借款人。同時,本 集團於二零二一年七月推出一項優化措施,將一 筆過貸款的用途擴大至涵蓋償還借款人的貸款(包 括循環信貸融資)。本集團將繼續探索與保險公司 合作的機會,以期它們轉介可能符合保單逆按計 劃資格的新壽險保單。

# 香港年金計劃

提高長者退休生活質素是政府重點政策之一。本 集團於二零一八年推出香港年金計劃,為長者提 供多一項退休理財選擇。

於二零二一年,本集團成功提高公眾對退休理財 規劃及長壽風險管理的認識。為了進一步接觸更 廣泛的客戶群,我們於二零二一年初推出「輕鬆登 六、精彩延續」的社交媒體宣傳活動,以四位銀髮 族為主題,展示不同人生階段的各種可能性。此 網上短片在社交媒體平台上的瀏覽次數超過200萬 次。

除九龍區的兩個申請服務及客戶服務中心外,位 於港島區時代廣場的全新服務中心亦已於二零 二一年二月啟用,並設有指定區域,方便客戶申 請香港年金計劃,提供更便捷的客戶服務體驗。

透過不斷提升服務質素及持續進行宣傳工作,香港年金計劃需求持續大幅增長。截至二零二一年十二月三十一日,香港年金計劃的保費總額達30億港元,較二零二零年增加18%,平均保費金額約為740,000港元。

# 推出百分百擔保個人特惠貸款計劃

繼財政司司長於二零二一年至二二年度財政預算案中宣布後,本集團於二零二一年四月推出百分百擔保個人特惠貸款計劃,為在新型冠狀病毒病疫情期間失去來自在香港就業的主要經常收入的失業人士提供借入周轉資金的途徑。在百分百擔保個人特惠貸款計劃下,合資格借款人可提取低息貸款,暫時幫助他們渡過難關。百分百擔保個人特惠貸款計劃獲政府提供150億港元的財政承擔額。合共14間認可機構以貸款機構身份參與計劃。本集團獲指定為貸款買方及百分百擔保個人特惠貸款計劃的管理人。儘管香港失業率於二零二年下半年有所放緩,然而多個行業經營環境仍然

困難,部分市民仍然面臨困境。在此情況下,政府 於二零二一年九月宣布將申請期由原定截止日期 二零二一年十月二十七日延長至二零二二年四月 底。

合資格借款人須為18歲或以上香港永久性居民、在申請貸款時失業至少兩個月,並可以提供證明其已失去在香港就業所得的主要經常收入。每名申請人的最高貸款額為受僱期間平均每月收入的六倍或80,000港元(以較低者為準)。最長還款期為六年,並可選擇首12個月還息不還本,以減輕即時還款負擔。實際年利率為1%,而所收取利息將於預定還款期末前借款人全數償還貸款後退還。

自推出百分百擔保個人特惠貸款計劃至二零二一年十二月三十一日,本集團已批出約36,000宗申請,涉及貸款總額24.8億港元。

#### 中小企融資擔保計劃的優化措施

政府於中小企融資擔保計劃下提供八成、九成及百分百信貸保證承擔額。於二零一二年五月推出的八成信貸擔保產品旨在協助中小企業取得融資作一般營運資金、添置設備或其他資產,以支援業務運作。於二零一九年十二月推出的九成信貸擔保產品旨在協助一些規模較小及經營經驗尚淺的企業取得融資。收取的擔保費會撥作支付參與貸款機構的壞帳索償及計劃下的相關開支,差額將由政府承擔。八成及九成信貸擔保產品的申請期直至二零二二年六月底。

於二零二零年四月推出的百分百擔保特惠貸款旨 在紓緩中小企業因新型冠狀病毒病疫情期間收入 減少而無法支付僱員薪金或租金的壓力,有助減 少企業倒閉和裁員。各行各業的中小企業都可申 請。百分百擔保特惠貸款由政府百分百擔保,參 與計劃的貸款機構會在貸款提取後,將有關貸款 售予香港按揭證券有限公司。

為進一步紓緩中小企的資金周轉壓力,財政司司 長於二零二一年至二二年度的財政預算案中宣布, 進一步優化百分百擔保特惠貸款。在優化措施下, 合資格企業須在二零二零年六月三十日前營業至 少三個月,並且自二零二零年二月起的任何單月 營業額較二零一九年初至二零二零年中任何季度 的平均每月營業額下跌三成或以上。每家企業的 最高貸款額由12個月提高至18個月僱員薪金及租 金的總和,或600萬港元(原為500萬港元)(以較 低者為準)。百分百擔保特惠貸款的最長還款期由 5年增加至8年。而還息不還本的安排則由最多12 個月延長至最多18個月。該等優化措施自二零 二一年三月二十九日起生效。

由於部分企業的經營環境仍然充滿挑戰,加上全 球疫情亦為經濟前景帶來不確定性, 政府於二零 二一年九月進一步優化中小企融資擔保計劃下的 支援措施。八成、九成信貸擔保產品及百分百擔 保特惠貸款的還息不還本安排,由最多18個月延 長至24個月,還息不還本的申請期延長至二零 二二年六月底。而百分百擔保特惠貸款的申請期 亦延長六個月至二零二二年六月底。

自二零二一年十月起,政府亦將八成、九成信貸 擔保產品及百分百擔保特惠貸款的總承擔額由 1,830 億港元進一步增加至2,180 億港元,有關承擔 額可於三項信貸擔保產品之間交互使用。

合共有34間認可機構參與中小企融資擔保計劃成 為貸款機構。自八成、九成信貸擔保產品及百分 百擔保特惠貸款推出以來,截至二零二一年十二 月三十一日,本集團已分別批出超過21,300宗、 5,500宗及47,000宗貸款申請,涉及貸款額分別為 925 億港元、106 億港元及816 億港元,逾45,000 間本地中小企業及640,000名相關僱員受惠。

| 財務回顧 |  |
|------|--|
|      |  |
|      |  |
|      |  |

# 財務回顧

經歷前一年經濟萎縮後,儘管經濟增長受到疫情 持續演變、供應瓶頸及國際旅遊限制所限,全球 經濟於二零二一年維持復甦步伐。美國能源價格 飆升及通脹壓力上升,為美國貨幣政策的未來走 向帶來不明朗因素。由於中美地緣政治因素持續 不明朗,全球金融市場仍然充滿挑戰。中國大陸 方面,於二零二一年經濟實現8.1%的穩健增長, 惟由於經濟活動受到若干城市的新型冠狀病毒疫 情、極端天氣及限電措施的影響,下半年增長有 所放緩。

香港經濟在年內明顯復甦,隨著全球經濟活動持 續復甦及本地疫情穩定,第三季度的復甦情況更 為穩固。於二零二一年第三季度,實際本地生產 總值較上年同期增長5.4%,惟由於基數效應及二 零二一年上半年表現較預期強勁,增長步伐較第 二季度溫和。在經濟持續復甦的情況下,勞工市 場自二零二一年初開始持續改善,令失業率在最 後一個季度顯著下跌至3.9%。

在市況不明朗下,本集團的核心業務保持靈活, 以強大的融資能力及穩健的財務狀況,為面對任 何金融動盪提前作充分準備,以履行其策略性政 策角色和達成社會目標。

#### 收益表

## 財務表現

年內本集團除稅後溢利為8.31億港元(二零二零年: 淨虧損3.62億港元)(表1)。盈利有所改善主要由 於(a)受市況利好令存放於外匯基金的投資回報較 高,使年金業務由上一年度錄得會計虧損轉虧為 溢利;(b)持有以美元及策略性離岸人民幣計價的 存款及債務投資產生的外匯收益;(c)自二零二零 年以來,按揭保險計劃業務大幅增長,新保費收 入分攤入帳令淨保費收入增加;及(d)重新平衡投 資組合後,投資於上市房地產信託投資基金及交 易所買賣債券基金的淨虧損減少。

為對本集團的財務表現作更有效的評估,當即時 入帳的按揭保險計劃佣金支出經調節至分攤入帳 藉以與保費收入按年入帳作匹配及扣除年金業務 的財務業績後,經調整年內溢利及權益回報率分 別為8.68億港元(二零二零年:3.76億港元)及7.3% (二零二零年:3.5%)。年金業務的內涵價值約為 90 億港元,其中包括總權益72 億港元及未來溢利 現值18億港元,顯示業務長遠而言應能獲得盈利。

本集團資本充足率處於23.4%的穩健水平(二零二 零年:37.3%),以預留資金作業務發展之用。本 集團轄下從事一般保險業務的保險附屬公司及從 事年金業務的保險附屬公司的償付能力充足率分 別為約7倍(二零二零年:12倍)和約15倍(二零二 零年:12倍),兩者均遠高於相關最低監管要求。

#### 表1

| 財務表現概要                        | 二零二一年<br>百萬港元                                    | 二零二零年<br>百萬港元                                       |
|-------------------------------|--|---|
| 未計減值前的經營<br>溢利/(虧損)<br>除税前溢利/ | 902  | (435)   |
| (虧損)                          | 894  | (440)   |
| 年內溢利/(虧損)                     | 831 <sup>1</sup>                                 | (362)1  |
| 權益回報率<br>成本對收入比率<br>資本充足率     | 5.1% <sup>1</sup><br>35.3% <sup>1</sup><br>23.4% | (2.4%) <sup>1</sup><br>640.8% <sup>1</sup><br>37.3% |

經調整(一)將源自按揭保險新取用貸款大增而帶來即時入帳的銀行 佣金支出調節至分攤入帳藉以與保費收入根據保單的相關貸款風險 按年入帳作匹配的影響和(二)扣除年金業務的財務業績,二零二 年的經調整年內溢利、權益回報率和成本對收入比率分別為8.68億 港元、7.3%及25.2%(二零二零年:分別為3.76億港元、3.5%及 44.8%) 。

# 淨利息收入

本集團錄得淨利息收入4.55億港元,較二零二零 年減少3,300萬港元,主要由於調配盈餘資金以支 持購入中小企融資擔保計劃下的百分百擔保特惠 貸款,而該業務並非牟利,以及其他平均計息資 產減少所致,而購置基建貸款增加則減輕了部份 影響。淨息差為0.4%(二零二零年:0.8%)(表2)。

# 表2

| 淨利息收入            |         | 二零二零年<br>百萬港元 |
|------------------|---------|---------------|
| 淨利息收入            | 455     | 488           |
| 平均計息資產           | 113,918 | 62,447        |
| 淨息差 <sup>2</sup> | 0.4%    | 0.8%          |

撇除本集團購買中小企融資擔保計劃下僅收回融資成本而並無賺取 任何淨息差的百分百擔保特惠貸款的影響後,經調整淨息差將為0.8% (二零二零年:1.0%)。

# 按揭保險已滿期保費淨額

透過按揭保險計劃新承保的貸款,由二零二零年 的983 億港元增加至二零二一年的1.326 億港元。 已收保費淨額(扣除提供予客戶的折扣後)按未滿 期風險攤銷及確認為收入。計及往年收取的保費 按年入帳和申索撥備後,按揭保費淨收入為7.65 億港元(二零二零年:3.98億港元)。即時入帳的銀 行佣金支出淨額因新取用貸款大增而攀升至9.61 億港元(二零二零年:6.66億港元)。

# 年金業務之淨保險相關業績

由於按精算假設下需要維持審慎的法定儲備,而 存放於外匯基金的資本及已收保費的投資回報則 歸類於其他收入項下,年金業務之淨保險相關業 績(即已滿期保費淨額、申索產生淨額、已付利 益、保單持有人負債變動以及佣金和徵費支出總 和)錄得10.48億港元淨虧損(二零二零年:9.8億 港元虧損)。

# 其他收入

其他收入為21.46億港元(二零二零年:8.08億港 元),主要包括來自存放於外匯基金的投資收益 19.91 億港元(二零二零年: 8.89 億港元) 及主要對 持有以美元及策略性離岸人民幣計價的現金及債 務投資進行重估產生的外匯收益1.17億港元(二零 二零年:虧損4,400萬港元)。上述的外匯收益主 要反映金融資產的匯兑差額及就管理外幣風險的 相關對沖掉期按市值重估所帶來的淨額結果。

# 經營支出

本集團一直致力維持嚴格的成本監控以控制開支 及提高營運效率。經營支出(經扣除收回中小企融 資擔保計劃下的百分百擔保特惠貸款的經營支出) 按年下跌4.5%至4.92億港元(二零二零年:5.15億 港元),支出金額較預算為少。於二零二一年,收 回中小企融資擔保計劃下的百分百擔保特惠貸款 的經營支出為8,700萬港元(二零二零年:2,200萬 港元)。僱員成本為3.49億港元(二零二零年:3.34 億港元),有效控制於佔總經營支出(不計及來自 政府就中小企融資擔保計劃下的百分百擔保特惠 貸款所收回的成本)的60.2%。

# 減值撥備

資產素質維持穩健,本集團的按揭貸款組合拖欠 比率處於0.11%的低水平(二零二零年:0.05%)。 在年內購買基建貸款增加的情況下,按照已批准 的審慎撥備政策在二零二一年錄得的減值撥備為 820萬港元(二零二零年:520萬港元)。本年度並 無錄得貸款撇銷(二零二零年:50萬港元);而收 回先前已撇銷貸款為40萬港元(二零二零年:50萬 港元)。

# 按類分析

以下表3載列按不同業務對二零二一年稅前溢 利/(虧損)的貢獻。

# 表3

|  | 購買資產<br>及供款<br>管理服務<br>百萬港元 | <b>一般保險</b><br>百萬港元 | <b>人壽保險</b><br>百萬港元 | <b>總額</b><br>百萬港元 |
|--|-----------------------------|---------------------|---------------------|-------------------|
| 截至二零二一年十二月<br>三十一日止年度<br>税前溢利/(虧損)<br>截至二零二零年十二月 | 426                         | (152)               | 620                 | 894               |
| 三十一日止年度<br>税前溢利/(虧損)                             | 200                         | (269)               | (371)               | (440)             |

二零二一年購買資產及供款管理服務稅前溢利為 4.26 億港元,主要來自貸款及投資組合的淨利息收 入。二零二一年一般保險稅前虧損為1.52億港元, 主要因按揭保險新取用貸款大增而引致即時入帳 的銀行佣金支出上升,然而有關的保費收入則需 根據保單相應的貸款風險按年攤分入帳。二零 二一年人壽保險稅前溢利為6.20億港元,主要由 於資本及已收保費存放於外匯基金的投資回報較 高所致。截至二零二一年年底,年金業務內涵價 值約為90億港元,顯示業務長遠而言應能獲得盈 利。

# 財務狀況

# 貸款組合

本集團於本年度購入中小企融資擔保計劃下百分 百擔保特惠貸款約429億港元(二零二零年:376 億港元)、基建貸款約29億港元(二零二零年:13 億港元)及住宅按揭約2億港元(二零二零年:4,000 萬港元)。計及本年度貸款組合的提早還款和正常 還款後,貸款組合未償還結餘為796億港元(二零 二零年:431 億港元)。

# 證券投資

本集團按照董事局批准的投資指引,採取審慎、 低風險的方針管理剩餘資金與投資活動。於二零 二一年十二月三十一日,投資組合總結餘為149億 港元(二零二零年:144億港元),主要包括優質債 務投資。債務投資並無任何違約損失。

# 外匯基金存款

於二零二一年十二月三十一日,存放於外匯基金 的金額為286億港元,包括按證保險公司和香港年 金公司資本投資及香港年金公司已收保費239億港 元(二零二零年:163億港元),以及代表政府為購 買百分百擔保個人特惠貸款計劃貸款而預收的資 金47億港元(二零二零年:無)。

# 倩券發行

於二零二一年,本集團透過中期債券發行計劃, 發行合共1.095 億港元債券。該計劃發行的所有非 港元債務均以港元或美元對沖外匯風險。本集團 繼續採納審慎的預先籌措資金策略,於二零二一 年十二月三十一日,未贖回債券總結餘維持於 1,157 億港元(二零二零年:619 億港元)。

# 主要資產負債表外風險

# 按揭保險計劃

本集團以核准再保險公司分擔風險方式經營按揭 保險業務。於二零二一年底,風險總額約為889億 港元(二零二零年:545億港元),其中83億港元(二 零二零年:69 億港元)已向核准再保險公司購買再 保險。由本集團承擔的資產負債表外風險增加至 806 億港元(二零二零年:476 億港元)。

於年底,未決申索撥備佔所承擔風險維持穩定於 0.1%。拖欠比率維持穩健的0.01%水平(二零二零 年:0.01%)。

# 安老按揭計劃

本集團以保險人的身份經營安老按揭計劃,就香 港參與的貸款機構貸出的安老按揭貸款收取保費, 提供按揭保險保障。計及安老按揭貸款未提取的 未來年金以及再保險安排,本集團於二零二一年 十二月三十一日承擔的風險,增加至140億港元(二 零二零年:123億港元),相關未償還貸款結餘為 40 億港元。

# 資本管理

為確保本集團按資本金的比例擴展其業務及資產 自 信表時不會產牛過度風險,本集團嚴密監控資 本充足程度及資金運用。年內,本集團遵守財政 司司長參照巴塞爾協定॥以風險為本的資本充足框 架下所發出的資本充足率指引(「指引」)。

根據指引,計算資本充足率乃跟隨財務報告的綜 合基準,但撇除須遵守其他維持充足資本要求的 受規管附屬公司(即受保險業監管局規管的按證保 險公司和香港年金公司)。撇除未予綜合的受規管 附屬公司的投資成本後,於二零二一年十二月 三十一日資本充足率仍處於23.4%的穩健水平,遠 高於資本充足率指引規定的8%最低比率。

截至二零二一年十二月三十一日,本集團轄下從 事一般保險業務的保險附屬公司及從事年金業務 的保險附屬公司的償付能力充足率分別為7倍(二 零二零年:12倍)和15倍(二零二零年:12倍), 兩者均遠高於保險業監管局分別規定不低於200% 和150%的法定最低要求。

### 股息

考慮到業務發展的資金需求,二零二一年不會宣 派股息(二零二零年:無)。

| 風險管理 |  |
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# 風險管理

本集團以審慎的商業原則營運。一切以「審慎為 先、利潤為後 | 的原則,指導整體風險管理架構的 設計、方針及日常業務執行。多年來,本集團不斷 優化已相當完善、穩健及行之有效的風險管理制 度,務求配合市場與業務策略的變化。

董事局擁有本集團最高決策權及對風險管理負上 最終責任。董事局在企業風險管理委員會的協助 下,首要責任是制定風險胃納聲明內的風險管理 策略,並確保本集團以有效的風險管理制度執行 該等策略。風險胃納聲明訂定所有風險活動的限 制,並將這些限制納入本集團遵循的風險上限、 風險政策和監控程序中,以確保風險得到妥善管 理。

企業風險管理委員會負責監察本集團各類型風險, 檢討和批核高層次的風險相關政策,監察執行情 况,並且督導有關管治、政策及措施的優化工作。 委員會審視定期壓力測試,以評估本集團應對極 端嚴峻情況的財務能力。

委員會由一位執行董事擔任主席,成員包括總裁、 高級副總裁、首席法律顧問及風險管理部的高級 職員。

本集團主要管理因貸款資產、擔保組合、基建貸 款、年金業務及投資組合而產生的信貸風險、市 場風險、長壽風險、物業風險、營運風險、法律與 合規風險、槓杆風險以及環境、社會及管治風險。

除企業風險管理委員會外,香港按揭證券有限公 司亦藉不同的管理委員會管理風險,如基建融資 及證券化投資委員會、信貸委員會、交易核准委 員會、資產負債管理委員會、營運風險管理委員 會、長壽風險委員會以及環境、社會及管治委員 會。除基建融資及證券化投資委員會由一位執行 董事擔任主席外,上述管理委員會均由總裁擔任 主席,成員包括相關高級副總裁、首席法律顧問 及有關運作部門的高級職員。

保險附屬公司亦自設風險管理委員會,以監察保 險風險及其他有關風險。各個風險管理委員會由 該等附屬公司一位執行董事擔任主席,成員包括 總裁及該等附屬公司的相關高級職員。香港年金 有限公司的風險管理委員會成員包括獨立及非執 行董事,為其營運提供獨立的風險監察。

# 信貸風險

# 貸款資產及擔保組合

本集團置有由零售及商業貸款資產組成的貸款及 擔保組合,當中主要為按揭貸款。信貸風險是本 集團承擔的最主要風險,源於借款人或交易對手 因拖欠貸款而引起的風險。

# (一) 違約風險

為有效控制違約風險,本集團四管齊下,保 障和維持本身資產、按揭保險計劃及中小企 融資擔保計劃下資產組合的素質:

- 仔細挑選交易對手,包括核准賣方、核 准管理供款機構、核准再保險公司和貸 款機構
- 對購買資產、保險和擔保申請制定審慎 的資格標準

- 對購買按揭貸款、違約損失、保險及擔 保索償進行有效的盡職審查程序
- 提升高風險交易的保障。

若購買按揭貸款計劃的貸款違約,而收回的金額 少於貸款餘額,可能引致虧損。為減低違約風險, 本集團制定審慎的貸款購買標準,並於購買貸款 過程中進行有效的盡職審查,以維持貸款的信貸 素質。此外,本集團會視乎個別相關貸款組合的 預計風險,與核准賣方就該組合訂立加強信貸安 排,以降低因借款人違約而可能招致的信貸損失。

按揭保險計劃所承保的貸款於違約時亦可能會帶 來虧損。每宗按揭保險計劃的申請,均由本集團 根據一套審慎的投保標準審批,而參與銀行的每 項申索亦會由本集團審查,以確保符合所有按揭 保險計劃下的承保條件。因此,按揭保險計劃貸 款的違約風險得以大幅降低。為避免違約風險可 能過於集中,本集團以再保險安排,將部分風險 轉移至核准再保險公司。

同樣地,中小企融資擔保計劃所擔保的貸款,於 借款人違約時亦可能會帶來虧損。各擔保申請均 會經貸款機構根據本身的信貸政策評估借款人的 違約風險。此外,本集團採用審慎的承保條件,進 行行政審批和信貸審查,從而更加了解擔保申請 的信貸素質;並就每宗壞帳索償進行盡職審查, 確保貸款符合本集團的承保條件以及貸款機構的 內部信貸政策。

本集團定期追蹤與匯報貸款和擔保組合的信貸表 現,讓管理層知悉最新的信貸狀況,以便密切監 察經營環境中出現任何與本集團有關的風險,並 及時實施減少風險的措施。

# (二) 賣方/管理供款機構交易對手風險

倘若所收購組合的核准賣方/管理供款機構 未能適時及準確地匯寄定期款項予本集團, 可能會產生交易對手風險。

本集團採用以風險為本的的資格審查,持續 監測核准賣方/管理供款機構的貸款管理素 質和信貸狀況。

# (三)再保險公司交易對手風險

再保險公司交易對手風險指核准再保險公司 無法向本集團支付索償款項的風險。本集團 已設立機制,評估按揭再保險公司的資格, 並就所承受風險索取抵押品,以有效降低交 易對手風險。

本集團每年及於需要時檢討各核准再保險公 司的資格,以決定日後的業務分配及風險分 攤比例。

# (四)庫務交易對手風險

當庫務交易對手拖欠或無法支付本集團有關 庫務工具交易的款項時,可能會產生庫務交 易對手風險。為管理庫務交易對手,本集團 採用以評級為主的交易對手評估框架,及以 風險為本的交易對手限額機制。本集團持續 監測庫務交易對手,並根據評估結果,調整 各庫務交易對手的限額。

此外,本集團已經與主要掉期交易對手建立 了雙邊抵押品安排,以減低庫務交易對手風 險。

# (五)貸款機構風險

本集團承受中小企貸款所產生的貸款機構風 險:(1)貸款機構的貸款行為與其信貸政策不 符;(2)貸款機構制定的信貸政策寬鬆、不夠 仔細或不夠詳盡以落實審慎批核要求;及(3) 貸款機構因為貸款有擔保保障而在審批時不 夠審慎所引發的道德風險。本集團通過審查 貸款機構的信貸政策以及就索償進行的盡職 審查,管理貸款機構風險。

# (六)保險公司交易對手風險

當人壽保險公司拖欠或無法履行其於根據保 單逆按計劃轉讓予本集團的人壽保單下的責 任時,可能會產生保險公司交易對手風險。 為降低保險公司交易對手風險,轉讓予本集 團的人壽保單必須由保險業條例下的獲授權 保險公司發出。此外,本集團持續監察保險 公司。

本集團信貸風險管理機制以信貸委員會及交 易核准委員會為核心,而在保險附屬公司則 為其風險管理委員會。

信貸委員會及保險附屬公司風險管理委員會 負責制定信貸政策和資格標準。上述委員會 審批要求成為購買按揭貸款計劃的核准賣 方/管理供款機構、按揭保險計劃的核准再 保險公司、中小企融資擔保計劃的核准貸款 機構及合資格的庫務交易對手的申請。委員 會亦負責制定交易對手的風險承擔限額。委 員會密切注視經營環境,並適時提出緩解風 險措施,以管理信貸風險。

交易核准委員會及保險附屬公司的風險管理 委員會負責根據最新市況及董事局批准的業 務策略,深入分析業務交易的定價因素及相 關信貸風險。

# 基建貸款

當金融工具的交易對手未有履行其合約責任時, 則會產生信貸風險,導致本集團可能產生或實際 產生財務虧損。本集團多管齊下管理與基建融資 及證券化業務相關的信貸風險,包括採用審慎貸 款準則、內部專才及獨立顧問進行深入的盡職審 查。本集團審慎考慮所有投資,包括適當的風險 及回報、可予接納的項目風險及緩解措施。有關 風險包括延誤風險、建造風險、履約風險、營運風 險、商業風險、財務風險、交易對手風險、集中風 險、法律與合規風險、監管風險、政治風險、貨幣 風險、利率風險,以及環境及社會風險。本集團持 續監察有關風險、實施審查制度,亦運用穩健的 內部信貸評級及違約損失率方法,對因基建貸款 違約而產生的預期虧損進行評估。

就風險管治架構而言,一個包括獨立風險控制小 組的專責部門負責對基建投資進行信貸評估、日 常監察、匯報及風險管理。基建融資及證券化投 資委員會負責管理基建投資,包括監督對適用規 則、指引及政策的遵守,以及批核、監察基建投 資。

# 市場風險

由於市場價格轉變,使本集團收入或貸款組合價 值減少,即屬市場風險。市場風險包括利率風險、 資產負債滿期錯配風險、流動資金風險及貨幣風 險。

# (一)利率風險

淨利息收入是本集團盈利的主要來源,即本 集團的貸款組合、現金及債務投資的利息收 入超逾债務發行及其他借款的利息支出的差 額。當市場利率的變動影響資產的利息收入 及負債相關的利息支出時,即引致利率風險。

利率風險管理的主要目的,是局限利率變動 對利息收入/支出的潛在不利影響,同時取 得穩定的盈利增長。本集團面對的利率風險 有兩方面,即利率錯配風險和息差風險。利 率錯配風險是影響本集團淨利息收入的最大 風險,主要源自本集團賺息資產及計息負債 的利率重新訂價的時間差異。利率錯配風險 常見於貸款中大部分為浮息資產(以最優惠利 率或香港銀行同業拆息率為基準)的貸款組 合,而本集團的主要負債則為定息債券。本 集團審慎運用不同類型的金融工具(例如利率 掉期、利率期權、息差掉期、遠期利率協議 及發行按揭證券)管理利率錯配風險。定息債 券的收益一般诱過利率掉期,轉變為以香港

銀行同業拆息率為基準的資金,使之更能與 按揭資產的浮息收入配對。

本集團亦採用期限差距作為監察、衡量及管 理利率錯配風險的指標。期限差距衡量資產 與負債的利率重新訂價的時差。差距愈大, 利率錯配風險愈高。正期限差距指資產期限 長於負債期限,即利率上升時風險較大;反 之,負期限差距則表示利率下跌時風險較大。

本集團在資產負債管理委員會的指引監督下, 視乎利率的未來走勢及市況,會主動對資產 負債組合的期限差距作出重新平衡。

息差風險指本集團以最優惠利率計息的賺息 資產,及以香港銀行同業拆息率計息的計息 負債兩者的基準利率差距。市場上可用作完 全對沖最優惠利率與香港銀行同業拆息率息 差風險的金融工具有限。一般而言,資產均 按香港銀行同業拆息率以與資金的計息基準 配對時,或有關的風險管理工具更普及或更 具經濟效益時,方能有效管理息差風險。過 往數年,本集團刻意購買較多以香港銀行同 業拆息率計息的資產,因此息差風險已大幅 減少。此外,本集團也發行以最優惠利率計 息的按揭證券,及採用對沖衍生工具,以減 低在這方面的息差風險。

# (二)資產負債滿期錯配風險

按揭貸款及基建貸款組合的實際平均年期, 通常較按揭貸款的合約年期為短,視乎按期 還款及提前還款的快慢而定。提前還款率愈 高,則按揭貸款組合的平均年期愈短。在香 港,提早還款有兩個主要原因:(i)換樓 — 借 款人出售相關物業時全數償還按揭;及(ii)轉 按 一 借款人為取得較低的按揭利率重新安排 按揭貸款。

資產負債滿期錯配風險可更具體闡釋為再投 資風險與再融資風險。再投資風險指本集團 將提前還款及收回的按揭貸款重新投資所得 回報較低的風險。再融資風險指以較高利率 或價差再融資負債的風險。當以短期負債融 資長期的浮息按揭資產時,本集團便會面對 融資金額及資金成本的再融資風險。再投資 風險可透過不斷購買貸款資產補充保留組合 流失的貸款,及將剩餘現金投資債券及現金 存款以調整整體資產組合的平均年期作有效 管理。此外,本集團透過發行可贖回債券及 可轉讓貸款證減輕再投資風險,讓本集團得 以運用可贖回債券及可轉讓貸款證所包含的 贖回權,調整負債的平均年期,使負債能更 切合整體資產組合。

本集團通過發行不同年期的債券,管理再融 資風險,用以靈活調校整體負債組合的平均 年期。此外,可以诱過調整投資組合的資產 到期日,或將貸款證券化以減少本集團的貸 款資產,從而減低再融資風險。

本集團以資產負債期限差距比率評估、監控 及管理資產負債滿期錯配風險,以確保本集 團資產與負債的平均年期有適度平衡。

# (三)流動資金風險

流動資金風險指本集團無法償還債務(例如贖 回到期債券)或無法為承諾購買的貸款組合提 供資金的風險。本集團採用流動資金風險管 理機制應對市況的轉變,不斷監控市場事件 對本集團流動資金狀況的影響,並採取審慎 的預早融資策略,控制全球市場波動對本集 團流動資金的影響。流動資金風險可透過監 控每日資金流,以及預測整個還款期的較長 期資金流情況加以管理。本集團以流動資產 比率衡量、監控及管理流動資金風險狀況。

鑑於本集團由政府全資擁有的強大背景及良 好的評級,本集團可以於債券市場有效率地 從機構及零售投資者取得融資。除此優勢外, 本集團持有高流動性的投資組合,有助本集 團迅速和順利地應付無法預見的流動資金需 求。即使市場資金持續異常緊縮時,本集團 亦可運用外匯基金的800億港元備用循環信 貸,作為後備流動資金。

本集團已成功開拓多個融資渠道,審慎管理 提早融資,確保所有的可預見融資承諾於到 期時能夠兑現,以支援業務發展及維持債務 組合的平衡。此多元化資金來源,可使本集 團以最低成本進行提早融資的策略,同時亦 可在市場不尋常時期保持融資能力。目前的 資金來源如下列表1所示:

# 表1:本公司現時的資金來源

| 資金來源                 | 説明   |
|----------------------|--|
| 200億美元中期債券發行計劃       | 已委任強大的交易商團隊根據此計劃向國際機構投資者包銷 及分銷港幣及外幣債券  |
| 400億港元債務工具發行計劃       | 主要交易商及銷售團成員根據債務工具發行計劃向機構投資<br>者包銷及分銷債券。此發行計劃下的可轉讓貸款證附屬計劃<br>更進一步擴大原計劃的資金來源及投資者基礎 |
| 200億港元的零售債券發行計劃      | 配售銀行以分行網絡、電話及電子銀行服務設施協助本集團 向投資者發行零售債券  |
| 30億美元Bauhinia按揭證券化計劃 | 多種貨幣按揭證券發行計劃,讓本集團在本地及國際市場推<br>出按揭證券  |
| 投資組合                 | 主要包括現金及銀行存款、商業票據、優質存款證及可隨時<br>兑換成現金的票據   |
| 貨幣市場短期資金             | 本集團已從多家本地及國際銀行取得貨幣市場短期資金借貸 額度作短期融資   |
| 800億港元備用循環信貸安排       | 外匯基金承諾向本集團提供800億港元備用循環信貸   |

# (四)貨幣風險

貨幣風險指匯率波動對本集團財政狀況及外 幣現金流量的影響。本集團嚴格按照董事局 批准的投資指引,在資產負債管理委員會的 監督下管理貨幣風險。資產負債管理委員會 訂立每日可承受的風險上限。

基於審慎風險管理原則,根據中期債券發行 計劃已發行的外幣計值債券,已通過外幣換 匯交易悉數對沖。

交易分別經前線、中間及後勤辦公室處理, 以確保有充份制衡。庫務部為前線辦公室, 負責監察金融市場的變化,並根據資產負債 管理委員會制定的策略執行各種現金、衍生 工具、債務及證券化市場交易。風險管理部 則擔任中間辦事處角色,監察交易是否符合 庫務交易對手及市場風險限額。業務運作部 為後勤辦公室,負責交易的核實、確認、結 算及付款流程。

資產負債管理委員會負責全面管理市場風險。 委員會依循審慎風險管理原則及董事局所核 准的投資指引,負責審查和管理市場風險, 包括利率風險、資產負債滿期錯配風險、流 動資金和融資風險及貨幣風險。委員會定期 舉行會議,檢討金融市場的最新發展,並制 定有關資產負債的管理策略。

# (五)外匯基金存款

香港年金公司將所得年金供款存於外匯基金 的「投資組合 | 和「長期增長組合 | , 以賺取投 資回報。此外,自二零一九年四月起,該公 司及按證保險公司將繳足資本及保留溢利存 於「投資組合」,以管理資本回報率。若投資 回報低於預期水平,本集團會承受市場風險。 利率、股價、樓價及匯率不利變動亦可能造 成虧損風險。本集團積極監察並檢討投資組 合,以釐定「投資組合」與「長期增長組合」 之間的策略資產配置。

香港年金公司及按證保險公司因外匯基金存 款所引致的一切風險,均由其風險管理委員 會管理。

# 長壽風險

安老按揭計劃及保單逆按計劃下的長壽風險指預 期長及支付較大額的年金所引致的風險。年金付 款期及貸款期愈長,貸款金額隨着時間亦會累積 愈多,而執行抵押物以償還貸款後的餘額會愈少。 當出售物業的款項並不足以償還貸款時,就可能 會導致損失。

香港年金計劃下的長壽風險指年金受益人的實際 壽命比預期長,令發放年金的年期變長,從而嚴 重影響年金計劃的長期可持續性。

安老按揭計劃和保單逆按計劃的貸款終止率和年 金計劃的保單終止率很大程度上取決於借款人和 年金受益人的死亡率(即壽命)。本集團對死亡率 及日後預期壽命的延長作審慎的精算假設,藉以 應對長壽風險。本集團每年進行風險分析,以評 估長壽風險所帶來的潛在財務影響,以及安老按 揭計劃、保單逆按計劃和年金計劃下各種風險素 之間的相互影響,並定期檢討假設的死亡率。

長壽風險委員會負責管理本集團的長壽風險,其 職責包括批核長壽風險管理政策、對沖交易,並 檢視本集團的長壽經驗及風險。委員會亦會密切 注視並分析人類壽命的趨勢、相關科技的變革及 對人類壽命的影響。

# 物業風險

在購買按揭貸款計劃、按揭保險計劃與安老按揭 計劃時,作為貸款及擔保組合抵押品的物業如在 價格方面有所波動,便會令本集團承受物業風險。 本集團就每項購買貸款或貸款申請的相關物業索 取專業測量師的估值、保守地假設已抵押物業於 變現時的價值、制定各類相關計劃的最高按揭成 數及進行壓力測試以評估樓市下滑的影響,藉以 管理物業風險。

信貸委員會和保險附屬公司的風險管理委員會負 責管理本集團的物業風險。

# 營運風險

營運風險指由內部程序、人為、系統失誤或失靈、 或外界因素引致運作中斷而導致損失的風險。

本集團採用自下而上的方式,深入分析新產品、 業務活動、程序,並將系統升級與盡職審查新業 務流程,以識別營運風險,另外亦採用全面驗證 規則、資訊系統管理報告及審核證據,以追蹤及 呈報任何錯誤或不足。

本集團維持全面且完善的內部監控、核證制度及 營運流程,積極管理營運風險。本集團設有營運 框架,配合不同業務範疇推出的新產品。此外,本 集團在執行營運及系統基建設施之前,會作出嚴 格審視,確保有足夠的內部監控,從而紓緩營運 風險。

在業務活動及流程方面,本集團廣泛利用先進資 訊技術、配合有效的營運制度與監控,以確保日 常營運的效率及成果。本集團採用有效的措施確 保該等系統準確、可用及安全。本集團亦有謹慎 措施確保足夠監察和充分制衡,保證營運受到恰 當控制。有效的內部監控有助減低財務風險,同 時保障資產免遭挪用或不當的損失,包括預防及 偵測欺詐行為。

營運風險管理委員會負責確保本集團所有相關運 作部門都採取有效的營運風險及內部監控機制。 委員會制定關鍵風險指標,監察主要營運風險的 事項和減低風險措施的成效。於內部程序如有控 制上的弱點、失效或不合規的情況,會作為營運 風險事件紀錄、匯報及處理,以作為營運風險管 理。委員會也負責制定方向、解決有關政策、監控 和管理營運事宜,並確保倘若審核結果涉及營運 風險或內部監控時,可以迅速採取恰當的糾正措 施。

# 法律與合規風險

法律與合規風險指違反法定或監管責任及法律文 件無法予以執行以保障本集團利益所產生的風險。

本公司在法律顧問部(包括合規專組)的協助下管 理該等風險。

由首席法律顧問主管的法律顧問部,負責就法律 事務向本集團提供意見。當考慮新產品或業務時, 法律顧問部會就有關法律及法律文件提供意見。 本集團亦會適時聘請外部法律顧問,協助法律顧 問部為本集團提供法律支援。

合規專組是法律顧問部的一部份,由合規總監領 導,其通過首席法律顧問向總裁匯報。合規專組 會適時聘請外部法律顧問,為合規事宜提供意見。

營運風險管理委員會是負責管理法律與合規風險 的委員會。

# 槓杆風險

為確保本集團在擴展業務以及資產負債表時,對 資本基礎不會構成過度的風險,財政司司長作為 本集團的監管人,已頒布資本充足率指引。該指 引主要參考「巴塞爾協定|||的風險資本充足框架, 而當中最低的資本充足率定為8%。於二零二一年 十二月三十一日,本集團的資本充足率為23.4%。

監管資本按資本指引嚴格監控並審慎運用。總裁 每季向董事局滙報資本充足率和當季的最低每日 比率。本集團同時也設有預警機制,當資本充足 率低於14%的臨界水平時,總裁會通知執行董事 及考慮作出補救措施。而當資本充足率下跌至12% 或以下時,會通報董事局,並採取適當的補救措 施。

保險附屬公司的資本要求須遵守保險業監管局的 監管規定。於二零二一年十二月三十一日,香港 年金公司和按證保險公司各自的償付能力充足率 為約15倍及7倍。

# 環境、社會及管治風險

環境、社會及管治風險源於有關此議題的實踐可 能對本集團的償付能力、財務表現、聲譽或營運 產生負面影響。

本集團評估來自環境、社會及管治議題的環境、 社會及管治風險,以指導制定適當的風險管理措 施,並監控其影響。環境、社會及管治委員會是負 責管理此風險的委員會。

| 企業管治報告 |  |
|--------|--|
|        |  |
|        |  |
|        |  |

# 企業管治報告

# 企業管治常規

本公司的使命是促進:

- 銀行業界穩定
- 市民置業安居
- 本地债券市場發展
- 退休規劃市場發展

本公司根據審慎商業原則運作,並致力確保高水 平的企業管治,務求提升整體問責性、透明度及 長遠的持續營運能力。本公司所採納的企業管治 常規,載於董事局所通過的「企業管治守則」(「守 則1)內。守則以公平、誘明、問責及向所有持份 者負責的原則為前提。守則已向唯一股東、董事 及員工派發,並載於本公司的網站(www.hkmc. com.hk) •

守則的合規監控方面,每年由各部門進行自我評 估開始,然後總內部審核師會獨立審核各部門所 填寫的自我評估報表,合規報告之後會呈交董事 局審閱。董事局有權要求就任何違規行為採取適 當行動。

二零二二年二月,總內部審核師對各部門就二零 二一年度的守則合規情況所提交的自我評估報表, 進行了獨立審核。根據年內本公司內部監控制度 的審計結果及已填寫的自我評估報表,總內部審 核師認為守則在各重大方面已經予以遵守。

# 提升企業管治守則

保持穩健及合理的企業管治架構,以達至有效和 審慎的公司管理,一直是本公司的首要工作。為 確保本公司的企業管治常規與最佳標準更趨一致,

本公司將不時檢討守則,並採納任何新發展的相 關企業管治常規。

# 唯一股東

本公司的所有股份均由香港特別行政區政府透過 外匯基金持有。

# 董事局

董事局負責領導本公司,並以有效及負責任方式 推動公司爭取佳績。為對本公司作出策略性領導 及實施有效監控,董事局每年最少會面四次,以 檢視本公司的業務策略與政策、預算與規劃、組 織與財務表現、風險管理、人力資源及社區關係。 為確保董事局能夠作出持平的決定,董事局成員 包括來自政府以及政黨、銀行界、會計界與法律 界的代表。本公司鼓勵董事出席董事局會議,以 確保事項得到充分討論。

守則規定在董事局會議召開前,董事都獲提供適 當資料,以便了解公司事務的最新情況,並在會 議上作出明智決定。在審查年度內,董事局共舉 行了四次會議。

守則亦規定董事在履行本公司的董事職責時,應 避免可能或可能被視為損害其個人判斷或誠信的 情況或引起利益衝突的情況。

董事須就董事局會議即將審議的任何事項,申報 其本人或其關連實體的重大利害關係。倘若有董 事或其關連實體在董事局會議即將審議的事項中 有利益衝突,則該名董事須在董事局會議表決該 事項時放棄投票,而其出席也不會計算在該事項 投票時的法定人數內。就每個財務滙報期,本公

司均會要求董事就其本人及其關連實體在涉及本 公司或本公司之附屬公司或附屬企業的重要交易、 安排或合約中所存有的重大利害關係進行確認。 每年亦會按照香港財務報表準則,識別本公司與 其交易對手訂立的有關人士重大交易,並在財務 報表的附註內作出披露。

截至二零二一年十二月三十一日,董事局有十三 名董事,全部均由本公司的股東正式委任。董事 資料載於年報內「董事局」一節,亦可在本公司網 站參閱。除了四名執行董事,所有董事均為非執 行董事,並無積極參與本公司的日常管理。但非 執行董事在董事局審議事項方面扮演着重要角色, 包括提供獨立意見、廣博見識及多方面專業知識, 有效推動管理層執行本公司的政策。本公司並無 向董事支付酬金。

本公司會向新委任的董事提供關於本公司業務活 動、策略及目標的簡介。

非執行董事的任期一般為一年。根據本公司的公 司章程細則,全體非執行董事須於獲委任後的下 一屆股東调年大會退任,惟可獲再委任。

對於董事及管理人員為本公司履行職務時可能引 起的法律訴訟及其他索償,本公司備有保險安排。

# 主席與總裁

二零二一年內,主席一職由陳茂波先生擔任,總 裁一職由李令翔先生擔任。主席與總裁職位分別 由兩位人士擔任,以此明確區分董事局職責與本 公司管理層的行政職責。董事局負責制定策略性

方向及業務指引,批核財務目標及持續密切監察 本公司的表現。總裁向董事局負責,肩負帶領管 理層以適當有效方式執行董事局決策的重任。總 裁亦會確保定期向董事局呈報有關本公司業務的 充足資料。

# 公司秘書

公司秘書向董事局負責,而其主要職責是確保本 公司及董事局遵循所有公司秘書程序。此外,公 司秘書須確保會議文件於每次董事局會議召開前, 及時發放予董事。董事亦可向公司秘書徵詢意見 及有關服務,以確保董事局程序符合有關法律、 規則和法規。

二零二一年的董事局會議時間表已預先提供予董 事,以便董事安排出席會議。守則要求董事局會 議文件一般應在相關董事局會議召開前最少七天, 發送予各董事,讓董事在董事局會議召開前能充 分了解有關事宜。董事局會議文件一般載有會議 議題的詳盡背景或説明資料,亦適當包括支持文 件、分析、研究結果、計劃書、財政預算及預測。 然而,如任何董事被認定與董事局會議的議題存 在利益衝突,則該董事便不會獲發相關議題的董 事局會議文件。

所有董事局會議與審計委員會會議一般都有詳盡 的會議記錄,記錄內容包括會議上曾討論的事項、 達成的決定、董事曾提出的問題及曾發表的不同 意見。董事局會議記錄與審計委員會會議記錄均 由公司秘書保管,可供任何董事查閱。然而,如有 董事對任何會議議題存有利益衝突,該名董事則 不會獲發亦不可查閱相關會議記錄或資料。

# 審計委員會

在審查年度內,審計委員會成員為:

- 陳錦榮先生,非執行董事(審計委員會主席)
- 李達志先生,執行董事
- 謝偉俊先生, 非執行董事 (於二零二一年十月十五日獲委任)
- 馮婉眉女士, 非執行董事
- 陳家強教授, 非執行董事 (於二零二一年六月十二日退任非執行董事後 不再為成員)

審計委員會負責審閱本公司的財務報表、該等報 表的編製及所採納的會計準則、財務審計結果及 本公司的管理程序,以確保其內部監控制度充足 有效。

審計委員會定期與管理層、總內部審核師及外聘 核數師舉行會議。審計委員會亦會召開臨時會議, 審議需要其注意的特別事項。審計委員會主席向 董事局提交報告供董事審閱,報告概述審計委員 會曾進行的審閱,並重點指出任何重要事項。在 二零二一年,審計委員會共舉行了兩次會議。

# 內部審核師

集團內部審核部獨立於管理層運作,在評核本公 司的內部監控制度上擔當重要角色。總內部審核 師領導集團內部審核部,直接向審計委員會主席 匯報與本公司內部監控有關的一切事宜,亦同時 向總裁匯報集團內部審核部的日常行政事宜。總 內部審核師可以毋須知會管理層,與審計委員會 主席直接溝通。

審計委員會每年均會正式審批由總內部審核師根 據其獨立風險評估並按照其對營運風險管理委員 會與企業風險管理委員會會議曾討論的相關風險 管理議題的觀察結果所編製的年度內部審核工作 計劃。集團內部審核部依照年度內部審核工作計 劃,採用以風險為本的審計方法,獨立審核本公 司的內部監控制度。每次審核後,集團內部審核 部會與相關部門主管、高級管理層和執行董事討 論審核結果及建議。內部審核報告會呈交審計委 員會審閱,然後再呈報董事局。

一直以來,管理層都積極考慮總內部審核師所提 出的審計結果及建議,並密切監督有關建議的實 施。

# 外聘核數師

本公司的外聘核數師是羅兵咸永道會計師事務所。 核數師酬金的詳細資料於本公司的財務報表內披 露。核數師可隨時與總內部審核師及審計委員會 溝通。為確保核數師對本公司的獨立性,核數師 會根據香港會計師公會的《國際職業會計師道德守 則》第290節的要求,每年致函審計委員會,確認 其身份獨立。為審核本公司截至二零二一年十二 月三十一日年度的財務報表,羅兵咸永道會計師 事務所已向審計委員會確認其身份獨立。

# 財務匯報

本公司致力向持份者與公眾人士,就業績表現、 財務狀況和前景提供清晰、持平及全面的評估。 董事負責編製財務報表,核數師就其匯報責任於 該等財務報表的獨立核數師報告中作出聲明。董 事要確保所編製的財務報表真實及公平地反映本 公司的財政狀況。本公司的全年及中期業績會在 相關時期結束後及時公佈。

# 內部監控

董事局對本公司的內部監控制度承擔整體責任, 並透過審計委員會對該等制度是否足夠和有效作 出定期檢討。

透過成立多個不同委員會,以確保本公司有營運 效率及審慎風險管理。當中包括企業風險管理委 員會及基建融資及證券化投資委員會,均由一位 執行董事擔任主席,負責從企業整體角度監督本

公司的風險;而營運風險管理委員會、信貸委員 會、交易核准委員會、資產負債管理委員會、長壽 風險委員會及環境、社會及管治委員會均由總裁 擔任主席。每個委員會都有清晰明確的職權範圍。 本公司的風險管理架構載於年報內「風險管理」一

內部監控制度旨在提供合理保障,以避免重大的 失實陳述或損失,管理營運過程失效以及追求業 務目標帶來的風險,防止未經授權使用資產,妥 善保存供內部使用及對外發放的會計記錄,並確 保符合政策及相關法例與法規。

# 合規匯報

合規專組是法律顧問部的一部分,其設立是為了 更集中管理監管及合規風險。

合規專組由合規總監領導,並通過首席法律顧問 向總裁匯報。根據本公司的集團合規政策和集團 合規手冊,合規專組主要就利益衝突、反貪污、競 爭法、私隱和個人資料保護、打擊清洗黑錢及反 恐融資方面,對本公司各部門二零二一年的合規 操作進行監控並提供意見。合規專組於二零二一 年進行合規審核,以確保本公司各部門維持穩健 的合規操作。

為支援交易,合規專組於年內負責對主要計劃及 計劃優化措施進行審查和簽字批核。合規專組亦 舉辦培訓提高員工的合規知識。為加強員工的合 規知識,合規專組為本公司不同部門及附屬公司 的相關員工安排不同範疇的年度合規測驗。

# 行為守則

本公司要求員工遵守最高的誠信和行為標準。該 等要求與相關法律責任明確載於本公司員工手冊 內的行為守則。行為守則有條文特別規範員工個 人利益與公司利益之間可能產生的潛在利益衝突。 行為守則亦載有其他條文,以確保員工妥善地、 符合道德地、公正無私地,在沒有受到任何不正 當影響下執行其職務。

行為守則載於本公司的內部網站,供全體員工參 閉。

員工每年均須確認其已經遵守行為守則。根據已 收到的員工確認書,管理層認為員工於二零二一 年內均已遵守行為守則,表示滿意。

# 溝通交流

本公司非常重視與公眾的溝通交流。本公司的年 報刊載了本公司的業務策略及發展詳情。本公司 的網站(www.hkmc.com.hk)適時登載本公司的新 聞稿與其業務資訊。本公司亦設有熱線電話,供 公眾人士查詢使用。

# 香港按證保險公司(「按證保險公司」)及香港 年金公司(「年金公司」)

按證保險公司及年金公司(本公司的全資附屬公 司,為根據《保險業條例》在或從香港分別經營一 般保險業務及長期保險業務的獲授權保險人)的企 業管治守則緊貼本公司的守則,皆載納最佳企業 管治常規。年內,各該附屬公司的董事局由本公 司的董事局成員及各該附屬公司的高級管理層成 員組成。按證保險公司及年金公司的董事由財政 司司長作為兩間附屬公司的股東代表委任。各附 屬公司的審計委員會向本公司的審計委員會作定 期匯報。

二零二二年二月,本公司的總內部審核師與年金 公司的內部審核部主管對按證保險公司及年金公 司各部門及專組各自就按證保險公司及年金公司 二零二一年度的企業管治守則合規情況所提交的 自我評估報表,進行了獨立審核。根據年內兩間 附屬公司內部監控制度的審計結果及已填寫的自 我評估報表,本公司總內部審核師與年金公司的 內部審核部主管分別認為按證保險公司及年金公 司的企業管治守則在各重大方面已經予以遵守。

# 結語

董事局對本公司二零二一年內的企業管治操作表 示滿意。在二零二二年,本公司將按不斷的實踐 經驗、監管制度變化、國際市場動向與發展,繼續 檢討企業管治架構並恰當地優化該等操作,務求 提升本公司的效率和有效管理以達成其使命。

# 獨立核數師報告 Independent Auditor's Report

# 致香港按揭證券有限公司唯一成員

(於香港註冊成立的有限公司)

# 意見

# 我們已審計的內容

香港按揭證券有限公司(以下簡稱「貴公司」)及其 附屬公司(以下統稱「貴集團」)列載於第135至 253頁的綜合財務報表,包括:

- 於二零二一年十二月三十一日的綜合財務 狀況表;
- 截至該日止年度的綜合收益表;
- 截至該日止年度的綜合全面收益表;
- 截至該日止年度的綜合權益變動表;
- 截至該日止年度的綜合現金流量表;及
- 綜合財務報表附註,包括主要會計政策及 其他解釋信息。

# 我們的意見

我們認為,該等綜合財務報表已根據香港會計師 公會頒布的《香港財務報告準則》真實而中肯地反 映了 貴集團於二零二一年十二月三十一日的綜 合財務狀況及其截至該日止年度的綜合財務表現 及綜合現金流量,並已遵照香港《公司條例》妥為 擬備。

# 意見的基礎

我們已根據香港會計師公會頒布的《香港審計準 則》進行審計。我們在該等準則下承擔的責任已 在本報告「核數師就審計綜合財務報表承擔的責 任」部分中作進一步闡述。

# To the Sole Member of The Hong Kong Mortgage Corporation Limited

(incorporated in Hong Kong with limited liability)

# **Opinion**

### What we have audited

The consolidated financial statements of The Hong Kong Mortgage Corporation Limited (the "Company") and its subsidiaries (the "Group"), which are set out on pages 135 to 253, which comprise:

- the consolidated statement of financial position as at 31 December 2021;
- the consolidated income statement for the year then ended;
- the consolidated statement of comprehensive income for the year then ended:
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include significant accounting policies and other explanatory information.

# Our opinion

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2021, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards ("HKFRSs") issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

# **Basis for Opinion**

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

我們相信,我們所獲得的審計憑證能充足及適當 地為我們的審計意見提供基礎。

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

# 獨立性

根據香港會計師公會頒布的《專業會計師道德守 則》(以下簡稱「守則」),我們獨立於 貴集團, 並已履行守則中的其他專業道德責任。

# 關鍵審計事項

關鍵審計事項是根據我們的專業判斷,認為對本 期綜合財務報表的審計最為重要的事項。這些事 項是在我們審計整體綜合財務報表及出具意見時 進行處理的。我們不會對這些事項提供單獨的意 見。

我們在審計中識別的關鍵審計事項概述如下:

- 貸款組合的減值撥備
- 保險合約負債的計量

# 關鍵審計事項 **Key Audit Matter**

# 貸款組合的減值撥備 Impairment allowances on loan portfolios

參考載於綜合財務報表內附註17及附註18。

Refer to Note 17 and Note 18 to the consolidated financial statements.

於二零二一年十二月三十一日, 貴集團就85.76億 港元(二零二零年:70.59億港元)的貸款組合錄得 550萬港元(二零二零年:250萬港元)的貸款減值撥 備,以及就710.63 億港元(二零二零年:360.85 億港 元)的中小企融資擔保計劃下的百分百擔保特惠貸款 錄得零港元(二零二零年:零港元)的貸款減值撥備。

As at 31 December 2021, the Group recorded loan impairment allowances of HK\$5.5 million (2020: HK\$2.5 million) relating to the loan portfolio of HK\$8,576 million (2020: HK\$7,059 million), and loan impairment allowance of HK\$- (2020: HK\$-) relating to the Loans with special 100% guarantee under the SME Financing Guarantee Scheme of HK\$71,063 million (2020: HK\$36,085 million).

# Independence

We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), and we have fulfilled our other ethical responsibilities in accordance with the Code.

# **Key Audit Matters**

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters identified in our audit are summarised as follows:

- Impairment allowances on loan portfolios
- Measurement of insurance contract liabilities

# 我們的審計如何處理關鍵審計事項 How our audit addressed the Key Audit Matter

我們就管理層對於貸款組合的預期信貸虧損評估所作出的審計 程序包括下列項目:

Our audit procedures in relation to management's ECL assessment on the loan portfolios included the following:

- 了解及評估與計量預期信貸虧損有關的內部監控;
  - Understanding and evaluating the internal controls relating to the measurement of ECL;
- 測試管理層就監測抵押品價值建立的控制(如適用);

Testing of the controls that management has established over monitoring the value of collateral (as applicable);

# 關鍵審計事項 **Key Audit Matter**

貴集團建立預期信貸虧損模型,以估計其貸款組合 的減值撥備。 貴集團亦已就貸款組合的減值撥備 的計量建立管治程序及監控。

The Group built an expected credit losses ("ECL") model for estimating impairment allowances on its loan portfolios. The Group also established governance process and controls for the measurement of impairment allowances of the loan portfolios.

貸款組合的減值機備是指管理層在結算日對貸款組 合內預期虧損的最佳估計。 貴集團就自初始確認 後信貸風險大幅增加的貸款以及不良信貸的貸款乃 參考合約期內之預期信貸損失計提減值撥備。良好 貸款乃參考12個月的預期信貸損失計提減值撥備。 該等撥備乃基於過去事件、當前狀況以及於報告日 對未來事件及經濟狀況預測的合理及可證實的資料。

Impairment allowances on the loan portfolios represent management's best estimate of the expected losses within the loan portfolios as at the balance sheet date. Allowances for impairment are made for loans with significant increase in credit risk since initial recognition and for loans that are credit impaired with reference to the life time expected credit losses. Allowances for impairment are made for performing loans with reference to the 12-month expected credit losses. These allowances are based on reasonable and supportable information about past events, current conditions and forecasts of future events and economic conditions at the reporting date.

此審計重點集中於貸款減值撥備,因為決定預期減 值本質上涉及管理層的重大判斷。

The audit focused on loan impairment allowances because the determination of the expected impairment is inherently subject to significant judgement by management.

## 我們的審計如何處理關鍵審計事項 How our audit addressed the Key Audit Matter

在可行範圍內通過與各個外部獨立估值報價的比較,對 抵押品估值進行獨立的樣本檢查;

Performing independent sample checking of the collateral's value to various external independent valuation quotes to the extent available;

抽樣評估管理層對貸款的信貸審查;及

Assessing management's credit review of loans on a sampling basis; and;

評估於二零二一年十二月三十一日的預期信貸虧損整體 合理性。

Assessing the overall reasonableness of the ECL as at 31 December 2021.

我們就管理層用於計算預期減值的管理層判斷,獲取得相關憑 證支持。

We found that management's judgements used in calculating the expected impairment were supported by the evidence obtained.

# 關鍵審計事項 **Key Audit Matter**

### 保險負債的計量

### Measurement of insurance liabilities

參考載於綜合財務報表內附註8及附註26。

Refer to Note 8 and Note 26 to the consolidated financial statements.

香港年金有限公司( 貴公司之全資附屬公司)已 於二零一八年七月推出香港年金計劃,於截至二零 二一年十二月三十一日止年度已簽發的保險合約之 保費為30.03億港元(二零二零年:25.38億港元)。 根據香港財務報告準則第4號「保險合約」及香港保 險監管要求,簽發香港年金計劃下保單導致 貴集 團於綜合財務狀況表內確認保險合約負債。已確認 負債為115.82億港元(二零二零年:81.38億港元), 約佔 貴集團於二零二一年十二月三十一日綜合負 債總額的7%(二零二零年:10%)。

HKMC Annuity Limited (a wholly-owned subsidiary of the Company) has launched the HKMC Annuity Plan (the "Plan") in July 2018 and it has issued insurance contracts with premiums amounting to HK\$3,003 million for the year ended 31 December 2021 (2020: HK\$2,538 million). The issuance of the policies under the Plan has given rise to the recognition of insurance contract liabilities on the consolidated statement of financial position of the Group based on HKFRS 4 "Insurance Contracts" and the Hong Kong insurance regulatory requirements. The liabilities recognised amounted to HK\$11,582 million (2020: HK\$8,138 million), being approximately 7% of the total consolidated liabilities of the Group as at 31 December 2021 (2020: 10%).

# 我們的審計如何處理關鍵審計事項 How our audit addressed the Key Audit Matter

我們就保險合約負債的計量所作出的審計程序包括下列項目:

Our audit procedures in relation to the measurement of insurance contract liabilities included the following:

評估人壽保險合約負債估值精算過程的內部控制。

Evaluating the internal controls over the actuarial process of the valuation of life insurance contract liabilities.

在羅兵咸永道會計師事務所精算專家的參與下,我們對保險合 約負債進行了以下程序:

With the involvement of our PwC actuarial experts, we have carried out the following procedures in relation to the insurance contract liabilities:

評估所採用的方法是否符合香港保險監管要求;

Assessing the appropriateness of the methodologies adopted against the Hong Kong insurance regulatory requirements;

## 關鍵審計事項 **Key Audit Matter**

保險合約負債的估值需要使用適當的精算方法、各 種投資回報及操作假設,以上這些因素均涉及管理 層的高程度判斷。因此,我們認為此屬關鍵審計事 項。於資產負債表日,保單持有人未來給付的估計 存在根本不確定性。用於計量與香港年金計劃相關 的保險合約負債的主要假設包括估值利率及死亡率。

The valuation of insurance contract liabilities requires the use of appropriate actuarial methodologies, and also various investments return and operational assumptions that are subject to a high degree of management's judgement. Therefore, this is identified as a key audit matter in our audit. There are inherent uncertainties in the estimation of future policyholder benefits as at the balance sheet date. The key assumptions used in measuring the insurance contract liabilities related to the Plan include valuation interest rates and mortality rates.

# 我們的審計如何處理關鍵審計事項 How our audit addressed the Key Audit Matter

評估所使用的主要假設(包括估值利率、死亡率及支出) 的合理性,以及管理層所作判斷的根據;及

Assessing the reasonableness of the key assumptions used including the valuation interest rate, mortality rates, and expenses, and management's rationale for the judgment applied; and

評估保險合約負債整體的合理性。

Evaluating the overall reasonableness of the insurance contract liabilities.

根據已完成的工作,我們認為保險合約負債估值所用的主要假 設及方法均屬恰當。

Based on the work performed, we considered the key assumptions and methodologies appropriate for the valuation of the insurance contract liabilities.

# 其他信息

貴公司董事須對其他信息負責。其他信息包括年 報內的信息,但不包括綜合財務報表及我們的核 數師報告。

我們對綜合財務報表的意見並不涵蓋其他信息, 我們亦不對該等其他信息發表任何形式的鑒證結 論。

結合我們對綜合財務報表的審計,我們的責任是 閱讀其他信息,在此過程中,考慮其他信息是否 與綜合財務報表或我們在審計過程中所了解的情 況存在重大抵觸或者似乎存在重大錯誤陳述的情 況。

基於我們已執行的工作,如果我們認為其他信息 存在重大錯誤陳述,我們需要報告該事實。在這 方面,我們沒有任何報告。

# 董事及審計委員會就綜合財務報表 須承擔的責任

貴公司董事須負責根據香港會計師公會頒布的《香港財務報告準則》及香港《公司條例》擬備真實而中肯的綜合財務報表,並對其認為為使綜合財務報表的擬備不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部控制負責。

在擬備綜合財務報表時,董事負責評估 貴集團 持續經營的能力,並在適用情況下披露與持續經 營有關的事項,以及使用持續經營為會計基礎, 除非董事有意將 貴集團清盤或停止經營,或別 無其他實際的替代方案。

審計委員會須負責監督 貴集團的財務報告過程。

# Other Information

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

# Responsibilities of Directors and the Audit Committee for the Consolidated Financial Statements

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRSs issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

The Audit Committee is responsible for overseeing the Group's financial reporting process.

# 核數師就審計綜合財務報表承擔的 責任

我們的目標,是對綜合財務報表整體是否不存在 由於欺詐或錯誤而導致的重大錯誤陳述取得合理 保證,並出具包括我們意見的核數師報告。我們 僅按照香港《公司條例》第405條向 閣下(作為整 體)報告我們的意見,除此之外本報告別無其他 目的。我們不會就本報告的內容向任何其他人士 負上或承擔任何責任。合理保證是高水平的保 證,但不能保證按照《香港審計準則》進行的審 計,在某一重大錯誤陳述存在時總能發現。錯誤 陳述可以由欺詐或錯誤引起,如果合理預期它們 單獨或匯總起來可能影響綜合財務報表使用者依 賴綜合財務報表所作出的經濟決定,則有關的錯 誤陳述可被視作重大。

在根據《香港審計準則》進行審計的過程中,我們 運用了專業判斷,保持了專業懷疑態度。我們 亦:

- 識別和評估由於欺詐或錯誤而導致綜合財 務報表存在重大錯誤陳述的風險,設計及 執行審計程序以應對這些風險,以及獲取 充足和適當的審計憑證,作為我們意見的 基礎。由於欺詐可能涉及串謀、偽造、蓄 意遺漏、虚假陳述,或凌駕於內部控制之 上,因此未能發現因欺詐而導致的重大錯 誤陳述的風險高於未能發現因錯誤而導致 的重大錯誤陳述的風險。
- 了解與審計相關的內部控制,以設計適當 的審計程序,但目的並非對 貴集團內部 控制的有效性發表意見。
- 評價董事所採用會計政策的恰當性及作出 會計估計和相關披露的合理性。

# Auditor's Responsibilities for the Audit of the **Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. We report our opinion solely to you, as a body, in accordance with Section 405 of the Hong Kong Companies Ordinance and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with HKSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

- 對董事採用持續經營會計基礎的恰當性作出結論。根據所獲取的審計憑證,確定是否存在與事項或情況有關的重大不確定性,從而可能導致對 貴集團的持續經營能力產生重大疑慮。如果我們認為存在重大不確定性,則有必要在核數師報告中提醒使用者注意綜合財務報表中的相關披露。假若有關的披露不足,則我們應當發表非無保留意見。我們的結論是基於核數師報告日止所取得的審計憑證。然而,未來事項或情況可能導致 貴集團不能持續經營。
- 評價綜合財務報表的整體列報方式、結構 和內容,包括披露,以及綜合財務報表是 否中肯反映交易和事項。
- 就 貴集團內實體或業務活動的財務信息 獲取充足、適當的審計憑證,以便對綜合 財務報表發表意見。我們負責 貴集團審 計的方向、監督和執行。我們為審計意見 承擔全部責任。

除其他事項外,我們與審計委員會溝通了計劃的 審計範圍、時間安排、重大審計發現等,包括我 們在審計中識別出內部控制的任何重大缺陷。

我們還向審計委員會提交聲明,説明我們已符合有關獨立性的相關專業道德要求,並與他們溝通有可能合理地被認為會影響我們獨立性的所有關係和其他事項,以及在適用的情況下,用以消除對獨立性產生威脅的行動或採取的防範措施。

從與審計委員會溝通的事項中,我們確定哪些事項對本期綜合財務報表的審計最為重要,因而構成關鍵審計事項。我們在核數師報告中描述這些事項,除非法律法規不允許公開披露這些事項,或在極端罕見的情況下,如果合理預期在我們報告中溝通某事項造成的負面後果超過產生的公眾利益,我們決定不應在報告中溝通該事項。

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements.
   We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Audit Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

出具本獨立核數師報告的審計項目合夥人是黃健 <u>\( \frac{1}{2} \) \( \cdot \)</u>

The engagement partner on the audit resulting in this independent auditor's report is Wong Kin Lap.

# 羅兵咸永道會計師事務所

執業會計師

香港,二零二二年五月十九日

# **PricewaterhouseCoopers**

Certified Public Accountants

Hong Kong, 19 May 2022

# 綜合收益表 Consolidated Income Statement

截至二零二一年十二月三十一日止年度 for the year ended 31 December 2021

|                           |   | 附註<br>Notes | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|---------------------------|---|-------------|-------------------------|-------------------------|
| 利息收入                      | Interest income   | 6           | 906,148                 | 1,158,286               |
| 利息支出                      | Interest expense  | 7           | (451,260)               | (670,560)               |
| 淨利息收入                     | Net interest income   |             | 454,888                 | 487,726                 |
| 已滿期保費淨額                   | Net premiums earned   | 8           | 3,834,633               | 2,992,723               |
| 其他收入                      | Other income  | 9           | 2,146,210               | 807,841                 |
| 經營收入總額                    | Total operating income  |             | 6,435,731               | 4,288,290               |
| 申索產生淨額、已付利益及<br>保單持有人負債變動 | Net claims incurred, benefits paid and movement in policyholders' liabilities | 8           | (4,079,450)             | (3,541,468)             |
| 佣金支出淨額及徵費支出               | Net commission and levy expenses  | 8           | (962,127)               | (666,467)               |
| 經營支出                      | Operating expenses  | 10          | (491,896)               | (514,886)               |
| 未計減值前的經營溢利/(虧損)           | Operating profit/(loss) before impairment                                     |             | 902,258                 | (434,531)               |
| 減值撥備                      | Charge of impairment allowances   | 12          | (8,185)                 | (5,178)                 |
| 除税前溢利/(虧損)                | Profit/(loss) before taxation   |             | 894,073                 | (439,709)               |
| 税項                        | Taxation  | 13(a)       | (62,975)                | 77,585                  |
| 本年度溢利/(虧損)                | Profit/(loss) for the year  |             | 831,098                 | (362,124)               |

The notes on pages 141 to 253 are an integral part of these consolidated 第141至253頁所載附註為綜合財務報表的一部分。 financial statements.

# 綜合全面收益表 Consolidated Statement of Comprehensive Income

截至二零二一年十二月三十一日止年度 for the year ended 31 December 2021

|  |  | 附註<br>Note | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000   |
|--|--|------------|-------------------------|---------------------------|
| 本年度溢利/(虧損)   | Profit/(loss) for the year   |            | 831,098                 | (362,124)                 |
| 其他全面收益:  | Other comprehensive income:  |            |                         |                           |
| 其後可能重新分類至損益的項目: 以公平值變化計入其他全面收益的債務工具: 一公平值變動淨額一虧損撥備變動淨額 於其他全面收益確認的現金流對沖: 一公平值變動淨額 | Items that are or may be reclassified subsequently to profit or loss:  Debt instruments at fair value through other comprehensive income:  — change in the fair value, net  — change in the loss allowance, net  Cash flow hedges recognised in other comprehensive income:  — change in the fair value, net | 12         | 2,634<br>(737)<br>5,724 | (16,319)<br>1,024<br>(96) |
| 本年度其他全面收益/(虧損),<br>已扣除税項   | Other comprehensive income/(loss) for the year, net of tax   |            | 7,621                   | (15,391)                  |
| 本年度全面收益/(虧損)總額   | Total comprehensive income/(loss) for the year   |            | 838,719                 | (377,515)                 |

The notes on pages 141 to 253 are an integral part of these consolidated 第141至253頁所載附註為綜合財務報表的一部分。 financial statements.

# 綜合財務狀況表 Consolidated Statement of Financial Position

as at 31 December 2021

|                       |   | 附註<br>Notes | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|-----------------------|---|-------------|-------------------------|-------------------------|
| 資產                    | ASSETS  |             |                         |                         |
| 現金及短期資金               | Cash and short-term funds                                 | 14          | 45,249,382              | 21,900,341              |
| 應收利息及匯款               | Interest and remittance receivables                       | 15          | 871,272                 | 487,267                 |
| 衍生金融工具<br>中小企融資擔保計劃下的 | Derivative financial instruments                          | 16          | 812,397                 | 797,352                 |
| 中小近                   | Loans with special 100% guarantee under the SME Financing |             |                         |                         |
| 口刀口循环付悉貝承             | Guarantee Scheme  | 17          | 71,063,154              | 36,084,713              |
| 貸款組合淨額                | Loan portfolio, net                                       | 18          | 8,570,813               | 7,056,879               |
| 證券投資:                 | Investment securities:                                    |             | 0,02 0,0 10             | . 1000101 1             |
| 一以公平值變化計入其他           | — fair value through other                                |             |                         |                         |
| 全面收益                  | comprehensive income                                      | 19(a)       | 3,647,182               | 4,418,962               |
| 一以公平值變化計入損益           | <ul> <li>fair value through profit or loss</li> </ul>     | 19(b)       | 10,710                  | 265,769                 |
| 一按攤銷成本列帳              | <ul><li>— amortised cost</li></ul>                        | 19(c)       | 11,206,992              | 9,729,936               |
| 外匯基金存款                | Placements with the Exchange Fund                         | 20          | 28,633,258              | 16,336,835              |
| 預付款項、按金及其他資產          | Prepayments, deposits and other assets                    | 22          | 2,267,537               | 464,371                 |
| 遞延税項資產<br>            | Deferred tax assets                                       | 13(b)       | 116,547                 | 179,747                 |
| 再保險資產                 | Reinsurance assets  | 26          | 491,049                 | 377,502                 |
| 固定資產                  | Fixed assets  | 23          | 237,941                 | 257,395                 |
| 資產總額                  | Total assets  |             | 173,178,234             | 98,357,069              |
| 負債                    | LIABILITIES   |             |                         |                         |
| 應付利息                  | Interest payable  | 24          | 688,242                 | 342,501                 |
| 應付帳項、應付開支及其他          | Accounts payable, accrued expenses                        |             |                         |                         |
| 負債                    | and other liabilities                                     | 25          | 21,384,151              | 9,641,398               |
| 衍生金融工具                | Derivative financial instruments                          | 16          | 334,529                 | 281,230                 |
| 當期稅項負債                | Current tax liabilities                                   | 13(b)       | 136,260                 | 136,745                 |
| 保險負債                  | Insurance liabilities                                     | 26          | 16,784,290              | 11,186,971              |
| 已發行債務證券               | Debt securities issued                                    | 27          | 115,652,967             | 61,909,148              |
| 負債總額                  | Total liabilities   |             | 154,980,439             | 83,497,993              |
| 權益                    | EQUITY  |             |                         |                         |
| 權益持有人應佔股本及儲備:         | Capital and reserves attributable to the equity holder:   |             |                         |                         |
| 股本                    | Share capital   | 28          | 9,500,000               | 7,000,000               |
| 保留溢利                  | Retained profits  |             | 6,618,097               | 6,075,082               |
| 風險儲備                  | Contingency reserve                                       |             | 2,062,654               | 1,774,571               |
| 公平值儲備<br>對沖儲備         | Fair value reserve<br>Hedging reserve                     |             | 11,416<br>5,628         | 9,519<br>(96)           |
| 權益總額                  | Total equity  |             | 18,197,795              | 14,859,076              |
|                       |   |             |                         |                         |
| 負債及權益總額               | Total liabilities and equity                              |             | 173,178,234             | 98,357,069              |

董事局已於二零二二年五月十九日批准及授權刊 行。

Approved and authorised for issue by the Board of Directors on 19 May 2022.

YUE Wai Man, Eddie LI Ling Cheung, Raymond

副主席兼執行董事 Deputy Chairman and Executive Director 執行董事兼總裁 Executive Director and Chief Executive Officer

The notes on pages 141 to 253 are an integral part of these consolidated 第141至253頁所載附註為綜合財務報表的一部分。 financial statements.

# 綜合權益變動表 Consolidated Statement of Changes in Equity

截至二零二一年十二月三十一日止年度 for the year ended 31 December 2021

|                                   |  | 股本<br>Share<br>capital<br>千港元<br>HK\$'000 | 保留溢利<br>Retained<br>profits<br>千港元<br>HK\$'000 | 風險儲備<br>Contingency<br>reserve<br>千港元<br>HK\$'000 | 公平值儲備<br>Fair value<br>reserve<br>千港元<br>HK\$'000 | 對沖儲備<br>Hedging<br>reserve<br>千港元<br>HK\$'000 | <b>總額 Total</b> 千港元 HK\$'000 |
|-----------------------------------|--|---|--|---|---|---|------------------------------|
| 於二零二零年一月一日結餘                      | Balance as at 1 January 2020   | 7,000,000                                 | 6,553,108                                      | 1,658,669   | 24,814  | -   | 15,236,591                   |
| 本年度虧損                             | Loss for the year  | -   | (362,124)                                      | -   | -   | -   | (362,124)                    |
| 其他全面虧損                            | Other comprehensive loss   | -   | -  | _   | (15,295)  | (96)  | (15,391)                     |
| 本年度全面虧損總額                         | Total comprehensive loss for the year  | -   | (362,124)                                      | -   | (15,295)  | (96)  | (377,515)                    |
| 由保留溢利撥入已滿期風險保費<br>淨額的50%或75%至風險儲備 | Transfer of 50% or 75% of net risk premium earned from retained profits to contingency reserve | -   | (221,219)                                      | 221,219   | -   | -   | -                            |
| 由風險儲備撥回至保留溢利                      | Release of contingency reserve to retained profits   | -   | 105,317  | (105,317)   | -   | -   | -                            |
| 於二零二零年<br>十二月三十一日結餘               | Balance as at 31 December 2020   | 7,000,000                                 | 6,075,082                                      | 1,774,571   | 9,519   | (96)  | 14,859,076                   |
| 本年度溢利                             | Profit for the year  | -   | 831,098  | -   | -   | -   | 831,098                      |
| 其他全面溢利                            | Other comprehensive income   | -   | -  | -   | 1,897   | 5,724   | 7,621                        |
| 本年度全面溢利總額                         | Total comprehensive income for the year  | -   | 831,098  | -   | 1,897   | 5,724   | 838,719                      |
| 注資(附註28)                          | Capital injection (Note 28)  | 2,500,000                                 | -  | -   | -   | -   | 2,500,000                    |
| 由保留溢利撥入已滿期風險保費<br>淨額的50%或75%至風險儲備 | Transfer of 50% or 75% of net risk premium earned from retained profits to contingency reserve | -   | (522,348)                                      | 522,348   | -   | -   | -                            |
| 由風險儲備撥回至保留溢利                      | Release of contingency reserve to retained profits   | -   | 234,265  | (234,265)   | -   | -   | -                            |
| 於二零二一年<br>十二月三十一日結餘               | Balance as at 31 December 2021   | 9,500,000                                 | 6,618,097                                      | 2,062,654   | 11,416  | 5,628   | 18,197,795                   |

第141至253頁所載附註為綜合財務報表的一部分。

The notes on pages 141 to 253 are an integral part of these consolidated financial statements.

# 綜合現金流量表 Consolidated Statement of Cash Flows

截至二零二一年十二月三十一日止年度 for the year ended 31 December 2021

|                |  | 附註<br>Notes | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|----------------|--|-------------|-------------------------|-------------------------|
| 經營業務之現金流量      | Cash flows from operating activities               |             |                         |                         |
| 經營溢利/(虧損)      | Operating profit/(loss)                            |             | 894,073                 | (439,709)               |
| 就以下各項作出的調整:    | Adjustments for:                                   |             |                         |                         |
| 利息收入           | Interest income                                    |             | (904,173)               | (1,158,695)             |
| 利息支出           | Interest expense                                   |             | 341,069                 | 545,728                 |
| 股息收入           | Dividend income                                    | 9           | (215)                   | (17,998)                |
| 來自外匯基金存款的收益    | Income from placements with                        |             | /                       | (0.00, 0.00)            |
| 10 7/4         | the Exchange Fund                                  | 9           | (1,991,151)             | (889,208)               |
| 折舊             | Depreciation                                       | 10          | 90,077                  | 93,391                  |
| 已發行債務證券折讓攤銷    | Amortisation of discount on debt securities issued |             | 440 404                 | 104.000                 |
| (古             | Charge of impairment allowances                    | 10          | 110,191                 | 124,832                 |
| 減值撥備           | Amortisation of (discount)/premium on              | 12          | 8,185                   | 5,178                   |
| 證券投資(折讓)/溢價攤銷  | investment securities                              |             | (1,975)                 | 409                     |
| 以公平值變化計入損益的投資  | Net loss on investments at fair                    |             | (1,773)                 | 407                     |
| 新損淨額<br>「新規淨額」 | value through profit or loss                       | 9           | 10,238                  | 64,597                  |
| 金融工具公平值變動      | Change in fair value of financial                  | ,           | 10,230                  | 04,377                  |
|                | instruments  |             | (192,870)               | 189,180                 |
| 出售按攤銷成本列帳的投資   | Net gain on disposal of investment                 |             | (172,070)               | 107,100                 |
| 收益淨額           | at amortised cost                                  | 9           | (3,235)                 | (11,074)                |
| 出售固定資產的虧損      | Loss on disposal of fixed assets                   |             | 61                      | _                       |
| 已收利息           | Interest received                                  |             | 1,186,346               | 1,248,112               |
| 已付利息           | Interest paid                                      |             | (581,019)               | (576,101)               |
| 十斗师婴次玄亚布建總和並   | Cash flows used in operating activities            |             |                         |                         |
| 未計經營資產及負債變動前   | before changes in operating assets                 |             |                         |                         |
| 經營業務使用現金流量     | and liabilities                                    |             | (1,034,398)             | (821,358)               |
| 原到期日超過三個月的定期存款 | Change in time deposits with original              |             | (1,034,370)             | (021,000)               |
| 變動             | maturity of more than three months                 |             | (24,046,208)            | 8,549,208               |
| 應收匯款變動         | Change in remittance receivables                   |             | (80,487)                | (57,993)                |
| 預付款項、按金及其他資產變動 | Change in prepayments, deposits and                |             | (00,107,                | (0,,,,0)                |
|                | other assets                                       |             | (1,803,246)             | 890,825                 |
| 中小企融資擔保計劃下的百分百 | Change in loans with special 100%                  |             |                         |                         |
| 擔保特惠貸款變動       | guarantee under the SME Financing                  |             |                         |                         |
|                | Guarantee Scheme                                   |             | (34,978,441)            | (36,084,713)            |
| 貸款組合變動         | Change in loan portfolio                           |             | (1,519,745)             | (129,774)               |
| 應付帳項、應付開支及其他負債 | Change in accounts payable, accrued                |             |                         |                         |
| 變動             | expenses and other liabilities                     |             | 11,605,798              | 4,239,536               |
| 保險負債淨額變動       | Change in insurance liabilities, net               |             | 5,483,772               | 4,516,821               |
| 匯兑差額           | Exchange differences                               |             | (37,712)                | 72,517                  |
| 經營業務使用之現金      | Cash used in operation                             |             | (46,410,667)            | (18,824,931)            |
| 已付税項           | Taxation paid                                      |             | (180)                   | (27,209)                |
|                | ·  |             |                         |                         |
| 經營業務使用之現金淨額    | Net cash used in operating activities              |             | (46,410,847)            | (18,852,140)            |

|                      |  | 附註<br>Notes | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|----------------------|--|-------------|-------------------------|-------------------------|
| 投資活動之現金流量            | Cash flows from investing activities                   |             |                         |                         |
| 購買固定資產               | Purchase of fixed assets                               | 23          | (61,754)                | (46,640)                |
| 購買以公平值變化計入其他         | Purchase of investment securities                      |             |                         |                         |
| 全面收益的證券投資            | at fair value through other                            | 10(a)       |                         | ((00.044)               |
| 購買以公平值變化計入損益的        | comprehensive income Purchase of investment securities | 19(a)       | _                       | (623,344)               |
| 期具以公千恒變化司            | at fair value through profit or loss                   | 19(b)       | _                       | (1,565)                 |
| ログス員<br>購買按攤銷成本列帳的證券 | Purchase of investment securities                      | 17(0)       |                         | (1,505)                 |
| 投資                   | at amortised cost                                      | 19(c)       | (2,744,548)             | (773,375)               |
| 出售及贖回證券投資所得款項        | Proceeds from sale and redemption                      | ` '         |                         | , , ,                   |
|                      | of investment securities                               |             | 2,375,562               | 4,223,403               |
| 外匯基金存款               | Placements with the Exchange Fund                      |             | (11,640,000)            | (2,566,000)             |
| 外匯基金提款               | Withdrawals from the Exchange Fund                     |             | 1,500,000               | -                       |
| 已收上市投資股息             | Dividend received from listed investments              |             | 215                     | 17,998                  |
| 投資活動(使用)/產生之現金       | Net cash (used in)/generated from                      |             |                         |                         |
| 淨額                   | investing activities                                   |             | (10,570,525)            | 230,477                 |
| 融資活動前現金流出淨額          | Net cash outflows before financing                     |             | (56,981,372)            | (18,621,663)            |
| 融資活動之現金流量            | Cash flows from financing activities                   |             |                         |                         |
| 銀行借款所得款項             | Proceeds from bank borrowings                          |             | 19,821,844              | 15,939,666              |
| 償還銀行借款               | Repayment of bank borrowings                           |             | (19,821,844)            | (15,939,666)            |
| 發行債務證券所得款項           | Proceeds from issue of debt securities                 | 27          | 109,360,016             | 58,244,045              |
| 贖回已發行債務證券            | Redemption of debt securities issued                   | 27          | (55,532,806)            | (37,027,251)            |
| 租賃付款的本金部分            | Principal elements of lease payments                   |             | (37,247)                | (53,637)                |
| 注資所得款項               | Proceeds from capital injection                        | 28          | 2,500,000               |                         |
| 融資活動產生之現金淨額          | Net cash generated from financing activities           |             | 56,289,963              | 21,163,157              |
| 現金及等同現金項目(減少)/       | Net (decrease)/increase in cash and                    |             |                         |                         |
| 增加淨額                 | cash equivalents                                       |             | (691,409)               | 2,541,494               |
| 年初現金及等同現金項目          | Beginning cash and cash equivalents                    |             | 14,499,795              | 11,957,183              |
| 匯率對現金及等同現金項目影響       | Effect of exchange rates on cash and cash equivalents  |             | (3,117)                 | 1,118                   |
| 年終現金及等同現金項目          | Ending cash and cash equivalents                       | 14          | 13,805,269              | 14,499,795              |

第141至253頁所載附註為綜合財務報表的一部分。 The notes on pages 141 to 253 are an integral part of these consolidated financial statements.

# 綜合財務報表附註 Notes to the Consolidated Financial Statements

# 1. 編製基準

香港按揭證券有限公司(本公司)及其附屬公司(統稱本集團)的綜合財務報表,是按照由香港會計師公會頒布的香港財務報告準則(包括所有適用的個別香港財務報告準則、香港會計準則及詮釋)、香港公認的會計原則與香港《公司條例》的規定編製。

本綜合財務報表按歷史成本慣例編製,並已就以公平值列帳的金融資產及金融負債(包括衍生金融工具)的重估作出調整。

除另行陳述外,編製此綜合財務報表所應 用的會計政策及計算方法,與以往呈報的 所有年度所應用的貫徹一致。

編製符合香港財務報告準則的財務報表時, 須採用若干關鍵會計估計,而管理層應用 本集團會計政策時亦須自行作出判斷。涉 及大量判斷或較複雜的範疇、或假設及估 計對綜合財務報表屬重要的範疇,已在附 註4披露。

# 1. Basis of preparation

The consolidated financial statements of The Hong Kong Mortgage Corporation Limited (**Company**) and its subsidiaries (collectively the **Group**) have been prepared in accordance with Hong Kong Financial Reporting Standards (**(HKFRSs)**) which is a collective term and includes all applicable individual Hong Kong Financial Reporting Standards (**HKFRS**), Hong Kong Accounting Standards (**HKASs**) and Interpretations) issued by the Hong Kong Institute of Certified Public Accountants (**HKICPA**), accounting principles generally accepted in Hong Kong and the requirements of the Hong Kong Companies Ordinance.

The consolidated financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets and financial liabilities (including derivative financial instruments) carried at fair value.

The accounting policies and the methods of computation used in the preparation of these consolidated financial statements are consistently applied to all the years presented, unless otherwise stated.

The preparation of financial statements in conformity with HKFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements, are disclosed in Note 4.

# 2. 主要會計政策

# 2.1. 採納香港財務報告準則

於二零二一年一月一日起生效 的新準則及修訂

> 本集團已採用下列香港財務報 告準則修訂:

> 香港財務報告準則第9 號、香港會計準則第39 號、香港財務報告準則 第7號、香港財務報告準 則第4號及香港財務報告 準則第16號(修訂)「基準 利率改革 一第二階段」

> > 該等修訂應對實體因同 業拆息改革而需以替代 參考利率取代舊有基準 利率時對財務報告所引 起的影響。

> > 該等修訂包括以下實際 權宜方法:

- 實際權宜方法要求 將合約變動或改革 直接引致的現金流 量變動視為浮息利 率變動,相當於市 場利率的變動;
- 允許因應同業拆息 改革的要求改動對 沖指定項目及對沖 文件,而不會終止 對沖關係;及
- 當無風險利率工具 被指定為風險部分 的對沖時,為實體 提供暫時寬免,毋 須滿足單獨識別的 要求。

# 2. Summary of significant accounting policies

# 2.1. Adoption of HKFRSs

New and amended standards effective on 1 January 2021

The Group has adopted the following amendments to

Amendments to HKFRS 9, HKAS 39, HKFRS 7, HKFRS 4 and HKFRS 16 "Interest Rate Benchmark Reform — Phase 2"

The amendments address issues that might affect financial reporting when an entity replaces the old interest rate benchmark with alternative reference rates (ARRs) as a result of the interbank offered rate (IBOR) Reform.

The amendments include the following practical expedients:

- a practical expedient to require contractual changes, or changes to cash flows that are directly resulted from the reform, to be treated as changes to a floating interest rate, equivalent to a movement in a market rate of interest;
- permit changes required by IBOR reform to be made to hedge designations and hedge documentation without the hedging relationship being discontinued; and
- provide temporary reliefs to entities from having to meet the separately identifiable requirement when a risk-free interest rate instrument is designated as a hedge of a risk component.

該等修訂對本集團的財 務報表並無重大影響。

於二零二一年三月,英 國金融行為監管局及倫 敦銀行同業拆息的管理 機構(洲際交易所基準管 理機構)確認,最為廣泛 使用的美元倫敦銀行同 業拆息的公布日將由二 零二一年十二月三十一 日延長至二零二三年六 月三十日。因此,本集 團將於停止公佈倫敦銀 行同業拆借利率的修訂 日期前,利用二零二一 年一月實施的國際掉期 與衍生工具協會議定書 中的衍生工具退場條款 及既有貸款合約中的應 變條款,審查既有合約 並準備過渡。本集團已 經簽署《二零二零年國際 掉期與衍生工具協會銀 行同業拆息退場條款議 定書》,而本集團所有現 行的國際掉期與衍生工 具協會交易方均已遵守 該議定書。同時,本集 團於年內一直發展替代 參考利率產品的能力, 而所有新訂立的銀行同 業拆息合約均已加入退 場條款。

These amendments have no material impact on the financial statements of the Group.

In March 2021, the UK's Financial Conduct Authority and the administrator of London interbank offered rate (LIBOR), the intercontinental Exchange Benchmark Administrator confirmed that the publication date of the most widely used US dollar LIBOR settings was extended from 31 December 2021 to 30 June 2023. Accordingly, the Group will review and be ready for the transition of legacy contracts before the revised date of cessation of LIBOR publication by riding on the fallback provisions for derivatives within the International Swaps and Derivatives Association (ISDA) protocol, implemented in January 2021 and contractual fallback language within legacy loan contracts. The Group has signed up the ISDA 2020 IBOR Fallbacks Protocol and all of the Group's active ISDA counterparties have adhered to the Protocol. Meanwhile, the Group has been developing its capabilities to cater for ARR products during the year and fallback provisions have been incorporated into all new IBOR contracts.

於二零二一年生效的其他準則 對本集團並無重大影響。

# 已頒布但尚未生效的新準則及 修訂

若干新準則及修訂於二零二一 年一月一日起的年度後才開始 生效,故並未在編制綜合財務 報表時所採用。除了下列所述 外,其餘的新準則及修訂預期 不會對本集團之綜合財務報表 產生重大的影響:

香港財務報告準則第17 號「保險合約」確立一套 全面的環球保險準則, 其就保險合約的確認、 計量、呈列及披露提供 指引。該準則要求實體 按現行實現價值計量保 險合約負債。本集團尚 未評估此項準則對其財 務狀況及經營結果的全 面影響。此項準則由二 零二三年一月一日或以 後開始的年度生效,除 非實際不可行,需追溯 應用及重列比較數字。 在此階段,本集團於生 效日期前不計劃採納此 準則,並正在為實施該 準則作出準備。

預計沒有其他尚未生效的香港 財務報告準則會對本集團產生 重大影響。

The other standards effective in 2021 have no material impact on the Group.

# New standards and amendments issued but not yet effective

A number of new standards and amendments to standards are effective for annual periods beginning after 1 January 2021, and have not been applied in preparing these consolidated financial statements. None of these is expected to have a significant effect on the consolidated financial statements of the Group, except the following set out below:

HKFRS 17 "Insurance Contracts" establishes a comprehensive global insurance standard which provides guidance on the recognition, measurement, presentation and disclosures of insurance contracts. The standard requires entities to measure insurance contract liabilities at their current fulfilment values. The Group is yet to assess the full impact of the standard on its financial position and results of operations. The new standard is effective for annual periods beginning on or after 1 January 2023 and will be applied retrospectively with restatement of comparatives unless impracticable. At this stage, the Group does not intend to adopt the standard before its effective date and is in the process of preparing the implementation of the standard.

There are no other HKFRSs that are not yet effective that would be expected to have a material impact on the Group.

### 2.2. 綜合帳日

綜合財務報表包括本公司及其所有附 屬公司截至二零二一年十二月三十一 日的財務報表。

附屬公司指本集團有控制權的公司 (包括用以發行按揭證券的結構公司 香港按揭証券融資(第一)有限公司 (正在清盤)及Bauhinia MBS Limited (已解散))。本集團於年內向結構公 司提供財務支持。當本集團透過參與 公司運作而獲得或承受不固定回報, 並能夠行使其權力影響該等回報,本 集團被視為控制該公司。附屬公司自 控制權轉移至本集團當日起被全面綜 合入帳,並自該控制權終止當日停止 綜合入帳。

本集團成員公司間的交易、結餘及未 變現交易收益會相互對銷。除非有證 據顯示交易中所轉讓資產出現減值, 否則未變現虧損亦應予以對銷。如有 需要,附屬公司的會計政策需作出調 整,以確保與本集團所採用的政策一 致。

當本集團失去附屬公司的控制權時, 會被視為出售該附屬公司的全部權益 處理,而由此產生的收益或虧損會在 損益內確認。

在本公司的財務狀況表中,於附屬公 司的投資按成本扣減任何減值撥備列 帳。附屬公司之業績由本公司按已收 及應收股息記入本公司帳目。

### 2.2. Consolidation

The consolidated financial statements include the financial statements of the Company and all its subsidiaries made up to 31 December 2021.

Subsidiaries are entities (including structured entities used for issuing mortgage-backed securities, namely HKMC Funding Corporation (1) Limited (in liquidation) and Bauhinia MBS Limited (dissolved)) over which the Group has control. The Group has provided financial support to the structured entities during the year. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

Inter-company transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of impairment of the asset transferred. Accounting policies of the subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

When the Group loses control of a subsidiary, it is accounted for as a disposal of the entire interests in that subsidiary, with a resulting gain or loss being recognised in profit or loss.

In the Company's statement of financial position, the investment in the subsidiaries is stated at cost less provision for impairment allowances. The results of the subsidiaries are accounted for by the Company on the basis of dividends received and receivable.

## 2.3. 利息收入及支出

所有附息金融工具之利息收入及支出 均採用實際利息法於收益表內確認。

實際利息法是一種計算金融資產或金 融負債之攤銷成本、以及攤分有關期 間之利息收入或利息支出的方法。實 際利率指於金融工具之預計年期或較 短時間(如適用),將估計未來現金支 出或收入準確折現至金融資產或金融 負債帳面總值的利率。計算實際利率 時,本集團會考慮金融工具的所有合 約條款以估計現金流量,但不會計及 預期信貸虧損。計算範圍包括訂約雙 方已支付或已收取且屬於實際利率不 可分割一部分的一切費用,以及交易 成本及所有其他溢價或折讓。

利息收入乃對金融資產帳面總值應用 實際利率計算得出,惟其後出現信貸 減值的金融資產除外。對於發生信貸 減值的金融資產而言,其利息收入乃 對金融資產的帳面淨值(扣除虧損撥 備後)應用實際利率。

# 2.4. 其他收入(附註 2.21 所述由保險 與擔保合約所產生的除外)

#### 費用收入 (a)

費用通常於提供服務時以應計 基準確認。屬於實際利率不可 分割一部分的前期安排手續費 作為對釐定貸款利息收入實際 利率的調整確認。

### 2.3. Interest income and expense

Interest income and expense are recognised in the income statement for all interest-bearing financial instruments using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the gross carrying amount of the financial asset or financial liability. When calculating the effective interest rate, the Group estimates cash flows considering all contractual terms of the financial instrument but does not consider expected credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate, transaction costs and all other premiums or discounts.

Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset except for financial assets that subsequently become creditimpaired. For credit-impaired financial assets, the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

# 2.4. Other income other than those arising from insurance and guarantee contracts under Note 2.21

#### Fee income (a)

Fees are generally recognised on an accrual basis when the service has been provided. Upfront arrangement fees that are an integral part of the effective interest rate are recognised as an adjustment to the effective interest rate in determining interest income on the loans.

#### 股息收入 (b)

股息收入於取得獲派股息權利 時確認。

### (c) 來自外匯基金存款的收益

外匯基金存款分類為 「以公平 值變化計入損益的金融資產」, 其公平值變動於所產生年度確 認為收入或虧損。

### 2.5. 金融資產

#### (a) 分類

本集團將其金融資產分類為以 下計量類別:

- 以公平值作後續計量(計 入其他全面收益或計入 損益);及
- 按攤銷成本計量。

分類取決於公司管理金融資產 的業務模式及其合約條款內的 現金流量。

對於按公平值計量的資產,收 益及虧損將記入損益或其他全 面收益。

本集團已將外匯基金存款分類 為以公平值變化計入損益的金 融資產。

僅當其管理該等資產的業務模 式發生變動時,本集團方會對 證券投資進行重新分類。

### Dividend income

Dividend income is recognised when the right to receive payment is established.

#### (C) Income from placements with the Exchange Fund

Changes in fair value of the placements with the Exchange Fund classified as "financial assets at fair value through profit or loss" is recognised as income or loss in the year in which they arise.

### 2.5. Financial assets

### Classification

The Group classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income (OCI), or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or OCI.

The Group has classified the placements with the Exchange Fund as financial asset at fair value through profit or loss.

The Group reclassifies investment securities when and only when its business model for managing those assets changes.

#### (b) 計量

於初始確認時,本集團按其公 平值計量金融資產,如金融資 產並非以公平值變化計入損 益,則加上收購該金融資產的 直接所引起的交易成本。以公 平值變化計入損益的金融資產 的交易成本於損益列作支出。

在確定含有嵌入式衍生工具的 金融資產的現金流量是否僅為 支付本金及利息時,將會視作 整體考慮。

本集團的金融資產的後續計量 取決於本集團管理資產的業務 模式及資產的現金流量特徵, 計量分類如下:

- 攤銷成本:為收取合約 現金流量而持有的資產, 而該等現金流量僅代表 支付本金及利息,則按 攤銷成本計量。當債務 投資於後續計量為按攤 銷成本計量,且並非為 對沖關係的一部分,該 資產於終止確認或減值 時所產生的收益或虧損 於損益中確認。
- 以公平值變化計入其他 全面收益: 為收取合約 現金流量及出售金融資 產而持有的資產,而該 資產的現金流量僅代表 支付本金及利息,則按 以公平值變化計入其他 全面收益計量。帳面值 之變動乃透過其他全面 收益確認,惟確認減值 收益或虧損、利息收入 及匯兑收益及虧損則於 損益確認。當金融資產 終止確認時, 先前在其 他全面收益中確認的累 計收益或虧損將從權益 重新分類至損益,並在 其他收益或虧損中確認。

#### (b) Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Subsequent measurement of the Group's financial assets are classified into the following categories, depending on the Group's business model for managing the asset and the cash flow characteristics of the asset:

- Amortised cost: assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. A gain or loss on a debt investment that is subsequently measured at amortised cost and is not part of a hedging relationship is recognised in profit or loss when the asset is derecognised or impaired.
- Fair value through other comprehensive income (FVOCI): assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest revenue and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other gains or losses.

以公平值變化計入損益: 不符合按攤銷成本或以 公平值變化計入其他全 面收益標準的資產,按 以公平值變化計入損益 計量。當投資後續計量 為以公平值變化計入損 益,且並非為對沖關係 的一部份,其收益或虧 損的產生於期間收益表 中的其他收益或虧損內 早列。

Fair value through profit or loss (FVPL): assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on investment that is subsequently measured at FVPL and is not part of a hedging relationship is recognised in profit or loss and presented net in the income statement within other gains or losses in the period in which it arises.

#### (C) 減值

本集團以前瞻性基準評估按攤 銷成本及以公平值變化計入其 他全面收益列帳的資產相關的 預期信貸虧損。所採用的減值 方法取決於信貸風險是否顯著 增加。附註3.2載列有關如何計 量預期信貸虧損的更多詳情。

## 2.6. 股權證券及投資基金

除非於初始確認時選擇指定股權證券 以公平值變化計入其他全面收益,否 則股權證券以公平值變化計入損益計 量。

就以公平值變化計入損益計量的股權 證券而言,當期產生的公平值變動於 損益確認。

於初始確認時,按個別工具基準選擇 以公平值變化計入其他全面收益,且 有關選擇為不可撤回。該等股權證券 的收益及虧損於其他全面收益確認, 隨後(包括於終止確認股權證券時) 不會重新分類至損益。

投資基金以公平值變化計入損益計 量。該等基金當期產生的公平值變動 於損益確認。

#### (C) Impairment

The Group assesses on a forward-looking basis the expected credit losses (ECLs) associated with its assets carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk. Note 3.2 provides more details of how the ECLs is measured.

### 2.6. Equity securities and investment funds

Equity securities are measured at FVPL unless an election is made to designate them at FVOCI upon initial recognition.

For equity securities at FVPL, changes in fair value are recognised in profit or loss in the period in which they arise.

The election of FVOCI is made upon initial recognition on an instrument-by-instrument basis and once made is irrevocable. Gains and losses on these equity securities are recognised in OCI, which are not reclassified subsequently to profit or loss, including when they are derecognised.

Investment funds are measured at FVPL. Changes in fair value of these funds are recognised in profit or loss in the period in which they arise.

## 2.7. 金融負債

金融負債分為兩類:以公平值變化計 入損益的金融負債及按攤銷成本計量 的金融負債。所有金融負債於初始時 分類,並初步按公平值確認。

財務狀況表所列明的已發行債務證 券,包括:(i)根據債務工具發行計劃 發行的債券,及(ii)根據中期債券發 行計劃發行的債券(中期債券)。

該等債券初步指定為:(1)以公平值變 化計入損益的金融負債或(ii)按攤銷 成本計量的金融負債。

於初始分類時,當債券(包括已發行 嵌入式衍生工具的债券)被指定以公 平值變化計入損益,則按公平值確 認,且公平值變動記錄於收益表。倘 本集團自身信貸風險出現變化,則因 自身信貸風險變化產生的公平值變動 於其他全面收益入帳。當債券被指定 為公平值對沖之對沖項目,均會就被 對沖風險而引起的公平值變化作出相 應調整。

指定為按攤銷成本計量的金融負債的 債券初始時按公平值確認,即所收代 價的公平值扣減產生的交易成本。債 券其後按攤銷成本列帳,扣除交易成 本後的所得款項淨額與贖回價值間的 任何差額,於債務證券期間按實際利 息法在收益表確認。

凡贖回/回購債券時的損益,即贖 回/回購債券的金額與帳面值的差 額,於贖回/回購發生期間於收益表 入帳確認。

### 2.7. Financial liabilities

Financial liabilities are classified into two categories: financial liabilities at fair value through profit or loss and financial liabilities measured at amortised cost. All the financial liabilities are classified at inception and recognised initially at fair value.

Debt securities issued in the statement of financial position include (i) notes issued under the Debt Issuance Programme (DIP), and (ii) notes issued under the Medium Term Note (MTN) Programme.

These notes are initially designated as either (i) financial liabilities at fair value through profit or loss or (ii) financial liabilities at amortised cost.

The notes (including those issued with embedded derivative instruments) designated as at fair value through profit or loss upon initial recognition are carried at fair value, with changes in fair value being recorded in the income statement. If there is change in the Group's own credit risk, the changes in fair value due to change in own credit risk are recorded in OCI. Those notes which are designated as hedged items under a fair value hedge are adjusted for the fair value changes subject to the risk being hedged.

The notes designated as financial liabilities at amortised cost are initially recognised at fair value, which is the fair value of the consideration received, net of transaction costs incurred. The notes are subsequently stated at amortised costs; any difference between proceeds net of transaction costs and the redemption value is recognised in the income statement over the period of the debt securities using the effective interest method.

On redemption/repurchase of the notes, the resulting gains or losses, being the difference between the redemption/ repurchase amount and the carrying amount, are recognised in the income statement in the period in which the redemption/repurchase takes place.

## 2.8. 確認和終止確認金融工具

證券投資於本集團購買或出售的交易 日確認。貸款組合及應收款項於借款 人收到現金時確認。當收取金融資產 所得現金流量的權利經已屆滿,或當 本集團已轉讓擁有該項資產的絕大部 分風險及回報的權利,金融資產將終 止確認。

以公平值變化計入損益的金融負債及 已發行債務證券於交易日確認。其他 金融負債於債務產生時確認。金融負 債僅於合約規定的債務已被清償、已 取消或已屆滿時,才於財務狀況表終 止確認。

倘本集團訂立轉付資產現金流量的安 排,且有關安排符合特定條件時,本 集團並無擁有資產及負債。在該等情 況下,本集團更似是擔當現金流量最 終收取人的代理人,而非資產的擁有 人。因此,在符合有關條件的情況 下,儘管實體可能繼續收取資產現金 流量,有關安排將被當作轉讓處理, 並被視為終止確認。相反,倘並不符 合有關條件,實體更似是擔當資產的 擁有人,故應繼續確認有關資產。

# 2.8. Recognition and de-recognition of financial instruments

Purchases and sales of investment securities are recognised on the trade date, the date on which the Group purchases or sells the assets. Loan portfolio and receivables are recognised when cash is advanced to the borrowers. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or where the Group has transferred substantially all risks and rewards of ownership.

Financial liabilities at fair value through profit or loss and debt securities issued are recognised on the trade date. Other financial liabilities are recognised when such obligations arise. Financial liabilities are derecognised from the statement of financial position when and only when the obligation specified in the contract is discharged, cancelled or expired.

The Group does not have an asset and a liability, when the Group enters into an arrangement to pass through cash flows from an asset and that arrangement meets specified conditions. In these cases, the Group acts more as an agent of the eventual recipients of the cash flows than as an owner of the asset. Accordingly, to the extent that those conditions are met the arrangement is treated as a transfer and considered for derecognition even though the entity may continue to collect cash flows from the asset. Conversely, to the extent the conditions are not met, the entity acts more as an owner of the asset with the result that the asset should continue to be recognised.

## 2.9. 衍生金融工具及對沖會計處理

衍生工具最初於訂立衍生工具合約之 日按公平值確認,其後按公平值重新 計量。公平值乃根據活躍市場價釐 定,包括最近市場交易及通過使用估 值方法(包括現金流量折現模型及期 權定價模型)。當衍生工具的公平值 為正數時,均作為資產入帳;而當公 平值為負數時,則作為負債入帳。從 衍生工具所產生的應收和應付利息會 分別呈列於財務狀況表。

於初始確認時,最佳顯示該衍生工具 之公平值應為其交易價值(即已付或 已收代價之公平值)。

若干嵌入金融負債之衍生工具之經濟 特徵及風險與所屬主合約並無密切關 係,且主合約並非以公平值變化計入 損益計量時,該等嵌入式衍生工具會 作為獨立衍生工具處理。該等嵌入式 衍生工具以公平值計量,而公平值變 動則於收益表確認。

確認公平值損益的方法取決於衍生工 具是否指定為對沖工具,如屬對沖工 具則須取決對沖項目性質。本集團指 定若干衍生工具為:(i)對沖已確認資 產或負債或確實承擔的公平值(公平 值對沖);或(ii)對沖已確認資產或負 債或預期交易極有可能產生的未來現 金流量(現金流對沖)。在符合若干條 件的情况下,指定的衍生工具採納對 沖會計方式處理。

# 2.9. Derivative financial instruments and hedge accounting

Derivatives are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at their fair value. Fair values are obtained from market prices in active markets, including recent market transactions, and valuation techniques, including discounted cash flow models and options pricing models, as appropriate. All derivatives are carried as assets when fair value is positive and as liabilities when fair value is negative. Interest receivables and payables arising from derivatives are separately presented in the statement of financial position.

The best evidence of the fair value of a derivative at initial recognition is the transaction price (i.e. the fair value of the consideration given or received).

Certain derivatives embedded in financial liabilities are treated as separate derivatives when their economic characteristics and risks are not closely related to those of the host contract and the host contract is not carried at fair value through profit or loss. These embedded derivatives are measured at fair value with changes in fair value recognised in the income statement.

The method of recognising the resulting fair value gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group designates certain derivatives as either: (i) hedges of the fair value of recognised assets or liabilities or firm commitments (fair value hedge); or, (ii) hedges of highly probable future cash flows attributable to a recognised asset or liability, or a forecast transaction (cash flow **hedge**). Hedge accounting is used for derivatives designated in this way provided certain criteria are met.

本集團會於對沖發生時記錄對沖工具 與對沖項目之經濟關係,包括預期對 沖工具現金流量變動是否可抵銷對沖 項目現金流量變動。本集團記錄風險 管理目的以及進行對沖交易時所採取 策略。本集團亦會就對沖活動發生時 及所涉期間內評估有關衍生工具能否 高度有效地抵銷對沖項目之公平值或 現金流量變動作出記錄。

#### 公平值對沖 (a)

被指定為且合資格之公平值對 沖之衍生工具的公平值變動連 同被對沖風險之對沖資產或負 債之相關公平值變動,一併於 收益表內記錄。

若對沖不再符合對沖會計處理 的要求,對沖項目之帳面值調 整,將按剩餘年期以實際利息 法攤銷至收益表。

#### (b) 現金流對沖

被指定為且合資格之現金流對 沖之衍生工具的公平值變動的 有效對沖部分於其他全面收益 內確認,並作為對沖儲備累計 於權益中。無效部分的損益即 時於收益表確認。

權益的累積數額將於相關對沖 項目影響收益表時轉出並撥入 至收益表。

於對沖工具到期或出售,或不 再符合對沖會計處理要求時, 權益中的任何累計損益仍保留 於權益內,直至預期進行的交 易最終於收益表確認時始撥入 收益表。當預期進行的交易不 會落實時,權益所呈報的累計 損益隨即撥入收益表。

At the inception of the hedging, the Group documents the economic relationship between hedging instruments and hedged items, including whether changes in cash flows of the hedging instruments are expected to offset changes in the cash flows of hedged items. The Group documents its risk management objective and strategy for undertaking its hedge transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items.

#### Fair value hedge (a)

Changes in the fair value of derivatives that are designated and qualified as fair value hedges are recorded in the income statement, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk.

If the hedge no longer meets the criteria for hedge accounting, the adjustment to the carrying amount of a hedged item for which the effective interest method is used, is amortised to income statement over the period to maturity.

#### (b) Cash flow hedge

The effective portion of changes in the fair value of derivatives that are designated and qualified as cash flow hedges are recognised in OCI and accumulated in equity as hedging reserve. The gain or loss relating to the ineffective portion is recognised immediately in the income statement.

Amounts accumulated in equity are recycled to the income statement in the periods in which the hedged item will affect income statement.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in the income statement. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the income statement.

# 不符合採用對沖會計方法的衍 生工具

凡不合資格採用對沖會計處理 的經濟對沖的衍生工具,以公 平值變化計入損益。任何衍生 工具的公平值變動,即時於收 益表確認。

### 2.10.對銷金融工具

如金融資產及負債具有法律上可強制 執行的權利可對銷確認金額及有計劃 按淨額結算,或同時變賣資產及清償 負債,則該金融資產及負債可互相對 銷,而兩者之淨額列於財務狀況表 內。法律上可強制執行的權利不應取 決於未來事件,並且必須是在正常業 務過程中,以及在本公司或交易對手 違約、無力償付債務或破產的情況 下,可強制執行。

# 2.11. 收回資產

收回抵押資產作為待售資產列帳,並 於「其他資產」項下呈報,相關貸款 則終止確認。收回抵押資產按帳面值 與公平值減銷售成本之較低者計量。

### 2.12.分類報告

經營分類按向首席經營決策者提供的 內部報告一致的方式報告。首席經營 決策者為分配資源及評估公司經營分 類表現的個人或團體。本集團已指定 總裁為首席經營決策者。

### Derivatives not qualified as hedges for accounting (C) purposes

Derivative instruments entered into as economic hedges that do not qualify for hedge accounting are held at fair value through profit or loss. Changes in the fair value of any derivative instrument are recognised immediately in the income statement.

# 2.10. Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

### 2.11. Repossessed assets

Repossessed collateral assets are accounted as assets held for sale and reported in "Other assets" and the relevant loans are derecognised. The repossessed collateral assets are measured at lower of carrying amount and fair value less costs to sell.

## 2.12. Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker is the person or group that allocates resources to and assesses the performance of the operating segments of an entity. The Group has determined the Chief Executive Officer as its chief operating decision maker.

# 2.13.外幣換算

#### (a) 功能及呈列貨幣

本集團旗下各公司的財務報表 中所載項目採用該公司營運所 在主要經濟環境所用的貨幣(功 能貨幣)計量。綜合財務報表 以千港元為單位呈列,即本公 司之功能及本公司和本集團之 呈列貨幣。

#### (b) 交易及結餘

外幣交易按交易當日之匯率換 算為功能貨幣。結算該等交易 產生之匯兑盈虧以及以期末匯 率換算外幣計價的貨幣資產及 負債而產生的匯兑盈虧在收益 表確認。

以外幣計價的貨幣項目,按呈 報日期的收市匯率換算。以歷 史成本估值的外幣計價的非貨 幣項目,按初始確認日期的匯 率換算;以公平值估值的外幣 計價的非貨幣項目,會以確定 公平值當日的匯率換算。

當歸類為以公平值變化計入其 他全面收益,並以外幣計價的 貨幣項目之公平值變動時,由 證券的攤銷成本變動所產生的 換算差額,及由證券的帳面值 的其他變動所產生的換算差額 會區別出來。有關攤銷成本變 動的換算差額會在損益內確 認;而除減值外,帳面值的其 他變動會在其他全面收益內確 認。

持有以公平值變化計入損益的 非貨幣金融工具的換算差額呈 報為公平值損益的一部分。歸 類為以公平值變化計入其他全 面收益的非貨幣金融工具的換 算差額計入權益內的公平值儲 備。

### 2.13. Foreign currency translation

### Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (functional currency). The consolidated financial statements are presented in thousands of units of Hong Kong dollars (**HK\$'000**) which is the Company's functional and the Company's and the Group's presentation currency.

#### Transactions and balances (b)

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at periodend exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement.

Monetary items denominated in foreign currency are translated with the closing rate as at the reporting date. Non-monetary items measured at historical cost denominated in a foreign currency are translated with the exchange rate as at the date of initial recognition; non-monetary items in a foreign currency that are measured at fair value are translated using the exchange rates at the date when the fair value was determined.

In the case of changes in the fair value of monetary assets denominated in foreign currency classified as FVOCI, a distinction is made between translation differences resulting from changes in amortised cost of the security and other changes in the carrying amount of the security. Translation differences related to changes in the amortised cost are recognised in profit or loss, and other changes in the carrying amount, except impairment, are recognised in OCI.

Translation differences on non-monetary financial instruments held at FVPL are reported as part of the fair value gain or loss. Translation differences on nonmonetary financial instruments classified as FVOCI, are included in the fair value reserve in equity.

### 2.14. 固定資產

固定資產按歷史成本減累計折舊及減 值虧損列帳。歷史成本包括收購該等 項目的直接開支。

該項目的後續成本僅在本集團有可能 獲得有關項目之未來經濟利益,且能 準確計量項目成本時,方可計入資產 帳面值或確認為獨立資產(倘適用)。 遭替換部分的帳面值被終止確認。所 有其他維修及保養開支均於產生之財 務期間於收益表確認。

折舊採用直線法按下列估計可使用年 期將成本減剩餘價值攤銷:

自用租賃物業 使用權資產的可使用

的使用權資產 年期結束或租賃期

結束(以較短者為準)

租賃物業裝修 租約尚未屆滿的期間 傢俬及裝置 租約尚未屆滿的期間

三年 電腦 辦公室設備 三年 四年

資產的剩餘價值及可使用年期於各呈 報期末檢討並於適當時調整。

出售之收益及虧損按所得款項與帳面 值的差額於收益表確認。

### 2.14. Fixed assets

Fixed assets are stated at historical cost less accumulated depreciation and impairment losses. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or are recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Depreciation is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives.

shorter of the end of the useful life of the Right-of-use assets on

leased properties for own use right-of-use asset or the end

of the lease term

Leasehold improvements over the unexpired period of the lease Furniture and fixtures over the unexpired period of the lease

Computer 3 years Office equipment 3 years Motor vehicle 4 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gain and loss on disposal is determined by comparing proceeds with carrying amount. It is included in the income statement.

## 2.15.於附屬公司的投資的減值

於附屬公司收取股息後,倘若出現下 述情况,需就附屬公司的投資進行減 值測試。如在股息宣佈週期,股息超 過附屬公司的總全面收益。又或是附 屬公司在本公司的財務狀況表所顯示 的帳面值,超過附屬公司在綜合財務 狀況表的淨資產值(包括商譽)。

# 2.16.當期及遞延税項

期內税項支出包括當期及遞延税項。 税項會在收益表內確認,除非涉及確 認於其他全面收益的項目或直接在權 益內確認。在這種情況下,稅項也會 在其他全面收益或直接在權益確認。

當期所得税支出根據本公司及其附屬 公司營運及產生應課税收入所在國家 於呈報期末的已頒布或實際頒布的税 法計算。管理層就適用税務法例及受 其詮釋所規限的情況下定期評估根據 報税表計算的税務狀況,並考量税務 機關是否很有可能接受不確定的稅務 處理。本集團按最可能金額或期望值 方法之一(取決於本集團預期何種方 法更能預測不確定性的結果),計量 其税項結餘。

遞延税項採用負債法按資產及負債的 税基與綜合財務報表所呈列帳面值之 暫時差額作全數撥備。遞延税項採用 各呈報期末已頒布或實際頒布並預期 在相關遞延税項資產變現或遞延税項 負債結算時適用之稅率釐定。

## 2.15. Impairment of investment in subsidiaries

Impairment testing of the investment in a subsidiary is required upon receiving a dividend from that subsidiary if the dividend exceeds the total comprehensive income of the subsidiary concerned in the period the dividend is declared or if the carrying amount of the subsidiary in the Company's statement of financial position exceeds the carrying amount of the subsidiary's net assets including goodwill in the consolidated statement of financial position.

### 2.16. Current and deferred tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in the income statement, except to the extent that it relates to items recognised in OCI or directly in equity. In this case, the tax is also recognised in OCI or directly in equity.

The current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the end of the reporting period in the countries where the Company and its subsidiaries operate and generate taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation and considers whether it is probable that a taxation authority will accept an uncertain tax treatment. The Group measures its tax balances either based on the most likely amount or the expected value, depending on which method provides a better prediction of the resolution of the uncertainty.

Deferred tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated financial statements. Deferred tax is determined using tax rates that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

倘可能有未來應課税溢利與可動用暫 時差額抵銷,則確認遞延税項資產。 除非暫時差異的撥回由本集團控制, 並有可能在可預見將來不會撥回暫時 差額,就投資附屬公司而產生的暫時 差額需作遞延税項撥備。

倘若存在可依法強制執行之權利將當 期税項資產與負債抵銷,及倘遞延税 項結餘與同一稅務機構相關,則可將 遞延税項資產與負債抵銷。倘實體有 可依法強制執行抵銷權利且有意按淨 值基準清償或同時變現資產及清償負 債時,則當期税項資產與税項負債抵 綃。

## 2.17. 僱員福利

#### (a) 僱員可享有的假期

僱員所享年假於僱員得到有關 假期時確認。按截至各呈報期 末就僱員所提供服務而估計享 有的年假及長期服務假期的承 擔列為應計項目。

僱員可享有的病假、產假及侍 產假,於僱員休假時確認。

#### (b) 花紅計劃

本集團根據一項程式以考慮若 干調整後所得溢利確認花紅負 債及開支。本集團根據合約責 任或過往經驗建立推定責任 時,確認有關撥備。

Deferred tax assets are recognised where it is probable that future taxable profits will be available against which the temporary differences can be utilised. Deferred tax is provided on temporary differences arising from investment in the subsidiary, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the difference will not be reversed in the foreseeable future.

Deferred tax assets and liabilities are offset where there is a legally enforceable right to offset current tax assets and liabilities and where the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

## 2.17. Employee benefits

## Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. An accrual is made for the estimated liability for annual leave and longservice leave as a result of services rendered by employees up to the end of each reporting period.

Employee entitlements to sick leave, maternity or paternity leave are recognised when the absence occurs.

### Bonus plans (b)

The Group recognises a liability and an expense for bonuses, based on a formula that takes into consideration the profit after certain adjustments. The Group recognises a provision where contractually obliged or where there is a past practice that has created constructive obligations.

#### 退休金承擔 (C)

本集團設立強制性公積金計劃 及界定供款計劃,計劃相關資 產通常由獨立信託人所管理之 基金持有。該等退休金計劃通 常由僱員及本集團供款。

本集團對強制性公積金計劃及 界定供款計劃的供款於產生時 列作支出。

## 2.18. 撥備

倘本集團現時因過往事件而涉及法律 或推定責任,而履行責任很可能須耗 用資源,且可合理估計款項時,則確 認撥備。

當金額的時間值影響屬重大的,撥備 按預期償付責任所需開支以除税前比 率(反映當前市場對責任特定之時間 值及風險之評估)計算之現值計量。

## 2.19.租約

#### (a) 作為承租人

#### 使用權資產 (i)

本集團於租賃開始日期 (即相關資產可供使用日 期)確認使用權資產。使 用權資產按成本減累計 折舊及減值虧損計量, 並就任何重新計量的租 賃負債作出調整。使用 權資產成本包括已確認 租賃負債金額、已產生 初始直接費用及於開始 日期或之前支付之租賃 付款扣減任何已收取租 賃優惠。除非本集團合 理確定於租賃期結束時 取得租賃資產的擁有權, 否則已確認使用權資產 於其估計可使用年期及 租賃期(以較短者為準) 按直線法折舊。

#### Pension obligations (C)

The Group offers a mandatory provident fund scheme and a defined contribution scheme, the assets of which are generally held in separate trustee - administered funds. These pension plans are generally funded by payments from employees and by the Group.

The Group's contributions to the mandatory provident fund scheme and defined contribution scheme are expensed as incurred.

### 2.18. Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events where it is more likely than not that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where the effect of the time value of money is material, provisions are measured at the present value of the expenditure expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

## 2.19. Leases

#### (a) As a lessee

# Right-of-use assets

The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Unless the Group is reasonably certain to obtain ownership of the leased asset at the end of the lease term, the recognised right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

倘出現令使用權資產帳 面值可能無法收回的事 件或變動,則對使用權 資產進行減值測試。倘 資產帳面值高於其可收 回金額,則將差額確認 為減值虧損。可收回金 額為資產公平值扣減出 售成本與使用價值的較 高者。

#### (ii) 租賃負債

於租賃開始日期,本集 團按租賃期內將作出的 租賃付款現值計量確認 為租賃負債。租賃付款 包括定額付款扣除任何 應收租賃優惠。租賃付 款亦包括本集團合理確 定行使的購買選擇權的 行使價,及在租賃期反 映本集團行使終止租賃 選擇權時有關終止租賃 的罰款。

於計算租賃付款的現值 時,倘租賃所隱含的利 率不易釐定,本集團則 使用租賃開始日期的遞 增借款利率計算。於開 始日期後,租賃負債金 額的增加反映利息的累 積,並會因已作出的租 賃付款而減少。此外, 倘出現修訂,租賃負債 的帳面值將會重新計量。

Right-of-use assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds it recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use.

#### (ii) Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments less any lease incentives receivable. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating a lease, if the lease term reflects the Group exercising the option to terminate.

In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification.

# 短期租賃及低價值資產 租賃

本集團對自開始日期起 租賃期為12個月或以下 且不含購買選擇權的短 期租賃應用短期租賃確 認豁免,並對其認為屬 低價值的資產租賃應用 低價值資產租賃確認。 短期租賃及低價值資產 租賃的租賃付款於租賃 期內以直線法確認為開 支。

#### (b) 作為出租人

倘本集團為出租人,其於租賃 開始時釐定一項租賃為融資租 賃或經營租賃。倘租賃轉移相 關資產的擁有權附帶的絕大部 份風險及回報,該租賃應分類 為融資租賃。融資租賃於租賃 開始時按相等於租賃投資的淨 額(即租賃物業公平值或最低 租金現值之較低者) 撥作應收 款項。應收款項總額與應收款 項現值的差額確認為未賺取融 資收入。租賃收入於租期內按 反映固定回報率的淨投資法確 認。具有融資租賃特性的租購 合約按融資租賃相同方式列 帳。減值撥備按附計3.2所載貸 款組合的會計政策列帳。

## Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases with a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the lease of lowvalue assets recognition to leases of assets that are considered as low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

#### (b) As a lessor

When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease. A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to the ownership of an underlying assets to the lessee. Finance leases are capitalised as receivables at the lease's commencement at an amount equal to the net investment in the lease which represents at the lower of the fair value of the leased property and the present value of the minimum lease payments. The difference between the gross receivable and the present value of the receivable is recognised as unearned finance income. Lease income is recognised over the term of the lease using the net investment method, which reflects a constant periodic rate of return. Hire purchase contracts having the characteristics of a finance lease are accounted for in the same manner as finance leases. Impairment allowances are accounted for in accordance with the accounting policies for loan portfolio as set out in Note 3.2.

## 2.20.現金及等同現金項目

就現金流量表而言,現金及等同現金 項目包括原到期日為三個月或以內的 結餘,包括現金和銀行結餘。這些結 餘是易於轉換為已知金額的現金,而 其價值變動的風險不高。

### 2.21.財務擔保合約

財務擔保合約,本集團須根據債務工 具的條款向持有人支付定額款項以補 償指定欠款人未能支付到期款項所產 生損失。

財務擔保合約,按附註2.22(b)所載會 計政策,列帳為保險合約。

## 2.22.保險和其他擔保合約

#### (a) 按揭保險合約

本集團按揭保險計劃下的按揭 保險業務,根據年度會計基準 入帳。依照年度會計處理法, 本集團按未來收支的可靠預測 作出撥備,釐定本會計年度的 承保業績。承保業績包括更正 過往估計而作出的任何修訂。

毛保費指本會計年度透過在《銀 行業條例》下定議之認可機構參 與直接承保業務的保費。扣除 折扣及退款後的毛保費包括向 核准再保險公司支付再保險保 費、本集團應收風險保費及服 務費。保險費淨額於保險生效 期間,以時間比例確認為收入。

### 2.20. Cash and cash equivalents

For the purposes of the statement of cash flows, cash and cash equivalents comprise balances with original maturities of three months or less, including cash and balances with banks that are readily convertible to known amounts of cash and are subject to an insignificant risk of change in value.

### 2.21. Financial guarantee contracts

Financial guarantees are contracts that require the Group to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument.

Financial guarantee contracts are accounted for as insurance contracts in accordance with the accounting policies set out in Note 2.22(b).

# 2.22. Insurance and other guarantee contracts

#### (a) Mortgage insurance contracts

The mortgage insurance business under the MIP of the Group is accounted for on the annual accounting basis. Under the annual accounting approach, the Group makes provisions based on credible estimates of future income and outgoings to determine the underwriting result for the current accounting period. The underwriting result includes any adjustments arising from the correction of the previous estimates.

Gross premiums represent direct business written through Authorized Institutions (AIs) as defined in accordance with the Banking Ordinance during an accounting period. The gross premiums after deduction of discounts and refunds, include the reinsurance premiums to be paid to the approved reinsurers, the risk premiums and servicing fees earned by the Group. The net premiums are recognised as income on a time-apportioned basis during the time the insurance coverage is effective.

未滿期保費為各呈報期末,估 計承擔風險及提供服務所需保 費淨額部分。

再保險資產初始確認後,倘若 有客觀證據顯示,本集團可能 不會收回合約條款內的全數款 項,而本集團從再保險公司之 收回款項亦能準確計量,則會 對該再保險資產減值。 Unearned premiums represent that portion of net premiums written which are estimated to relate to risks and services subsequent to the end of each reporting period.

Provisions are made for outstanding claims, claims incurred but not reported and loss reserve at the end of each reporting period. For risk-sharing business, 50% or 75% of the net risk premiums earned in a year depending on the respective product is set aside as a Contingency Reserve for a period of time in accordance with relevant regulatory guidelines and as considered appropriate by the directors. Withdrawals from the Contingency Reserve can be made to meet excess claims at any time during the period. At the end of the reporting period, the unutilised balance of the Contingency Reserve can be released to retained profits.

Reinsurance contracts refer to contracts entered into by the Group with reinsurers under which the Group is compensated for losses on one or more insurance contracts issued by the Group. Benefits to which the Group is entitled under its reinsurance contracts held are recognised as reinsurance assets. These assets consist of claims recoverable from reinsurers and receivables that are dependent on the expected claims and benefits arising under the related reinsured insurance contracts. Amounts recoverable from or due to reinsurers are measured consistently with the amounts associated with the reinsured insurance contracts and in accordance with the terms of each reinsurance contract. Reinsurance assets are primarily premiums for reinsurance contracts and are amortised as an expense.

A reinsurance asset is impaired if there is objective evidence, as a result of an event that occurred after initial recognition of the reinsurance asset, that the Group may not receive all amounts due to it under the terms of the contract, and the impact on the amounts that the Group will receive from the reinsurer can be reliably measured.

已產生的佣金在收益表內確認。

#### (b) 其他擔保和保險合約

本集團為合資格的中小企業(中 小企)取得的貸款提供財務擔 保,並收取擔保費;亦為長者 的安老按揭貸款及保單逆按貸 款,提供保險保障,並收取保 險保費。

根據有關監管指引及在董事認 為適當的情況下, 年內已滿期 的擔保費的50%和保險保費的 75%,在一段時間內,預留作 為風險儲備。期內可自風險儲 備提取款項以應付超額申索。 於各呈報期末, 風險儲備的未 動用結餘可撥回至保留溢利。

就安老按揭貸款保險業務而 言,本集團與再保險公司訂立 再保險合約。再保險合約指本 集團與再保險公司訂立的合 約,據此本集團就本集團發出 的一份或以上保險合約獲賠償 損失。本集團根據再保險合約 下所獲利益,確定為再保險資 產。再保險資產主要為再保險 合約的保費,並攤銷作開支。

再保險資產初始確認後,倘若 有客觀證據顯示,本集團可能 不會收回合約條款內的全數款 項,而本集團從再保險公司之 收回款項亦能準確計量,則會 對該再保險資產減值。

Commissions are recognised in the income statement as incurred.

### Other guarantee and insurance contracts

The Group provides financial guarantees for loan facilities provided to eligible small and medium enterprises (SMEs), in return for a guarantee fee, insurance coverage on reverse mortgage loans and policy reverse mortgage loans provided to elderly people, in return for an insurance premium.

50% of the guarantee fee earned and 75% of the insurance premium earned in a year is set aside as a Contingency Reserve for a period of time in accordance with relevant regulatory guidelines and as considered by directors to be appropriate. Withdrawals from the Contingency Reserve can be made to meet excess claims at any time during the period. At the end of the reporting period, the unutilised balance of the Contingency Reserve can be released to retained profits.

In respect of insurance coverage on reverse mortgage loans, the Group entered into reinsurance contract with a reinsurer. Reinsurance contracts refer to contracts entered into by the Group with reinsurers under which the Group is compensated for losses on one or more insurance contracts issued by the Group. Benefits to which the Group is entitled under its reinsurance contracts held are recognised as reinsurance assets. Reinsurance assets are primarily premiums for reinsurance contracts and are amortised as an expense.

A reinsurance asset is impaired if there is objective evidence, as a result of an event that occurred after initial recognition of the reinsurance asset, that the Group may not receive all amounts due to it under the terms of the contract, and the impact on the amounts that the Group will receive from the reinsurer can be reliably measured.

#### 人壽保險合約 (C)

保費於從年金受益人收到現金 以及保單於所有承保程序完成 後簽發並生效時被確認為收入。

保險合約負債於訂立合約及確 認保費時確認。該等負債乃根 據《保險業(長期負債釐定)規 則》的規定為長期業務使用經 修訂定淨額保費估值法計算。 於各呈報日,負債的變動記入 收益表。

保險索賠反映年內產生的所有 年金付款、退保、提取現金及 身故賠償等成本。退保、提取 現金及身故賠償按所收到的通 知記錄。年金付款於到期時記 錄。

本集團會根據當前合約的未來現金流 量估算,在每個呈報期日評估其已確 認的負債是否足夠。如果評估顯示其 保險負債的帳面值不足夠應付預計的 未來現金流量,不足之數額在收益表 中確認。

## 2.23.股息分配

本集團已就於報告期末或之前已獲適 當授權及不再由實體自行決定之已宣 派、但於報告期末並未分派之任何股 息金額計提撥備。

### Life insurance contracts

Premiums are recognised as income when the cash is received from the annuitant, and the policy is issued and becomes effective after the completion of all the underwriting procedures.

Insurance contract liabilities are recognised when contracts are entered into and premiums are recognised. These liabilities are measured by using the Modified Net Level Premium Valuation method for long term business in accordance with the provision of the Insurance (Determination of Long Term Liabilities) Rules. The movements in liabilities at each reporting date are recorded in the income statement.

Insurance claims reflect the cost of all annuity payments, surrenders, withdrawals and death claims arising during the year. Surrenders, withdrawals and death claims are recorded on the basis of notifications received. Annuity payments are recorded when due.

The Group will assess if its recognised liabilities are adequate on each reporting date, using the current estimates of future cash flows under these contracts. If the assessment shows that the carrying amount of its insurance liabilities are inadequate in the light of the estimated future cash flows, the shortfall shall be recognised in the income statement.

# 2.23. Dividend distribution

Provision is made for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the entity, on or before the end of the reporting period but not distributed at the end of the reporting period.

# 3. 財務風險管理

## 3.1. 採用金融工具策略

本集團的主要業務為(i)購買按揭或貸 款組合;(ii)透過發行債券為購買資產 籌集資金;(iii)發展基建融資業務; (iv)為參與的貸款機構所批出以香港 住宅物業、人壽保單及其他資產(如 適用)作抵押的按揭貸款及安老按揭 貸款,提供按揭保險;(V)受香港特別 行政區政府(「政府」)委託經營一個為 參與的貸款機構借予本地中小企的貸 款提供擔保的計劃,並為政府經營一 個為參與的貸款機構借予個別失業人 士的貸款提供百分百擔保的計劃;及 (vi)於或自香港提供終身年金產品。 根據其性質,本集團業務主要使用金 融工具包括現金、貸款、債務、投資 及衍生工具。

本集團的業務面對多種財務風險,該 等業務涉及分析、評估、承擔及管理 一定程度的風險或風險組合。本集團 於維持財務表現過程中審慎管理風 險。

企業風險管理委員會乃於集團層面設 立監督企業範圍內的風險事項(包括 財務及非財務風險)。各類風險的政 策及限額由本公司各管理委員會(包 括基建融資及證券化投資委員會、信 貸委員會、資產負債管理委員會、交 易核准委員會、環境、社會及管治委 員會及營運風險管理委員會)監控及 定期檢討,並向企業風險管理委員會 報告。

# 3. Financial risk management

### 3.1. Strategy in using financial instruments

The major activities of the Group are (i) to purchase portfolios of mortgages or loans; (ii) to raise financing for its purchase of assets through issuance of debt securities; (iii) to develop infrastructure financing business; (iv) to provide mortgage insurance cover in respect of mortgage loans and reverse mortgage loans originated by participating lenders and secured on residential properties in Hong Kong, life insurance policies and other assets, if applicable; (v) to operate a scheme for the Government of the Hong Kong Special Administrative Region (**Government**) providing guarantee on loans advanced by participating lenders for local SMEs and to operate a scheme for the Government providing 100% guarantee on loans advanced by participating lenders for unemployed individuals; and (vi) to offer life annuity products in or from Hong Kong. By their nature, the Group's activities are principally related to the use of financial instruments including cash, loans, debts, investments, and derivatives.

The Group's activities expose it to a variety of financial risks and those activities involve the analysis, evaluation, acceptance and management of some degree of risk or combination of risks. The Group manages the risks in a prudent manner in sustaining the Group's financial performance.

The Corporate Risk Management Committee is set up at group level to provide oversight of the enterprise-wide risk matters including financial and non-financial risks. The policies and limits for various risks are monitored and reviewed regularly by various management committees of the Company, including Infrastructure Financing and Securitisation Investment Committee (IFSIC), Credit Committee, Asset and Liability Committee (ALCO), Transaction Approval Committee (TAC), Environmental, Social and Governance (ESG) Committee, and Operational Risk Committee (ORC) which report to the Corporate Risk Management Committee.

基建融資及證券化投資委員會對所有 基建貸款投資進行監督及審批。信貸 委員會監察資產收購的信貸政策及標 準。資產負債管理委員會監察經董事 局批准的市場風險管理及投資指引的 執行情況。交易核准委員會負責根據 最新市況及董事局批准的業務策略, 深入分析業務交易的定價基礎及風 險。成立環境、社會及管治委員會乃 為經考慮相關規定及指引後指導及監 督環境、社會及管治策略的發展及實 行。營運風險管理委員會負責確保所 有運作部門,都採取有效的營運風險 及內部監控機制。該委員會也會負責 就運作部門在政策、監控和管理等運 作事宜發生問題時,提供指引和解決 方法。倘若有審核結果涉及營運風險 和內部監控,該委員會會確保盡快採 取恰當的糾正措施。此外,集團內部 審核部負責獨立審查本集團的內部監 控系統。

本集團已成立長壽風險委員會以管理本集團所承擔的長壽風險。其職責包括批准長壽風險管理政策和對沖交易,以及檢討本集團所取得的長壽經驗及其承擔的風險。其亦監測及分析整體趨勢、科技變化及其對人類壽命的影響。

就一般保險業務而言,香港按證保險有限公司(按證保險公司)已成立風險委員會,其作為獨立監督委員會,負責協助其董事局監督風險管理架構的實施及管理按證保險公司所面臨的所有風險。至於香港年金有限公司(香港年金公司),則成立風險委員會以管理全企業的風險事宜,包括財務風險。

最重要的風險類型為信貸風險、市場 風險(包括貨幣風險、利率風險及股 票價格風險)、流動資金風險及保險 風險。 The IFSIC executes oversight and approval authority over all investments in infrastructure loans. The Credit Committee oversees the credit policies and standards for asset acquisition. The ALCO oversees the implementation of market risk management and investment guidelines approved by the Board of Directors. The TAC conducts an indepth analysis of pricing economics and associated risks for business transactions, whilst taking into consideration the latest market conditions and business strategies approved by the Board. The ESG Committee is established to direct and oversee the development and implementation of ESG strategy having regard to the relevant requirements and guidelines. The ORC is responsible for ensuring that all business entities and line functions maintain an effective operational risk and internal control framework. The ORC is also responsible for providing directions and resolving issues related to policies, controls and management of operational issues referred to by line functions, as well as ensuring prompt and appropriate corrective action in response to audit findings related to operational risks or internal controls. In addition, Group Internal Audit Department is responsible for the independent review of the internal control systems of the Group.

The Group established Longevity Risk Committee to manage longevity risk of the Group. Its duties include approving longevity risk management policies and hedging transactions and reviewing longevity experiences and exposures of the Group. It also monitors and analyses the general trend, technological changes and their implications for human longevity.

In respect of general insurance business, a Risk Committee is established by HKMC Insurance Limited (**HKMCI**) as an independent oversight committee to assist its Board to oversee implementation of risk management framework and manage all risks faced by the HKMCI. For HKMC Annuity Limited (**HKMCA**), a Risk Committee is established to manage the enterprise-wide risk matters, including financial and non-financial risks.

The most important types of risks are credit risk, market risk which includes currency risk, interest rate risk and equity price risk, liquidity risk and insurance risk.

### 3.2. 信貸風險

本集團主要金融資產為其現金及短期 資金、證券投資、外匯基金存款、貸 款組合及中小企融資擔保計劃下的百 分百擔保特惠貸款。流動資金及證券 投資的信貸風險有限,因為交易對手 主要是主權國、半主權國機構、銀行 及公司,其信貸評級須符合按照董事 局批准的投資指引的最低要求。香港 年金公司及按證保險公司的資本及香 港年金公司保費收入存放於香港金融 管理局(香港金管局)管理的外匯基 金。由於交易對手為政府,故外匯基 金存款的信貸風險非常有限。就中小 企融資擔保計劃下的百分百擔保特惠 貸款而言,貸款的信貸違約風險由政 府全額擔保。

本集團的信貸風險主要來自其貸款組 合,即借款人於款項到期時未能全數 償還的風險。因此本集團就管理信貸 風險訂下審慎政策。

為維持貸款組合的素質,本集團採取 審慎風險管理框架:(i)按既定準則挑 選核准賣方;(ii)採取審慎的資產購買 準則;(iii)進行有效及深入的盡職審 查程序; (iv)實行健全的項目架構及 融資文件記錄;(v)持續監察及審查制 度;及(vi)確保較高風險的資產或交 易有足夠的保障。

本集團尤其注重對問題貸款進行持續 信貸審查。業務部門將監控該等貸 款,並盡力為收回款項採取如與借款 人制定寬減計劃從而加強貸款回收力 度。根據信貸委員會批准的指引為貸 款定期進行減值評估,減值撥備亦於 收益表扣除。

### 3.2. Credit risk

The Group's principal financial assets are its cash and shortterm funds, investment securities, placements with the Exchange Fund, loan portfolio and loans with special 100% guarantee under the SFGS. The credit risk on liquid funds and investment securities is limited because the credit ratings of the counterparties, mainly sovereigns, quasi-sovereign agencies, banks and companies, should meet the minimum requirement in accordance with the investment guidelines approved by the Board of Directors. The capital of the HKMCA and the HKMCI as well as premium receipts of the HKMCA are placed with the Exchange Fund managed by the Hong Kong Monetary Authority (HKMA). The credit risk on the placements with the Exchange Fund is very limited as it is exposure to the Government. Regarding loans with special 100% guarantee under the SFGS, the credit default risk of the loans is fully guaranteed by the Government.

The Group's credit risk is primarily attributable to its loan portfolio, which is the risk that a loan borrower will be unable to pay amounts in full when due. The Group therefore has a prudent policy for managing its exposure to credit risk.

To maintain the quality of the loan portfolios, the Group adheres to a prudent risk management framework to (i) select Approved Sellers with established criteria, (ii) adopt prudent asset purchasing criteria, (iii) conduct effective and in-depth due diligence reviews, (iv) implement robust project structures and financing documentation, (v) perform an ongoing monitoring and reviewing mechanism, and (vi) ensure adequate protection for higher-risk assets or transactions.

The Group undertakes ongoing credit review with special attention paid to problem loans. Business units will monitor these loans and take recovery action such as establishing relief plan with borrowers in order to maximise recoveries. Loan impairment assessment is performed regularly and impairment allowance is charged to income statement in accordance with the guidelines approved by the Credit Committee.

### 抵押品及其他信貸安排加強措施

本集團已實施關於接受用以減低信貸 風險的特定類別的抵押品的指引。該 等指引定期進行檢討。

貸款組合及中小企融資擔保計劃下的 百分百擔保特惠貸款

按揭貸款組合的主要抵押品類型包括 位於香港的物業及遞延代價(附註 25)。至於租購應收帳款的抵押品類 型包括的士和公共小巴牌照。按揭貸 款組合和租購應收帳款一般有充足的 抵押。目前物業抵押品的價值是以公 開指數按組合基礎而確定。基建貸款 組合的主要抵押品類型包括借款人資 產的抵押權益及轉讓主要項目合約文 件及/或銀行帳戶的押記,惟實際抵 押品因應不同項目而異。至於小型貸 款,一般並不尋求抵押品。

就中小企融資擔保計劃下的百分百擔 保特惠貸款而言,由於有關貸款的信 貸違約風險由政府提供全額擔保,故 並無尋求抵押品。更多詳情請參閱附 註17。

銀行定期存款、證券投資及外匯基金 存款

銀行定期存款一般不尋求抵押,因為 其交易對手的性質,和短期內到期, 故被視為低風險。證券投資及外匯基 金存款一般沒有抵押。

### Collateral and other credit enhancements

The Group has implemented guidelines on the acceptability of specific classes of collateral on credit risk mitigation, which are subject to regular review.

Loan portfolio and loans with special 100% guarantee under the SFGS

The principal collateral types for mortgage portfolio mainly consist of properties located in Hong Kong and the deferred consideration (Note 25). For hire purchase receivable, the collateral types include taxi and public light bus licenses. Mortgage portfolio and hire purchase receivable are generally fully secured by collateral. The current collateral value of properties is determined with the use of public indices on a portfolio basis. The principal collateral types for infrastructure loan portfolio mainly consist of security interests in the assets of the borrowers and assignment of key project documents and/or charge over bank accounts but the actual security varies projects to projects. For microfinance loans, no collateral is generally sought.

Regarding loans with special 100% guarantee under the SFGS, no collateral is sought as the credit default risk of the loans is fully guaranteed by the Government. Please refer to Note 17 for more details.

Time deposits with banks, investment securities and placements with the Exchange Fund

Collaterals are generally not sought for time deposits with banks as the exposures are considered to be low risk due to the nature of the counterparties and short-term maturity. Investment securities and placements with the Exchange Fund are generally unsecured.

### 衍生金融工具

本集團與所有衍生工具之交易對手簽 訂國際掉期及衍生工具協會主協議。 按照該協議,倘若其中一方出現違約 事件,另一方可以淨額結算所有未平 倉的金額。本集團亦跟其主要交易對 手,與主協議同時執行信貸支持附 件。根據信貸支持附件,雙方可以透 過轉移抵押品,減輕未平倉時存在的 交易對手風險。

至於金融工具,如衍生工具,本集團 按照投資指引及信貸風險政策所制定 的交易對手風險限額予以監察。交易 對手風險限額由信貸風險委員會每年 定期檢討。無論於何時,交易對手風 險的上限為對本集團有利的工具(即 公平值為正數的資產)的現有公平 值,就衍生工具而言,公平值僅佔合 約價值或用於反映未平倉工具數量的 估算價值的小部分。交易對手風險作 為交易對手整體信貸限額的一部分, 與市場波動的潛在風險一併管理。

按揭保險合約、其他擔保和保險合約

詳情在附註3.5披露。

結算風險存在於任何以現金、證券或 股票支付並期望收取相應現金、證券 或股票的情况。為涵蓋本集團於任何 單一日期因市場交易產生的所有結算 風險的總額,對每名交易對手均設有 每日結算限額。

### Derivative financial instruments

The Group enters into ISDA master agreement with all counterparties for derivative transactions where each party will be able to settle all outstanding amounts on a net basis in the event of default of the other party. The Group also executed Credit Support Annex (CSA) with its major counterparties in conjunction with the master agreement. Under CSA, collateral is passed between the parties to mitigate the counterparty risk inherent in outstanding positions.

For financial instruments such as derivatives, exposures are monitored against counterparty risk limits established in accordance with the investment guidelines and credit risk policy of the Group. These counterparty risk limits are subject to regular review by the Credit Committee on an annual basis. At any one time, the amount subject to counterparty risk is limited to the current fair value of instruments favourable to the Group (i.e. assets with positive fair value), which in relation to derivatives is only a small fraction of the contract, or notional values used to express the volume of instruments outstanding. This counterparty risk exposure is managed as part of the overall credit limits with counterparties, together with potential exposures from market movements.

Mortgage insurance contracts, other guarantee and insurance contracts

The details are disclosed in Note 3.5.

Settlement risk arises in any situation where a payment in cash, securities or equities is made in the expectation of a corresponding receipt in cash, securities or equities. Daily settlement limits are established for each counterparty to cover the aggregate of all settlement risk arising from the Group's market transactions on any single day.

### 預期信貸虧損計量

就金融資產而言,將應用下述信貸風 險模型:

本集團於初始確認資產時,評估其違 約率,以及於各呈報期持續評估信貸 風險是否有明顯增加。為評估信貸風 險有否明顯增加,本集團將資產於呈 報日的違約風險與資產於初始確認時 的違約風險進行比較。評估考慮可用 合理及輔助性前瞻資料,並納入下述 指標:

- 外部信貸評級(盡可能取得);
- 業務、財務或經濟狀況的實際 或預期重大不利變動,而預期 對借款人履行責任的能力構成 重大改變;
- 相同借款人的其他金融工具的 信貸風險明顯增加;
- 支持其責任的抵押品價值或第 三方擔保或信貸安排加強措施 的質素發生重大變動;及
- 借款人預期表現及行為的重大 變動,包括該組合內借款人付 款狀況變動及借款人財務狀況 變動。

本集團採用三階段方法計量貸款組 合、現金及短期資金以及按攤銷成本 入帳及以公平值變化計入其他全面收 益的證券投資的預期信貸虧損,金融 資產自初始確認後根據信貸質素的變 化按以下三個階段進行轉移:

## Expected credit loss (ECL) measurement

For financial assets, the following credit risk modelling applies:

The Group considers the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk, the Group compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. It considers available reasonable and supportive forward-looking information with the following indicators incorporated:

- external credit rating (as far as available);
- actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the borrower's ability to meet its obligations;
- significant increases in credit risk on other financial instruments of the same borrower;
- significant changes in the value of the collateral supporting the obligation or in the quality of third-party guarantees or credit enhancements; and
- significant changes in the expected performance and behaviour of the borrower, including changes in the payment status of borrowers in the group and changes in the financial conditions of the borrower.

A three-stage approach to measuring ECLs is applied on loan portfolio, cash and short-term funds and investment securities accounted for at amortised cost and FVOCI. Financial assets migrate through the following three stages based on the change in credit quality since initial recognition:

第一階段:12個月預期信貸虧損

對於初始確認後信貸風險未顯著增加 及於產生時未出現信貸減值的其預期 年限信貸虧損中與未來12個月內發 生的違約率相關的虧損部份被確認。

第二階段:預期年限信貸虧損 一未 發生信貸減值

對於信貸風險,自初始確認後信貸風 險顯著增加但未發生信貸減值,則確 認預期年限信貸虧損。

第三階段:預期年限信貸虧損 一信 貸減值

當一項或多項事件對金融資產的估計 未來現金流量產生不利影響時,該資 產即評估為發生信貸減值。對於發生 信貸減值的金融資產,確認預期年限 信貸虧損,其利息收入的計算按應用 實際利率於攤銷成本(扣除減值撥備) 而非帳面總值來計算。

預期信貸虧損源自不偏不倚和概率加 權估計的預期虧損。預期信貸虧損的 金額使用減值撥備帳確認,此帳戶中 的變動計入損益表。

於初始確認時,需要為未來12個月 內可能發生的違約事件導致的預期信 貸虧損(12個月預期信貸虧損)計提 減值撥備。於各呈報日,本集團通過 比較呈報日與初始確認日之間預期年 期發生的違約風險,評估自初始確認 後金融資產的信貸風險是否顯著增 加。倘信貸風險大幅增加,則需要為 金融資產的預期年期內所有可能發生 的違約事件(預期年限信貸虧損)均 計提減值撥備。如在隨後的一段時間 內,信貸質量得到改善並扭轉自初始 確認以來任何先前評估的信貸風險顯 著增加,減值撥備則將從預期年限信 貸虧損恢復為12個月預期信貸虧損。

Stage 1: 12-month ECLs

For exposures where there has not been a significant increase in credit risk since initial recognition and that are not credit impaired upon origination, the portion of the lifetime ECL associated with the probability of default events occurring within the next 12 months is recognised.

Stage 2: Lifetime ECLs — not credit impaired

For credit exposures where there has been a significant increase in credit risk since initial recognition but that are not credit impaired, a lifetime ECL is recognised.

Stage 3: Lifetime ECLs — credit impaired

Financial assets are assessed as credit impaired when one or more events that have a detrimental impact on the estimated future cash flows of that asset have occurred. For financial assets that have become credit impaired, a lifetime ECL is recognised and interest income is calculated by applying the effective interest rate to the amortised cost (net of impairment provision) rather than the gross carrying amount.

ECLs are derived from unbiased and probability-weighted estimates of expected loss. The amount of the ECLs is recognised using an impairment allowance account with the movement in this account charged to income statement.

At initial recognition, impairment allowance is required for ECLs resulting from default events that are possible within the next 12 months (12-month ECLs). At each reporting date, the Group assesses whether there has been a significant increase in credit risk for financial assets since initial recognition by comparing the risk of default occurring over the expected life between the reporting date and the date of initial recognition. In the event of a significant increase in credit risk, impairment allowance is required from all possible default events over the expected life of the financial assets (Lifetime ECLs). If, in a subsequent period, credit quality improves and reverses any previously assessed significant increase in credit risk since origination, then the impairment allowance reverts from lifetime ECLs to 12-month ECLs.

倘並無合理預期可收回,例如債務人 未能與本集團訂立還款計劃,該金融 資產將予以註銷。在所有必要程序基 本完成並且已確定虧損金額後,貸款 將予以註銷。在註銷貸款的情況下, 本集團繼續進行強制執行活動以嘗試 收回到期應收款項。倘收回有關款 項,則在損益中確認。

應收利息及匯款、按金及其他資產亦 須遵守香港財務報告準則第9號的減 值規定,而已識別減值撥備並不重 大。

本集團將貨款按其信貸風險分為三 類,以及如何確定各類別的貸款虧損 撥備。

中小企融資擔保計劃下的百分 百擔保特惠貸款

> 誠如附註17所詳述,該等貸款 由政府提供全額擔保。本集團 使用三個類別反映該等貸款的 信貸風險:

> 第一階段: 指具有較低違約風險 的良好貸款,且借款 人有足夠能力履行合 約現金流量。

> 第二階段: 指自購入以來信貸風 險大幅增加的貸款, 如利息或本金逾期支 付介乎30天至60天。

> 第三階段: 指信貸風險大幅增 加,利息或本金逾期 支付超過60天的貸 款,或銀行已提交違 約通知書的貸款。

Financial assets are written off when there is no reasonable expectation of recovery, such as a debtor failing to engage in a repayment plan with the Group. Loans are written off after all the necessary procedures have substantially been completed and the amount of the loss has been determined. Where loans have been written off, the Group continues to engage in enforcement activity to attempt to recover the receivable due. Where recoveries are made, these are recognised in profit or loss.

Interest and remittance receivables, deposits and other assets are also subject to the impairment requirements of HKFRS 9, and the identified impairment allowance was immaterial.

The Group uses three categories for loans which reflect their credit risk and how the loan loss provision is determined for each of those categories.

Loans with special 100% guarantee under the SFGS (a)

> These loans are fully guaranteed by the Government as detailed in Note 17. The Group uses three categories for loans which reflect their credit risk:

- Stage 1: It represents performing loans with low risk of default and the borrower has a strong capacity to meet contractual cash flows.
- Stage 2: It represents loans with significant increase in credit risk since the moment of acquisition, for example there is interest or principal payment overdue between 30 days and 60 days.
- Stage 3: It represents loans with significant increase in credit risk with interest or principal payment overdue for over 60 days, or loans with default notice submitted by banks.

由於該等貸款的違約虧損由政 府作全額擔保,考慮到政府的 違約風險甚微,故並無確認減 值撥備。

Given the default loss of these loans are fully guaranteed, no impairment allowance is recognised in view of the minimal default risk of the Government.

| 於二零二一年十二月三十一日<br>As at 31 December 2021 |   | 第一階段<br>Stage 1<br>千港元<br>HK\$'000 | 第二階段<br>Stage 2<br>千港元<br>HK\$'000 | 第三階段<br>Stage 3<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000 |
|---|---|------------------------------------|------------------------------------|------------------------------------|--------------------------------|
| 帳面總值<br>減值撥備                            | Gross carrying amount<br>Impairment allowance | 70,525,852                         | 214,994<br>-                       | 322,308<br>-                       | 71,063,154<br>-                |
| 帳面值                                     | Carrying amount                               | 70,525,852                         | 214,994                            | 322,308                            | 71,063,154                     |
|   |   |                                    |                                    |                                    |                                |
| 於二零二零年十二月三十一日<br>As at 31 December 2020 |   | 第一階段<br>Stage 1<br>千港元<br>HK\$'000 | 第二階段<br>Stage 2<br>千港元<br>HK\$'000 | 第三階段<br>Stage 3<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000 |
| 帳面總值<br>減值撥備                            | Gross carrying amount<br>Impairment allowance | 36,067,560<br>-                    | 10,841<br>–                        | 6,312<br>-                         | 36,084,713<br>-                |
| 帳面值                                     | Carrying amount                               | 36,067,560                         | 10,841                             | 6,312                              | 36,084,713                     |

#### (b) 貸款組合

本集團預期信貸虧損貸款模型 的假設概述如下:

## (b) Loan portfolio

A summary of the assumptions underpinning the Group's ECL model on loans is as follows:

| 類別<br>Category | 類別的定義<br>Definition of category  | 確認預期信貸虧損撥備的基礎<br>Basis for recognition of<br>ECL provision   |
|----------------|--|--|
| 第一階段           | 借款人違約風險較低,並有足夠能力履<br>行合約現金流量。  | 12個月預期信貸虧損(如資產的預期年期<br>少於12個月,則預期虧損按其預期年期<br>計量。)  |
| Stage 1        | Borrowers have a low risk of default and a strong capacity to meet contractual cash flows.   | 12-month ECLs (Where the expected lifetime of an asset is less than 12 months, expected losses are measured at its expected lifetime.) |
| 第二階段           | 貸款的信貸風險大幅增加;如利息及/<br>或本金還款逾期超過30天,則假定為<br>信貸風險顯著增加。  | 預期年限信貸虧損-未發生信貸減值   |
| Stage 2        | Loans for which there is a significant increase in credit risk; as significant increase in credit risk is presumed if interest and/or principal repayments are more than 30 days past due. | Lifetime ECLs — not credit impaired  |
| 第三階段           | 利息及/或本金還款逾期90天、借款<br>人破產或收回物業。   | 預期年限信貸虧損-信貸減值  |
| Stage 3        | Interest and/or principal repayments are 90 days past due, borrowers with bankruptcy or properties repossessed.  | Lifetime ECLs — credit impaired  |
| 撇銷             | 並無合理預期可收回逾期利息及/或本<br>金還款。  | 撇銷資產   |
| Write-off      | There is no reasonable expectation of recovery on the delinquent interest and/or principal repayments.   | Asset is written off   |

然而,在若干情況下,本集團 對所持有的任何信貸安排加強 措施前,內部或外部資料顯示 本集團不可能全數收取未償還 合約金額時,本集團將貸款視 作違約。

However, in certain cases, the Group will also consider a loan to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any enhancements held by the Group.

在貸款期限內,本集團及時為 預期信貸虧損作適當撥備,以 應對其信貸風險。在計算預期 信貸虧損率時,本集團考慮每 類貸款組合的歷史虧損率,並 以前瞻性宏觀經濟數據作出調 整。

就按組合基準評估的按揭貸款 組合及租購應收帳款,本集團 已就評估按揭貸款採用若干經 濟週期階段。按不同經濟週期 階段分配不同概率以進行評 估。按照市場前景,信貸委員 會成員得出有關各經濟週期階 段的可能性意見。違約概率乃 基於不同經濟週期階段及相應 違約概率的加權平均數計算。

就按個別項目基準評估的基建 貸款而言,本集團已根據全球 經濟前景、相關地區的經濟指 標、特定行業數據,並考慮任 何特別事件的影響後,選擇前 瞻性看法。基建貸款按不同情 景予以評級。已制定概率表以 根據各前瞻性看法釐定各情景 下的概率。

下表載有已確認減值撥備的貸 款組合的信貸風險分析。

Over the term of the loans, the Group accounts for its credit risk by appropriately providing for ECLs on a timely basis. In calculating the ECL rates, the Group considers historical loss rates for each category of loan portfolio, and adjusts for forward-looking macroeconomic data.

For mortgage portfolio and hire purchase receivable assessed by portfolio base, the Group have adopted a range of economic cycle stages for the assessment of mortgage loans. Probabilities are assigned to different economic cycle stages for the assessment. Based on market outlook, Credit Committee members form a view on the likelihood of each economic cycle stage. The default probability is based on the weighted average of likelihood of different economic cycle stage and the corresponding default probability.

For infrastructure loans assessed by individual project base, the Group have selected a forward-looking view based on outlook of global economy, relevant regional economic indicators, specific industry data, and taking into consideration of the impact of any special events. Infrastructure loans are rated under various scenarios. The probability table is set up to determine the probability of each scenario under each forwardlooking view.

The following table contains an analysis of the credit risk exposure of loan portfolio for which impairment allowance is recognised.

| 於二零二一年十二月三十一日<br>As at 31 December 2021 |   | 第一階段<br>Stage 1<br>千港元<br>HK\$'000 | 第二階段<br>Stage 2<br>千港元<br>HK\$'000 | 第三階段<br>Stage 3<br>千港元<br>HK\$′000 | 總額<br>Total<br>千港元<br>HK\$′000 |
|---|---|------------------------------------|------------------------------------|------------------------------------|--------------------------------|
| 帳面總值<br>減值撥備                            | Gross carrying amount<br>Impairment allowance | 8,560,284<br>(4,965)               | 7,829<br>–                         | 8,176<br>(511)                     | 8,576,289<br>(5,476)           |
| 帳面值                                     | Carrying amount                               | 8,555,319                          | 7,829                              | 7,665                              | 8,570,813                      |
| 於二零二零年十二月三十一日<br>As at 31 December 2020 |   | 第一階段<br>Stage 1<br>千港元<br>HK\$'000 | 第二階段<br>Stage 2<br>千港元<br>HK\$'000 | 第三階段<br>Stage 3<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000 |
| 帳面總值<br>減值撥備                            | Gross carrying amount<br>Impairment allowance | 7,046,183<br>(1,949)               | 8,607<br>–                         | 4,545<br>(507)                     | 7,059,335<br>(2,456)           |
| 帳面值                                     | Carrying amount                               | 7,044,234                          | 8,607                              | 4,038                              | 7,056,879                      |

於二零二一年十二月三十一日 的貸款組合減值撥備與期初減 值撥備之對帳如下:

The impairment allowance for loan portfolio as at 31 December 2021 reconciles to the opening impairment allowance as follows:

|  |  | 第一階段<br>Stage 1 | 第二階段<br>Stage 2          | 第三階段<br>Stage 3 | 總額<br>Total     |
|--|--|-----------------|--------------------------|-----------------|-----------------|
|  |  | 千港元<br>HK\$'000 | 千港元<br>HK <b>\$'</b> 000 | 千港元<br>HK\$'000 | 千港元<br>HK\$'000 |
| 於二零二零年<br>一月一日的減值                        | Impairment allowance<br>as at 1 January 2020                                     |                 |                          |                 |                 |
| 撥備<br>已購買的貸款及還款                          | Loans purchased and  | 813             | _                        | 775             | 1,588           |
| 階段轉移所產生的                                 | repayment Net measurement of   | 1,096           | _                        | -               | 1,096           |
| 減值計量淨額                                   | impairment arising from transfer of stage  | -               | 112                      | 298             | 410             |
| 因信貸風險變動而<br>產生的變動<br>此同本繼續贷款             | Movement due to changes in credit risk   | 40              | -                        | -               | 40              |
| 收回未撇銷貸款<br>                              | Recoveries of loans not written-off  |                 | (29)                     | (103)           | (132)           |
| 轉移至第二階段                                  | Transfer to stage 2  | 1,136           | 83<br>229                | 195<br>(229)    | 1,414           |
| 轉移至第三階段                                  | Transfer to stage 3  | _               | (312)                    | 312             | _               |
| 撇銷<br>———————                            | Write-offs   |                 | _                        | (546)           | (546)           |
| 於二零二零年                                   | Impairment allowance as at 31 December   |                 |                          |                 |                 |
| 減值撥備(附註18)                               |  | 1,949           | _                        | 507             | 2,456           |
| 階段轉移所產生的                                 | repayment Net measurement of   | 2,953           | -                        | -               | 2,953           |
| 減值計量淨額                                   | impairment arising from transfer of stage  | _               | _                        | 104             | 104             |
| 因信貸風險變動而 產生的變動                           | Movement due to changes in credit risk   | 63              | -                        | -               | 63              |
| 收回未撇銷貸款                                  | Recoveries of loans<br>not written-off   |                 | -                        | (100)           | (100)           |
|  | Transfer to atoms 0  | 3,016           | -                        | 4               | 3,020           |
| 轉移至第二階段<br>轉移至第三階段                       | Transfer to stage 2 Transfer to stage 3  | _<br>_          | _<br>_                   | _<br>_          | _<br>_          |
| <b>撇銷</b>                                | Write-offs   |                 | -                        | _               | _               |
| 於二零二一年<br>十二月三十一日的                       |  |                 |                          |                 |                 |
| 減值撥備(附註18) 資款減值撥備                        | ) 2021 (Note 18)<br>Charge of loan   | 4,965           |                          | 511             | 5,476           |
| 員  | impairment allowance   | 3,016           | _                        | 4               | 3,020           |
|  | commitment impairment allowance  | 3,212           | _                        | _               | 3,212           |
| 收回已撇銷貸款                                  | Recoveries of loans previously written-off                                       | _               | -                        | (421)           | (421)           |
| 於損益確認的減值<br>撥備/(回撥)<br>總額(附註 <b>12</b> ) | Total charge/(write-<br>back) of impairment<br>allowance<br>recognised in profit |                 |                          |                 |                 |
|  | or loss (Note 12)  | 6,228           | -                        | (417)           | 5,811           |

#### (C) 現金及短期資金

於二零二一年十二月三十一日 的現金及短期資金減值撥備與 期初減值撥備對帳如下:

#### Cash and short-term funds (C)

The impairment allowance for cash and short-term funds as at 31 December 2021 reconciles to the opening impairment allowance as follows:

|                                   |  | 千港元<br>HK\$′000 |
|-----------------------------------|--|-----------------|
| 於二零二零年一月一日的減值撥備<br>期內於損益確認的減值撥備變動 | Impairment allowance as at 1 January 2020<br>Change in the impairment allowance recognised | 999             |
| (附註12)                            | in profit or loss during the period (Note 12)  | 1,247           |
| 於二零二零年十二月三十一日的減值                  | Impairment allowance as at 31 December 2020  |                 |
| 撥備(附註14)                          | (Note 14)  | 2,246           |
| 期內於損益確認的減值撥備變動                    | Change in the impairment allowance recognised  |                 |
| (附註12)                            | in profit or loss during the period (Note 12)  | 2,641           |
| 於二零二一年十二月三十一日的減值                  | Impairment allowance as at   |                 |
| 撥備(附註 <b>14</b> )                 | 31 December 2021 (Note 14)   | 4,887           |

根據經批准的投資指引,本集 團僅可存款於發鈔銀行或達到 特定最低信貸評級的銀行。

本集團已建立一個撥備矩陣, 該矩陣基於每個交易對手的外 部信用評級及相應的過往信貸 虧損紀錄,並根據前瞻性宏觀 經濟數據進行調整,以確定減 值撥備的預期信貸虧損。本集 團已根據全球經濟前景及相關 經濟指標,並考慮任何特別事 件的影響後,選擇若干可能的 經濟結果為有關組合最適當看 法。已制定概率表以就前瞻性 看法釐定概率。

考慮到所有存款銀行均獲評級 機構評為投資級別,所有該等 金融資產均被視為低風險,因 此期內確認的減值撥備僅限於 第一階段的12個月預期信貸虧 損。年內,減值撥備增加乃主 要由於銀行存款增加所致,並 無轉撥至第二階段及第三階段。

According to the approved investment guidelines, the Group can only place deposits with note-issuing banks or banks with a certain minimum credit rating.

The Group has established a provision matrix that is based on the external credit rating of each counterparty and the corresponding historical credit loss experience, adjusted for forward-looking macroeconomic data to determine the ECLs for impairment allowance. The Group has selected a range of possible economic outcomes, based on outlook of global economy and relevant economic indicators, taking into consideration the impact of any special events, as the most suitable views to the portfolio. A probability rate table is set up to determine the probability rate for the forward-looking views.

All of these financial assets are considered to be low risk in view of all deposit banks are rated at investment grade by rating agencies, and thus the impairment allowance recognised during the period was limited to 12-month ECLs for stage 1. During the year, the increase in the impairment allowance was mainly due to the increase in deposits with banks and there was no transfer to stages 2 and 3.

於二零二一年十二月三十一日 及二零二零年十二月三十一 日,可接受的最低短期信貸評 級為A-2(標準普爾)、P-2(穆 迪)和F-2(惠譽)。

As at 31 December 2021 and 31 December 2020, the minimum acceptable short-term credit ratings are A-2 (Standard and Poor's), P-2 (Moody's) and F-2 (Fitch's).

#### 證券投資 (d)

根據經批准的投資指引,本集 團僅可投資於達到特定最低信 貸評級的債務證券。資產負債 管理委員會對按評級別劃分的 投資進行監察及檢討。

根據外部信貸機構的評級(標 準普爾、穆迪及惠譽),下列為 呈報期末債務證券按評定級別 的分析。如證券本身沒有特定 的發行評級,則採用證券發行 人的評級呈報。

#### (d) Investment securities

According to the approved investment guidelines, the Group can only invest in debt securities with a certain minimum credit rating. The proportion of investments according to rating categories is monitored and reviewed by ALCO.

The table below presents an analysis of debt securities by rating classification as at the end of the reporting period, based on external credit agency's ratings (Standard and Poor's, Moody's and Fitch's). In the absence of issue-specific ratings, the ratings for the issuers are reported.

| 於二零二一年十二月三十一日<br>As at 31 December 2021   | 以公平值變化<br>計入其他全面<br>收益的證券<br>投資<br>Investment<br>securities at<br>FVOCI<br>千港元<br>HK\$'000 | 按攤銷成本列<br>帳的證券投資<br>Investment<br>securities at<br>amortised<br>cost<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$′000    |
|---|--|---|-----------------------------------|
| AAA/Aaa AAA/Aaa<br>AA-至AA+/Aa3至Aa1 AA- to AA+/Aa3 to Aa1<br>A-至A+/A3至A1 A- to A+/A3 to A1 | 138,123<br>2,458,519<br>1,050,540  | 775,957<br>2,169,524<br>8,265,403   | 914,080<br>4,628,043<br>9,315,943 |
| 總額 Total  | 3,647,182  | 11,210,884  | 14,858,066                        |

| 於二零二零年十二月三-<br>As at 31 December 2020     |   | 以公平值變化<br>計入其他全面<br>收益的證券<br>投資<br>Investment<br>securities at<br>FVOCI<br>千港元<br>HK\$'000 | 按攤銷成本列<br>帳的證券投資<br>Investment<br>securities at<br>amortised<br>cost<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000   |
|---|---|--|---|----------------------------------|
| AAA/Aaa<br>AA-至AA+/Aa3至Aa1<br>A-至A+/A3至A1 | AAA/Aaa<br>AA- to AA+/Aa3 to Aa1<br>A- to A+/A3 to A1 | -<br>3,022,387<br>1,396,575  | 77,279<br>1,169,365<br>8,486,714  | 77,279<br>4,191,752<br>9,883,289 |
| 總額  | Total   | 4,418,962  | 9,733,358   | 14,152,320                       |

下表載有已確認減值撥備的證 券投資的信貸風險分析。於期 內,並無轉撥至第二階段及第 三階段。

The following table contains an analysis of the credit risk exposure of investment securities for which impairment allowance is recognised. There was no transfer to stages 2 and 3 during the period.

| 於二零二一年十二月三<br>As at 31 December 2 |  | 第一階段<br>Stage 1<br>千港元<br>HK\$'000 | 第二階段<br>Stage 2<br>千港元<br>HK\$'000 | 第三階段<br>Stage 3<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$′000 |
|-----------------------------------|--|------------------------------------|------------------------------------|------------------------------------|--------------------------------|
| 帳面總值                              | Gross carrying amount                    |                                    |                                    |                                    |                                |
| 一 以公平值變化<br>計入其他全面收益              | — FVOCI                                  | 3,647,182                          | -                                  | -                                  | 3,647,182                      |
| 一 按攤銷成本列帳<br>減值撥備                 | — amortised cost<br>Impairment allowance | 11,210,884                         | -                                  | -                                  | 11,210,884                     |
| 一按攤銷成本列帳                          | — amortised cost                         | (3,892)                            | _                                  |                                    | (3,892)                        |
| 帳面值                               | Carrying amount                          |                                    |                                    |                                    |                                |
| 一 以公平值變化<br>計入其他全面收益              | — FVOCI                                  | 3,647,182                          | -                                  | -                                  | 3,647,182                      |
| 一按攤銷成本列帳                          | — amortised cost                         | 11,206,992                         | -                                  | -                                  | 11,206,992                     |
|                                   |  | 14,854,174                         | -                                  | -                                  | 14,854,174                     |

| 於二零二零年十二月三<br>As at 31 December 202 |   | 第一階段<br>Stage 1<br>千港元<br>HK\$'000 | 第二階段<br>Stage 2<br>千港元<br>HK\$'000 | 第三階段<br>Stage 3<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000 |
|-------------------------------------|---|------------------------------------|------------------------------------|------------------------------------|--------------------------------|
| 帳面總值                                | Gross carrying amount   |                                    |                                    |                                    |                                |
| 一 以公平值變化<br>計入其他全面收益                | — FVOCI   | 4,418,962                          | -                                  | -                                  | 4,418,962                      |
| 一 按攤銷成本列帳<br>減值撥備                   | <ul><li>— amortised cost</li><li>Impairment allowance</li></ul> | 9,733,358                          | -                                  | -                                  | 9,733,358                      |
| 一按攤銷成本列帳                            | — amortised cost  | (3,422)                            | -                                  | _                                  | (3,422)                        |
| 帳面值                                 | Carrying amount   |                                    |                                    |                                    |                                |
| 一 以公平值變化<br>計入其他全面收益                | — FVOCI   | 4,418,962                          | -                                  | -                                  | 4,418,962                      |
| 一按攤銷成本列帳                            | — amortised cost  | 9,729,936                          | _                                  | _                                  | 9,729,936                      |
|                                     |   | 14,148,898                         | -                                  | -                                  | 14,148,898                     |

於二零二一年十二月三十一日 的證券投資減值撥備與期初減 值撥備之對帳如下:

The impairment allowance for investment securities as at 31 December 2021 reconciles to the opening impairment allowance as follows:

|  |  | 第一階段<br>Stage 1<br>千港元<br>HK\$'000 | 第二階段<br><b>Stage 2</b><br>千港元<br>HK\$'000 | 第三階段<br>Stage 3<br>千港元<br>HK\$'000 | <b>總額</b><br><b>Total</b><br>千港元<br>HK\$'000 |
|--|--|------------------------------------|---|------------------------------------|--|
| 於二零二零年<br>一月一日<br>的減值撥備  | Impairment allowance as at 1 January 2020  |                                    |   |                                    |  |
| 一 以公平值變化<br>計入其他全面收益   | — FVOCI  | 474                                |   |                                    | 474  |
| 一 按攤銷成本列帳  | — amortised cost   | 1,455                              | _   | _                                  | 1,455  |
| 期內於損益確認的減值撥備變動   | Change in the impairment allowance recognised in profit or loss during the period          | 1,400                              |   |                                    | 1,400  |
| 一以公平值變化  | — FVOCI  | 4.004                              |   |                                    | 4.004  |
| 計入其他全面收益 一按攤銷成本列帳  | — amortised cost   | 1,024<br>1,967                     | -   | _                                  | 1,024<br>1,967                               |
| 於二零二零年<br>十二月三十一日<br>的減值撥備<br>一以公平值變化<br>計入其他全面收益<br>一按攤銷成本列帳<br>(附註19(c)) | Impairment allowance as at 31 December 2020  — FVOCI  — amortised cost (Note 19(c))        | 1,498                              | -   | -                                  | 1,498  |
| 期內於損益確認的 減值撥備變動 一 以公平值變化   | Change in the impairment allowance recognised in profit or loss during the period  — FVOCI |                                    |   |                                    |  |
| 計入其他全面收益   |  | (737)                              | _   | _                                  | (737)  |
| 一按攤銷成本列帳   | — amortised cost   | 470                                | -   | -                                  | 470  |
| 於二零二一年<br>十二月三十一日<br>的減值撥備<br>一 以公平值變化                                     | Impairment allowance as at 31 December 2021  — FVOCI                                       |                                    |   |                                    |  |
| 計入其他全面收益   |  | 761                                | -   | -                                  | 761  |
| 一 按攤銷成本列帳<br>(附註 <b>19(c)</b> )  | — Amortised cost     (Note 19(c))  | 3,892                              | -   | -                                  | 3,892  |

### 按攤銷成本列帳的證券 (i) 投資

按攤銷成本列帳的證券 投資包括上市及非上市 債務證券。於二零二一 年十二月三十一日的按 攤銷成本列帳的證券投 資減值撥備與期初減值 撥備對帳如下:

### Investment securities at amortised cost

Investment securities at amortised cost include listed and unlisted debt securities. The impairment allowance on investment securities at amortised cost as at 31 December 2021 reconciles to the opening impairment allowance as follows:

|   |  | 千港元<br>HK\$′000 |
|---|--|-----------------|
| 於二零二零年一月一日的減值撥備<br>期內於損益確認的減值撥備變動<br>(附註12) | Impairment allowance as at 1 January 2020 Change in the impairment allowance recognised in profit or loss during the | 1,455           |
|   | period (Note 12)   | 1,967           |
| 於二零二零年十二月三十一日的                              | Impairment allowance as at   |                 |
| 減值撥備(附註19(c))<br>期內於損益確認的減值撥備變動<br>(附註12)   | 31 December 2020 (Note 19(c)) Change in the impairment allowance recognised in profit or loss during the             | 3,422           |
|   | period (Note 12)   | 470             |
| 於二零二一年十二月三十一日的                              | Impairment allowance as at   |                 |
| 減值撥備(附註19(c))                               | 31 December 2021 (Note 19(c))  | 3,892           |

本集團已建立一個撥備 矩陣,該矩陣基於每個 交易對手的外部信用評 級及相應的過往信貸虧 損紀錄,並根據前瞻性 宏觀經濟數據進行調整, 以確定減值撥備的預期 信貸虧損。本集團已根 據全球經濟前景及相關 經濟指標,並考慮任何 特別事件的影響後,選 擇若干可能的經濟結果 為有關組合最適當看法。 已制定概率表以就前瞻 性看法釐定概率。

The Group has established a provision matrix that is based on the external credit rating of each counterparty and the corresponding historical credit loss experience, adjusted for forwardlooking macroeconomic data to determine the ECLs for impairment allowance. The Group has selected a range of possible economic outcomes, based on outlook of global economy and relevant economic indicators, taking into consideration the impact of any special events, as the most suitable views to the portfolio. A probability rate table is set up to determine the probability rate for the forward-looking views.

所有按攤銷成本列帳的 證券投資的信貸風險於 二零二一年十二月 三十一日被視為並無大 幅增加,因此截至二零 二一年十二月三十一日 止年度確認的減值撥備 僅限於第一階段下的12 個月預期信貸虧損。年 內,減值撥備增加乃主 要由於按攤銷成本列帳 的投資證券增加所致。

All of these investment securities carried at amortised cost are considered with no significant increase in credit risk as at 31 December 2021, and thus the impairment allowance recognised for the year ended 31 December 2021 was limited to 12-months ECLs under Stage 1. During the year, the increase in the impairment allowance was mainly due to the increase in investment securities at amortised cost.

# 以公平值變化計入其他 全面收益的證券投資

以公平值變化計入其他 全面收益的證券投資包 括上市及非上市債務證 券。於二零二一年十二 月三十一日的以公平值 變化計入其他全面收益 的證券投資減值撥備與 期初減值撥備對帳如下:

#### Investment securities at FVOCI (ii)

Investment securities at FVOCI include listed and unlisted debt securities. The impairment allowance on investment securities at FVOCI as at 31 December 2021 reconciles to the opening impairment allowance as follows:

|  | 千港元<br>HK\$′000   |
|--|---|
| npairment allowance as at 1 January 2020<br>hange in the impairment allowance<br>recognised in profit or loss during the | 474   |
| period (Note 12)   | 1,024   |
| npairment allowance recognised in OCI as at 31 December 2020 hange in the impairment allowance                           | 1,498   |
| recognised in profit or loss during the period (Note 12)   | (737)   |
| npairment allowance recognised in OCI as at 31 December 2021   | 761   |
| h  | nange in the impairment allowance recognised in profit or loss during the period (Note 12)  npairment allowance recognised in OCI as at 31 December 2020 nange in the impairment allowance recognised in profit or loss during the period (Note 12)  npairment allowance recognised |

本集團已建立一個撥備 矩陣,該矩陣基於每個 交易對手的外部信用評 級及相應的過往信貸虧 損紀錄,並根據前瞻性 宏觀經濟數據進行調整, 以確定減值撥備的預期 信貸虧損。本集團已根 據全球經濟前景及相關 經濟指標,並考慮任何 特別事件的影響後,選 擇若干可能經濟結果為 有關組合最適當看法。 已制定的概率表以就前 瞻性看法釐定概率。

鑒於所有以公平值變化 計入其他全面收益的證 券投資均獲評級機構評 為投資級別,所有該等 金融資產均被視為低風 險,因此截至二零二一 年十二月三十一日止年 度確認的減值撥備僅限 於第一階段下的12個月 預期信貸虧損。年內, 減值撥備減少乃主要由 於以公平值變化計入其 他全面收益的證券投資 減少所致。

於擬備預期信貸虧損時,信貸 委員會基於市況、實體經濟及 指定期間內的歷史宏觀經濟變 量,得出三種情景作為三種前 瞻性看法。良好看法假設很大 可能出現樂觀情況結果,而低 迷看法則假設很大可能出現消 極情況結果。選擇指定期間內 歷史數據時,均會涵蓋了經濟 週期內高峰值及最低值,以確 保所選擇的情景並無偏頗。

The Group has established a provision matrix that is based on the external credit rating of each counterparty and the corresponding historical credit loss experience, adjusted for forwardlooking macroeconomic data to determine the ECLs for impairment allowance. The Group has selected a range of possible economic outcomes, based on outlook of global economy and relevant economic indicators, taking into consideration the impact of any special events, as the most suitable views to the portfolio. A probability rate table is set up to determine the probability rate for the forward-looking views.

All of these financial assets are considered to be low risk in view of all investment securities at FVOCI are rated at investment grade by rating agencies, and thus the impairment allowance recognised for the year ended 31 December 2021 was limited to 12-month ECLs under Stage 1. During the year, the decrease in the impairment allowance was mainly due to the decrease in investment securities at FVOCI.

In preparing the ECL, Credit Committee had formed three forward-looking views based on market conditions, real economies and a designated period of historical macroeconomic variables for three scenarios. The good view assumed a high probability of optimistic scenario outcome whereas the bad view assumed a high probability of pessimistic scenario outcome. A designated period of historical data that covers peaks and troughs of economic cycles were selected to ensure the selection of scenarios stays unbiased.

於二零二一年十二月三十一 日,鑒於市況及新型冠狀病毒 病新變種毒株帶來威脅的不確 定性以及可能出現另一波疫 情,本集團的基建貸款、存款 及債務投資於各經濟情景(基 本情況、消極情況及樂觀情況) 下的指定權重與二零二零年 十二月三十一日定權重相同, 該等資產按(外部或內部)信貸 評級計提減值撥備,並構成減 值撥備總額的大部分。

#### (e) 預期信貸虧損的敏感度分析

本集團按前瞻性看法應用三種 可替代的宏觀經濟情景(基本 情況、消極情況及樂觀情況), 以反映一系列將來可能出現結 果的概率加權藉以估計預期信 貸虧損。下表提供按照正常、 低迷及良好的前瞻性看法就本 集團基建貸款、存款及債務投 資組合計提減值撥備的概約水 平:

The weightings assigned to each economic scenario, base, pessimistic and optimistic as at 31 December 2021, were maintained at the same weightings as at 31 December 2020 in view of market conditions and uncertainty of the threat from new variant and possibility of additional COVID-19 pandemic waves, for the Group's infrastructure loans, deposits and debt investments, of which the impairment allowance is provided based on credit ratings (either external or internal) and forms the majority of total impairment allowance.

#### (e) Sensitivity analysis of ECL

The Group applies three alternative macro-economic scenarios (base, pessimistic and optimistic scenarios) on the forward-looking views to reflect probabilityweighted range of possible future outcomes in estimating ECL. The table below provides approximate levels of provisions of impairment under the normal, bad and good forward-looking views for the infrastructure loans, deposits and debt investment portfolio of the Group:

|         |               | 2021         | 2020         |
|---------|---------------|--------------|--------------|
|         |               | 呈報預期信貸       | 呈報預期信貸       |
|         |               | 虧損變動金額       | 虧損變動金額       |
|         |               | Amount       | Amount       |
|         |               | change from  | change from  |
|         |               | the reported | the reported |
|         |               | ECL          | ECL          |
|         |               | 千港元          | 千港元          |
|         |               | HK\$'000     | HK\$'000     |
|         |               | 增加/(減少)      | 增加/(減少)      |
|         |               | Increase/    | Increase/    |
|         |               | (decrease)   | (decrease)   |
| 預期信貸虧損: | ECL:          |              |              |
| 一正常看法   | — Normal view | (8,010)      | (4,852)      |
| 一低迷看法   | — Bad view    | (0/010/      | (1,002)      |
| 一良好看法   | — Good view   | (9,874)      | (6,046)      |
|         | 2004 11011    | (7,074)      | (0,040)      |

未計所持有抵押品或其他信貸 安排加強措施的最高信貸風險 分析如下:

> 本集團金融資產最高信貸風險 與其帳面總額相等。在未計再 保險安排下,本集團資產負債 表外的最高信貸風險分析如 下:

Maximum exposures to credit risk before taking into account of collateral held or other credit enhancements are analysed as follows:

The maximum exposures to credit risk of the financial assets of the Group are equal to their gross carrying amounts. The maximum exposures to credit risk of the off-balance sheet exposures of the Group before taking into account of reinsurance arrangements are as follows:

|                              |   | 2021<br>千港元<br>HK\$′000  | 2020<br>千港元<br>HK\$'000  |
|------------------------------|---|--------------------------|--------------------------|
| 風險投保總額<br>一按揭保險業務<br>一安老按揭業務 | Total risk-in-force — mortgage insurance business — reverse mortgage business | 88,917,190<br>18,660,656 | 54,543,200<br>15,019,982 |
|                              |   | 107,577,846              | 69,563,182               |

#### 減值貸款 (g)

#### (g) Impaired loans

|                      |  | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|----------------------|--|-------------------------|-------------------------|
| 減值貸款組合總額 有關墊款的貸款減值撥備 | Gross impaired loan portfolio Allowance for loan impairment in | 511                     | 507                     |
| 第三階段                 | respect of such advances — Stage 3                             | (511)                   | (507)                   |
|                      |  | -                       | _                       |

於二零二一年十二月三十一日 及二零二零年十二月三十一 日,本集團概無就減值貸款持 有抵押品。

There was no collateral held for impaired loans of the Group as at 31 December 2021 and 31 December 2020.

#### (h) 收回物業

本集團收回作為擔保的抵押品 的資產。

收回物業將在實際可行情況下 盡快出售,所得款項用於減少 未償還債項。收回物業於財務 狀況表內歸類於「其他資產」項 目下。如果在償還債務後尚有 剩餘款項,將根據適用的法 律,分配給資產的受益人。

#### (h) Repossessed properties

The Group obtained assets by taking possession of collateral held as security.

Repossessed properties are sold as soon as practicable, with the proceeds used to reduce the outstanding indebtedness and are classified in the statement of financial position within "Other assets". If excess funds arise after repayment of the outstanding indebtedness, they are distributed to the beneficiaries of the assets under the applicable laws.

### 3.3. 市場風險

本集團承擔的市場風險是指金融工具 的公平值或未來現金流量因市價變動 而波動的風險。市場風險乃因利率、 貨幣及股票產品的未平倉合約而產 生。所有該等合約均面對一般及特定 市場變動及市場比率或市價(如利 率、信貸差、匯率及股價)波動水平 變動的風險。本集團所面對市場風險 主要來自對公司具有不同價格重訂特 性的金融工具的利率管理而產生,或 者是以外幣定價的金融工具的淨風 險。本集團亦採用公平值對沖,透過 利率掉期對沖發行定息債券大部分現 有利率風險,將浮息資金與浮息資產 作出更好配對。本集團亦採用跨貨幣 掉期,分別用作公平值對沖和經濟對 沖,藉以對沖以外幣定價發行的債券 及資產的淨風險。

利率風險管理主要指對利息收入淨額 對不同利率的敏感度進行監察,並透 過對沖措施減低不利影響。利率曲線 於二零二一年十二月三十一日平行下 移20個基點,將使未來12個月的利 息收入淨額減少約1,800萬港元(二零 二零年:減少1,100萬港元)。類似的 平行上移,將使未來12個月的利息 收入淨額增加約1,500萬港元(二零二 零年:增加1,000萬港元)。

### 3.3. Market risk

The Group takes on exposure to market risks, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks arise from open positions in interest rate, currency and equity products, all of which are exposed to general and specific market movements and changes in the level of volatility of market rates or prices such as interest rates, credit spreads, foreign exchange rates and equity prices. The Group's exposures to market risk primarily arise from the interest rate management of the entity's financial instruments of different repricing characteristics, or from the net exposure of the foreign currency denominated financial instruments. The Group hedges a major proportion of its existing interest rate risk of the fixed-rate bond issuance using fair value hedges in the form of interest rate swaps by swapping into floating-rate funding to better match the floating-rate assets. The Group also hedges the net exposure of the foreign-currency denominated debts issued and assets by the use of cross-currency swaps as fair value hedges and economic hedges respectively.

The management of market risk is principally undertaken by the Treasury Department using risk limits approved by the Board of Directors. Strategies on interest rate risk management, financing, hedging, investments are formulated by ALCO. Regular meetings are held to review the latest conditions in the financial markets and the asset-liability portfolio mix. The Treasury Department is responsible for monitoring financial market movements and executing transactions in the cash, derivatives, debt and investment markets in accordance with the strategies laid down by ALCO. The middle office monitors the compliance of risk limits and performs stress tests to assess the potential size of losses that could arise in extreme conditions. The results of the stress tests are reviewed by ALCO.

A principal part of the interest rate risk management is to monitor the sensitivity of projected net interest income under different interest rate scenarios and to mitigate the negative impact through hedging operations. A 20 basis points parallel downward shift of the interest rate curve as at 31 December 2021 would decrease the future net interest income for the next twelve months by around HK\$18 million (2020: HK\$11 million decrease) and increase by around HK\$15 million (2020: HK\$10 million increase) for a similar upward parallel shift.

於二零二一年十二月三十一日,如該 日利率平行下移20個基點,年內溢 利將增加約7,600萬港元(二零二零 年:9,000萬港元),於二零二一年 十二月三十一日的公平值儲備增加約 600萬港元(二零二零年:800萬港 元)。如利率平行上移20個基點,年 內溢利將減少7,500萬港元(二零二零 年:8,900萬港元),而公平值儲備將 下調約600萬港元(二零二零年:800 萬港元)。

於二零二一年十二月三十一日,在所 有其他可變因素保持不變的情況下, 如港元兑美元匯率下跌100點子,年 內溢利將增加約1,200萬港元(二零二 零年:1,400萬港元)。反之,如港元 兑美元匯率上升100點子,則年內溢 利將減少約1,200萬港元(二零二零 年:1,400萬港元)。

於二零二一年十二月三十一日,在所 有其他可變因素保持不變的情況下, 如港元兑美元以外的其他外幣匯率下 跌100點子,年內溢利將增加2,500 萬港元(二零二零年:1,000萬港元)。 反之,如港元兑美元以外的其他外幣 匯率上升100點子,年內溢利將減少 2,500萬港元(二零二零年:1,000萬 港元)。

本集團面臨因外匯基金存款回報率變 動產生的財務風險,有關回報率乃於 每年釐定(有關存款包括投資組合, 其回報率將於一月重新釐定,而長期 增長組合的回報將於來年三月才能釐 定)。於二零二一年十二月三十一 日,倘若本年度的回報率上升/下跌 0.1%,在所有其他可變因素保持不變 的情況下,估計本集團來自外匯基金 存款的收入將增加/減少約2,400萬 港元(二零二零年:1,600萬港元)。

As at 31 December 2021, if interest rates at that date had experienced a 20 basis points parallel shift downwards, profit for the year would have been higher by around HK\$76 million (2020: HK\$90 million) and the fair value reserve would have been higher by around HK\$6 million (2020: HK\$8 million) as at 31 December 2021. If interest rates had experienced a 20 basis points parallel shift upwards, profit for the year would have been lower by HK\$75 million (2020: HK\$89 million) and the fair value reserve would have been lower by around HK\$6 million (2020: HK\$8 million).

As at 31 December 2021, with all other variables held constant, if the Hong Kong dollars had weakened by 100 price interest points against the US dollars, profit for the year would have been around HK\$12 million higher (2020: HK\$14 million). Conversely, if the Hong Kong dollars had strengthened by 100 price interest points against the US dollars, profit for the year would have been around HK\$12 million lower (2020: HK\$14 million).

As at 31 December 2021, with all other variables held constant, if the Hong Kong dollars had weakened by 100 price interest points against foreign currencies other than US dollars, profit for the year would have been higher by HK\$25 million (2020: HK\$10 million). Conversely, if the Hong Kong dollars had strengthened by 100 price interest points against foreign currencies other than US dollars, profit for the year would have been lower by HK\$25 million (2020: HK\$10 million).

The Group is exposed to financial risk arising from changes in the rate of return on the placements with the Exchange Fund, which is set annually (the placements include Investment Portfolio which rate of return will reset in January while the return of LTGP will only be available in March in the following year). As at 31 December 2021, if there were an increase/decrease of 0.1% in the current year rate of return, it is estimated that, with all other variables held constant, the Group's income from the placements with the Exchange Fund would have increased/decreased by approximately HK\$24 million (2020: HK\$16 million).

於二零二一年十二月三十一日,在所有其他可變因素保持不變的情況下,如交易所買賣基金及房地產投資信託基金的價格下跌1%,年內溢利將減少約10萬港元(二零二零年:300萬港元)。反之,如交易所買賣基金和房地產投資信託基金的價格上升1%,年內溢利將增加約10萬港元(二零二零年:300萬港元)。

上升或下降反映管理層對利率、匯率 及股價在十二個月期間可能的合理變 動所作出評估。

### (a) 外幣風險

下表概列本集團的外幣匯率風 險。表內所載為按帳面值列示 的資產與負債,並按貨幣種類 分類。 As at 31 December 2021, with all other variables held constant, if the price of exchange-traded funds and real estate investment trusts had decreased by 1%, profit for the year would have been around HK\$0.1 million lower (2020: HK\$3 million). Conversely, if the price of exchange-traded funds and real estate investment trusts had increased by 1%, profit for the year would have been around HK\$0.1 million higher (2020: HK\$3 million).

The increase or decrease represents management's assessment of a reasonably possible change in interest rates, exchange rates and equity prices for a 12-month period.

### (a) Foreign currency exposure

The Group takes on exposure to effects of fluctuations in the prevailing foreign currency exchange rate on its financial position and cash flows. The Board sets allowable currencies for investment purposes. The ALCO sets limits on the currency exposure that may be undertaken, which is monitored daily. At funding side, the multi-currency feature of the MTN programme enables the Group to issue notes in major currencies, including US dollars, renminbi, Singapore dollars, British pounds, Australian dollars, Euro and Japanese yen. All foreign currency-denominated debts are hedged into Hong Kong dollars or US dollars.

The tables below summarise the Group's exposure to foreign currency exchange rate risk. Included in the tables are the assets and liabilities at carrying amounts, categorised by currency.

|                              |  | 港元           | 美元          | 其他外幣<br>Other foreign | 總額          |
|------------------------------|--|--------------|-------------|-----------------------|-------------|
|                              |  | HKD          | USD         | currencies            | Total       |
|                              |  | 千港元          | 千港元         | 千港元                   | 千港元         |
|                              |  | HK\$'000     | HK\$'000    | HK\$'000              | HK\$'000    |
| 於二零二一年                       | As at 31 December 2021                     |              |             |                       |             |
| 十二月三十一日                      |  |              |             |                       |             |
| 金融資產                         | Financial assets                           |              |             |                       |             |
| 現金及短期資金                      | Cash and short-term funds                  | 43,523,586   | 1,342,495   | 383,301^              | 45,249,382  |
| 應收利息及匯款                      | Interest and remittance                    |              |             |                       |             |
|                              | receivables                                | 325,259      | 116,314     | 429,699               | 871,272     |
| 衍生金融工具                       | Derivative financial instruments           | 812,397      | -           | -                     | 812,397     |
| 中小企融資擔保計劃下                   | Loans with special 100%                    |              |             |                       |             |
| 的百分百擔保特惠                     | guarantee under the SME                    | 74.0/0.454   |             |                       | 74.0/0.454  |
| 貸款                           | Financing Guarantee Scheme                 | 71,063,154   |             | 4 005 05044           | 71,063,154  |
| 貸款組合淨額 證券投資:                 | Loan portfolio, net Investment securities: | 4,151,593    | 3,333,262   | 1,085,958^^           | 8,570,813   |
| <ul><li>□ 以公平值變化計入</li></ul> | — FVOCI                                    |              |             |                       |             |
| 其他全面收益                       | — I VOCI                                   | 601,563      | 3,045,619   | _                     | 3,647,182   |
| 一以公平值變化                      | — FVPL                                     | 001,303      | 3,043,017   |                       | 3,047,102   |
| 計入損益                         |  | 1,354        | 9,356       | _                     | 10,710      |
| 一按攤銷成本列帳                     | — amortised cost                           | 297,536      | 8,292,847   | 2,616,609             | 11,206,992  |
| 外匯基金存款                       | Placements with the                        | ,            | , ,         | ,, ,,,,,              |             |
|                              | Exchange Fund                              | 28,633,258   | _           | _                     | 28,633,258  |
| 按金及其他資產                      | Deposits and other assets                  | 1,863,384    | 140,549     | 253,888               | 2,257,821   |
| 金融資產總額                       | Total financial assets                     | 151,273,084  | 16,280,442  | 4,769,455             | 172,322,981 |
| 金融負債                         | Financial liabilities                      |              |             |                       |             |
| 應付利息                         | Interest payable                           | 258,339      | 41,012      | 388,891               | 688,242     |
| 應付帳項、應付開支及                   | Accounts payable, accrued                  | 200,007      | ,           |                       | 333,2 .2    |
| 其他負債                         | expenses and other liabilities             | 20,470,333   | 913,724     | 94                    | 21,384,151  |
| 衍生金融工具                       | Derivative financial instruments           | 334,529      | _           | _                     | 334,529     |
| 已發行債務證券                      | Debt securities issued                     | 73,064,515   | 16,327,369* | 26,261,083**          | 115,652,967 |
| 金融負債總額                       | Total financial liabilities                | 94,127,716   | 17,282,105  | 26,650,068            | 138,059,889 |
| 持倉淨額#                        | Net position#                              | 41,080,071   | (1,001,663) | (21,880,613)          | 18,197,795  |
| 資產負債表外淨                      | Off-balance sheet net                      |              |             |                       |             |
| 名義持倉##                       | notional position #                        | (34,756,067) | 10,340,223  | 24,712,746            | 296,902     |
| H 2V11/H                     |  | , , , . , ,  | ,,          | ,,                    | _,0,,0_     |

- 總額包括3億港元的澳元現金 及短期資金及1億港元的人民 幣現金及短期資金。
- 總額包括11億港元的澳元貸 款組合淨額。
- 全數對沖為港元。
- 總額包括14億港元的澳元債 務證券及249億港元的人民幣 債務證券,並全數對沖為港
- 「持倉淨額」指資產總額與負 債總額的差額。
- 「資產負債表外淨名義持倉」 指外幣衍生金融工具(主要用 以減低本集團於貨幣波動的風 險)的名義金額與其公平值的 差額。

- Amounts included cash and short-term funds in Australian dollars of HK\$0.3 billion and renminbi of HK\$0.1 billion.
- Amounts included loan portfolio, net in Australian dollars of HK\$1.1 billion.
- Fully hedged into Hong Kong dollars.
- Amounts included debt securities issued in Australian dollars of HK\$1.4 billion and renminbi of HK\$24.9 billion, fully hedged into Hong Kong dollars.
- "Net position" represents the difference between total assets and total liabilities.
- "Off-balance sheet net notional position" represents the difference between the notional amounts of foreign currency derivative financial instruments, which are principally used to reduce the Group's exposure to currency movements and their

|                   |                                  | <br>港元       |             | <br>其他外幣      | 總額         |
|-------------------|----------------------------------|--------------|-------------|---------------|------------|
|                   |                                  |              |             | Other foreign |            |
|                   |                                  | HKD          | USD         | currencies    | Total      |
|                   |                                  | 千港元          | 千港元         | 千港元           | 千港元        |
|                   |                                  | HK\$'000     | HK\$'000    | HK\$'000      | HK\$'000   |
| 於二零二零年<br>十二月三十一日 | As at 31 December 2020           |              |             |               |            |
| 金融資產              | Financial assets                 |              |             |               |            |
| 現金及短期資金           | Cash and short-term funds        | 17,617,221   | 2,780,350   | 1,502,770^    | 21,900,341 |
| 應收利息及匯款           | Interest and remittance          | ,,           | _,,,        | .,            | , ,        |
| 16. K. 1 1.0.// 1 | receivables                      | 295,292      | 114,142     | 77,833        | 487,267    |
| 衍生金融工具            | Derivative financial instruments | 797,352      | ,<br>_      | ,<br>_        | 797,352    |
| 中小企融資擔保計劃下        | Loans with special 100%          |              |             |               |            |
| 的百分百擔保特惠          | guarantee under the SME          |              |             |               |            |
| 貸款                | Financing Guarantee Scheme       | 36,084,713   | -           | _             | 36,084,713 |
| 貸款組合淨額            | Loan portfolio, net              | 4,262,138    | 1,076,962   | 1,717,779^^   | 7,056,879  |
| 證券投資:             | Investment securities:           |              |             |               |            |
| 一以公平值變化計入         | — FVOCI                          |              |             |               |            |
| 其他全面收益            |                                  | 900,810      | 3,518,152   | -             | 4,418,962  |
| 一以公平值變化           | — FVPL                           |              |             |               |            |
| 計入損益              |                                  | 255,906      | 9,863       | -             | 265,769    |
| 一按攤銷成本列帳          | <ul><li>amortised cost</li></ul> | 647,327      | 9,082,609   | -             | 9,729,936  |
| 外匯基金存款            | Placements with the              |              |             |               |            |
|                   | Exchange Fund                    | 16,336,835   | -           | -             | 16,336,835 |
| 按金及其他資產           | Deposits and other assets        | 428,635      | 27,151      | 99            | 455,885    |
| 金融資產總額            | Total financial assets           | 77,626,229   | 16,609,229  | 3,298,481     | 97,533,939 |
| 金融負債              | Financial liabilities            |              |             |               |            |
| 應付利息              | Interest payable                 | 226,545      | 39,775      | 76,181        | 342,501    |
| 應付帳項、應付開支及        | Accounts payable, accrued        |              |             |               |            |
| 其他負債              | expenses and other liabilities   | 8,857,154    | 782,965     | 1,279         | 9,641,398  |
| 衍生金融工具            | Derivative financial instruments | 281,230      | -           | -             | 281,230    |
| 已發行債務證券           | Debt securities issued           | 46,148,718   | 10,498,417* | 5,262,013**   | 61,909,148 |
| 金融負債總額            | Total financial liabilities      | 55,513,647   | 11,321,157  | 5,339,473     | 72,174,277 |
| 持倉淨額#             | Net position#                    | 11,611,996   | 5,288,072   | (2,040,992)   | 14,859,076 |
| 資產負債表外淨           | Off-balance sheet net            |              |             |               |            |
| 名義持倉##            | notional position ##             | (10,404,896) | 7,275,309   | 3,248,283     | 118,696    |
|                   |                                  |              |             |               |            |

- 總額包括3億港元的澳元現金 及短期資金及12億港元的人 民幣現金及短期資金。
- 總額包括17億港元的澳元貸 款組合淨額。
- 全數對沖為港元。
- 總額包括15億港元的澳元債 務證券及37億港元的人民幣 債務證券,並全數對沖為港
- 「持倉淨額」指資產總額與負 債總額的差額。
- 「資產負債表外淨名義持倉」 指外幣衍生金融工具(主要用 以減低本集團於貨幣波動的風 險)的名義金額與其公平值的 差額。

#### (b) 現金流量及公平值利率風險

現金流量利率風險指金融工具 的未來現金流量,將隨着市場 利率改變而波動的風險。公平 值利率風險乃指金融工具的價 值將隨着市場利率改變而波動 的風險。現行市場利率水平的 波動會造成本集團的公平值利 率風險及現金流量利率風險。 由於利率變動,息差可能會擴 闊,但倘若發生未能預計的波 動,則亦會收窄或引致虧損。 資產負債管理委員會設定息率 錯配水平的限額,並定期對該 限額進行監控。

下表概述本集團所面對的利率 風險,並按帳面值列示的資產 及負債,而資產及負債則按重 新定息日或到期日(以較早者 為準)分類。衍生金融工具(主 要用於減低本集團於利率波動 承擔的風險)的帳面值列於「不 計息」項目中。

- Amounts included cash and short-term funds in Australian dollars of HK\$0.3 billion and renminbi of HK\$1.2 billion.
- Amounts included loan portfolio, net in Australian dollars of HK\$1.7 billion.
- Fully hedged into Hong Kong dollars.
- Amounts included debt securities issued in Australian dollars of HK\$1.5 billion and renminbi of HK\$3.7 billion, fully hedged into Hong Kong dollars.
- "Net position" represents the difference between total assets and total liabilities.
- "Off-balance sheet net notional position" represents the difference between the notional amounts of foreign currency derivative financial instruments, which are principally used to reduce the Group's exposure to currency movements and their fair values.

### Cash flow and fair value interest rate risk

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate because of changes in market interest rates. The Group takes on exposure to the effects of fluctuations in the prevailing levels of market interest rates on both its fair value and cash flow risks. Interest margins may increase as a result of such changes but may reduce or create losses in the event that unexpected movements arise. The ALCO sets limits on the level of interest rate mismatch that may be undertaken, which is monitored regularly.

The tables below summarise the Group's exposure to interest rate risks. Included in the tables are the assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates. The carrying amounts of derivative financial instruments, which are principally used to reduce the Group's exposure to interest rate movements, are included under the heading "Non-interest bearing".

|                       |  | 一個月內<br>Up to | 一個月以上<br>至三個月<br>Over<br>1 month to | 三個月以上<br>至一年<br>Over<br>3 months to | 一年以上<br>至五年<br>Over<br>1 year to | 五年以上<br>Over | 不計息<br>Non-<br>interest | 總額                    |
|-----------------------|--|---------------|-------------------------------------|-------------------------------------|----------------------------------|--------------|-------------------------|-----------------------|
|                       |  | 1 month       | 3 months                            | 1 year                              | 5 years                          | 5 years      | bearing                 | Total                 |
|                       |  | 千港元           | 千港元                                 | 千港元                                 | 千港元                              | 千港元          | 千港元                     | 千港元                   |
|                       |  | HK\$'000      | HK\$'000                            | HK\$'000                            | HK\$'000                         | HK\$'000     | HK\$'000                | HK\$'000              |
| 於二零二一年十二月三十一日         | As at 31 December 2021                                   |               |                                     |                                     |                                  |              |                         |                       |
| 金融資產                  | Financial assets   |               |                                     |                                     |                                  |              |                         |                       |
| 現金及短期資金               | Cash and short-term funds                                | 14,576,775    | 25,701,822                          | 3,498,491                           | _                                | _            | 1,472,294               | 45,249,382            |
| 應收利息及匯款               | Interest and remittance                                  | , ,           | , , ,                               | , ,                                 |                                  |              |                         | ., ,                  |
| 100 V ( 1 ) COV ( W ( | receivables  | _             | -                                   | -                                   | _                                | _            | 871,272                 | 871,272               |
| 衍生金融工具                | Derivative financial instruments                         | _             | _                                   | _                                   | _                                | _            | 812,397                 | 812,397               |
| 中小企融資擔保計劃下的           | Loans with special 100%                                  |               |                                     |                                     |                                  |              |                         |                       |
| 百分百擔保特惠貸款             | guarantee under the SME                                  |               |                                     |                                     |                                  |              |                         |                       |
|                       | Financing Guarantee Scheme                               | 71,063,154    | _                                   | _                                   | _                                | _            | _                       | 71,063,154            |
| 貸款組合淨額                | Loan portfolio, net                                      | 5,455,979     | 1,711,126                           | 920,890                             | 3,050                            | 479,768      | _                       | 8,570,813             |
| 證券投資:                 | Investment securities:                                   |               |                                     |                                     |                                  |              |                         |                       |
| 一 以公平值變化計入其他全面收益      | — FVOCI  | _             | 1,844,470                           | 1,239,160                           | 247,468                          | 316,084      | _                       | 3,647,182             |
| 一 以公平值變化計入損益          | — FVPL   | _             | -                                   | _                                   | -                                | _            | 10,710                  | 10,710                |
| 一 按攤銷成本列帳             | — amortised cost   | 183,840       | 221,676                             | 2,137,245                           | 3,492,525                        | 5,171,706    | -                       | 11,206,992            |
| 外匯基金存款                | Placements with the                                      |               |                                     |                                     |                                  |              |                         |                       |
|                       | Exchange Fund  | -             | -                                   | -                                   | -                                | -            | 28,633,258              | 28,633,258            |
| 按金及其他資產               | Deposits and other assets                                | 132,381       | -                                   | -                                   | -                                | -            | 2,125,440               | 2,257,821             |
| 金融資產總額                | Total financial assets                                   | 91,412,129    | 29,479,094                          | 7,795,786                           | 3,743,043                        | 5,967,558    | 33,925,371              | 172,322,981           |
|                       | Financial liabilities                                    |               |                                     | , .,                                |                                  | ., ., ,      |                         |                       |
| <b>金融負債</b><br>應付利息   |  |               |                                     |                                     |                                  |              | 688,242                 | 688,242               |
| 應付帳項、應付開支及            | Interest payable   | -             | -                                   | -                                   | -                                | -            | 000,242                 | 000,242               |
| 其他負債                  | Accounts payable, accrued expenses and other liabilities | 12 574 272    |                                     |                                     |                                  |              | 7 007 770               | 24 204 454            |
| 共10月頃<br>衍生金融工具       | Derivative financial instruments                         | 13,576,373    | _                                   | _                                   | _                                | -            | 7,807,778<br>334,529    | 21,384,151<br>334,529 |
|                       | Debt securities issued                                   | E 202 0E0     | 20 544 170                          | 41,497,253                          | 42 EUE 4EU                       | 4 001 120    |                         |                       |
| 已發行債務證券               | กะทร วะเนาเกะว เววนะน                                    | 5,282,958     | 20,566,178                          | 41,477,203                          | 43,505,450                       | 4,801,128    |                         | 115,652,967           |
| 金融負債總額                | Total financial liabilities                              | 18,859,331    | 20,566,178                          | 41,497,253                          | 43,505,450                       | 4,801,128    | 8,830,549               | 138,059,889           |
| 利息敏感度缺口總額*            | Total interest sensitivity gap*                          | 72,552,798    | 8,912,916                           | (33,701,467)                        | (39,762,407)                     | 1,166,430    |                         |                       |
| 利率衍生工具(持倉淨額的名義金額)     | Interest rate derivatives (notional                      |               |                                     |                                     |                                  |              |                         |                       |
|                       | amounts of net position)                                 | (4,503,479)   | (22,297,914)                        | 19,317,832                          | 7,622,524                        | 157,939      |                         |                       |

未計入衍生金融工具對已發行 債務證券重定息的影響。

before the repricing effect of derivative financial instruments on the debt securities issued.

|                   |                                     | 一個月內<br>Up to<br>1 month<br>千港元<br>HK\$'000 | 一個月以上<br>至三個月<br>Over<br>1 month to<br>3 months<br>千港元<br>HK\$'000 | 三個月以上<br>至一年<br>Over<br>3 months to<br>1 year<br>千港元<br>HK\$'000 | 一年以上<br>至五年<br>Over<br>1 year to<br>5 years<br>千港元<br>HK\$'000 | 五年以上<br>Over<br>5 years<br>千港元<br>HK\$'000 | 不計息<br>Non-<br>interest<br>bearing<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000 |
|-------------------|-------------------------------------|---|--|--|--|--|---|--------------------------------|
| 於二零二零年十二月三十一日     | As at 31 December 2020              |   |  |  |  |  |   |                                |
| 金融資產              | Financial assets                    |   |  |  |  |  |   |                                |
| 現金及短期資金           | Cash and short-term funds           | 9,020,807                                   | 10,520,299   | 2,109,572  | _  | -  | 249,663   | 21,900,341                     |
| 應收利息及匯款           | Interest and remittance             |   |  |  |  |  |   |                                |
|                   | receivables                         | -   | -  | -  | -  | -  | 487,267   | 487,267                        |
| 衍生金融工具            | Derivative financial instruments    | -   | -  | -  | -  | -  | 797,352   | 797,352                        |
| 中小企融資擔保計劃下的       | Loans with special 100%             |   |  |  |  |  |   |                                |
| 百分百擔保特惠貸款         | guarantee under the SME             |   |  |  |  |  |   |                                |
|                   | Financing Guarantee Scheme          | 36,084,713                                  | -  | -  | -  | -  | -   | 36,084,713                     |
| 貸款組合淨額            | Loan portfolio, net                 | 5,476,652                                   | 910,837  | 537,080  | 7,460  | 124,850                                    | -   | 7,056,879                      |
| 證券投資:             | Investment securities:              |   |  |  |  |  |   |                                |
| 一以公平值變化計入其他全面收益   | — FVOCI                             | 544,259                                     | 2,835,879  | 302,829  | 410,023  | 325,972                                    | -   | 4,418,962                      |
| 一以公平值變化計入損益       | — FVPL                              | -   | -  | -  | -  | -  | 265,769   | 265,769                        |
| 一按攤銷成本列帳          | — amortised cost                    | 910,933                                     | 23,265   | 386,926  | 3,317,001  | 5,091,811                                  | -   | 9,729,936                      |
| 外匯基金存款            | Placements with the                 |   |  |  |  |  |   |                                |
|                   | Exchange Fund                       | -   | -  | -  | -  | -  | 16,336,835  | 16,336,835                     |
| 按金及其他資產           | Deposits and other assets           | 27,061                                      | -  | _  | _  | -  | 428,824   | 455,885                        |
| 金融資產總額            | Total financial assets              | 52,064,425                                  | 14,290,280   | 3,336,407  | 3,734,484  | 5,542,633                                  | 18,565,710  | 97,533,939                     |
| 金融負債              | Financial liabilities               |   |  |  |  |  |   |                                |
| 應付利息              | Interest payable                    | -   | -  | -  | -  | -  | 342,501   | 342,501                        |
| 應付帳項、應付開支及        | Accounts payable, accrued           |   |  |  |  |  |   |                                |
| 其他負債              | expenses and other liabilities      | 8,152,311                                   | -  | -  | -  | -  | 1,489,087   | 9,641,398                      |
| 衍生金融工具            | Derivative financial instruments    | -   | -  | -  | -  | -  | 281,230   | 281,230                        |
| 已發行債務證券           | Debt securities issued              | 7,152,002                                   | 12,011,775   | 25,856,147   | 12,043,416   | 4,845,808                                  | -   | 61,909,148                     |
| 金融負債總額            | Total financial liabilities         | 15,304,313                                  | 12,011,775   | 25,856,147   | 12,043,416   | 4,845,808                                  | 2,112,818   | 72,174,277                     |
| 利息敏感度缺口總額*        | Total interest sensitivity gap*     | 36,760,112                                  | 2,278,505  | (22,519,740)   | (8,308,932)  | 696,825                                    |   |                                |
| 利率衍生工具(持倉淨額的名義金額) | Interest rate derivatives (notional |   |  |  |  |  |   |                                |
|                   | amounts of net position)            | 67,595                                      | (11,016,852)   | 9,511,033  | 1,122,773  | 434,147                                    |   |                                |

未計入衍生金融工具對已發行 債務證券重定息的影響。

<sup>\*</sup> before the repricing effect of derivative financial instruments on the debt securities issued.

### 3.4. 流動資金風險

流動資金風險指本集團未能償還其債 項或未能為已承諾購買的貸款提供資 金的風險。本集團每日監測資金流入 及流出,並按所有到期期限列序預計 遠期資金流入及流出。本集團建立多 樣化的資金來源支持其業務增長及維 持均衡的負債組合。資產負債管理委 員會定期對流動資金來源進行檢討。

#### 未折現現金流量分析 (a)

下表列示本集團於呈報期末按 剩餘合約年期有關非衍生工具 金融負債、以淨額基準結算的 衍生工具金融負債及以總額基 準結算的衍生金融工具的應付 現金流量。表內披露的金額為 預測合約未折現的現金流量, 包括根據最早的可能合約到期 日計算的未來利息支付款項。 本集團的衍生工具包括按淨額 基準結算的利率掉期、按總額 基準結算的跨貨幣掉期及貨幣 遠期合約。

### 3.4. Liquidity risk

Liquidity risk represents the risk of the Group not being able to repay its payment obligations or to fund committed purchases of loans. Liquidity risk is managed by monitoring the actual inflows and outflows of funds on a daily basis and projecting longer-term inflows and outflows of funds across a full maturity spectrum. The Group has established diversified funding sources to support the growth of its business and the maintenance of a balanced portfolio of liabilities. Sources of liquidity are regularly reviewed by ALCO.

#### (a) Undiscounted cash flows analysis

The tables below present cash flows payable by the Group under non-derivative financial liabilities, derivative financial liabilities that will be settled on a net basis and derivative financial instruments that will be settled on gross basis by remaining contractual maturities as at the end of the reporting period. The amounts disclosed in the tables are the projected contractual undiscounted cash flows including future interest payments on the basis of their earliest possible contractual maturity. The Group's derivatives include interest rate swaps that will be settled on net basis; cross currency swaps and currency forwards that will be settled on gross basis.

#### 非衍生工具現金流入/(流出) (i)

# (i) Non-derivative cash inflows/(outflows)

| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,   | / /////////   | (-)   |  |  |  | ,  |                                |
|---|---|---|--|--|--|--|--------------------------------|
|   |   | 一個月內<br>Up to<br>1 month<br>千港元<br>HK\$'000 | 一個月以上<br>至三個月<br>Over<br>1 month to<br>3 months<br>千港元<br>HK\$'000 | 三個月以上<br>至一年<br>Over<br>3 months to<br>1 year<br>千港元<br>HK\$'000 | 一年以上<br>至五年<br>Over<br>1 year to<br>5 years<br>千港元<br>HK\$'000 | 五年以上<br>Over<br>5 years<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000 |
| 於二零二一年十二月三十一日<br>負債<br>應付帳項、應付開支及<br>其他負債 | As at 31 December 2021 Liabilities Accounts payable, accrued expenses and other liabilities |   |  |  |  |  |                                |
| 一租賃負債                                     | — lease liabilities   | (3,324)                                     | (6,648)  | (29,685)   | (107,436)  | (5,800)                                    | (152,893)                      |
| 已發行債務證券                                   | Debt securities issued  | (0.505.444)                                 | (44 000 540)   | (45 700 000)   | (47.704.470)   | (4.040.704)                                | (440,004,004)                  |
| <ul><li>一本金部分</li><li>一利息部分</li></ul>     | <ul><li>principal portion</li><li>interest portion</li></ul>                                | (3,525,144) (35,529)                        | (11,933,549)<br>(431,567)  | (45,728,239)<br>(845,452)  | (47,721,173)<br>(1,395,004)                                    | (4,913,791)<br>(1,588,399)                 | (113,821,896)<br>(4,295,951)   |
| 4.10P/H533                                | interest portion  |   |  |  |  |  |                                |
|   |   | (3,563,997)                                 | (12,371,764)   | (46,603,376)   | (49,223,613)   | (6,507,990)                                | (118,270,740)                  |
|   |   |   | 一個月以上  | 三個月以上  | 一年以上   |  |                                |
|   |   |   | 一個月以上<br>至三個月  | 三個月以上<br>至一年   | 一年以上<br>至五年  |  |                                |
|   |   | 一個月內  | 主二國刀<br>Over   | ± +<br>Over  | ±±±+<br>Over   | 五年以上                                       |                                |
|   |   | Up to                                       | 1 month to   | 3 months to  | 1 year to  | Over                                       | 總額                             |
|   |   | 1 month                                     | 3 months   | 1 year   | 5 years  | 5 years                                    | Total                          |
|   |   | 千港元   | 千港元  | ·<br>千港元   | ·<br>千港元   | -<br>千港元                                   | 千港元                            |
|   |   | HK\$'000                                    | HK\$'000   | HK\$'000   | HK\$'000   | HK\$'000                                   | HK\$'000                       |
| 於二零二零年十二月三十一日<br>負債                       | As at 31 December 2020<br>Liabilities   |   |  |  |  |  |                                |
| 應付帳項、應付開支及                                | Accounts payable,   |   |  |  |  |  |                                |
| 其他負債                                      | accrued expenses  |   |  |  |  |  |                                |
| NBNN                                      | and other liabilities   |   |  |  |  |  |                                |
| 一租賃負債                                     | — lease liabilities   | (4,305)                                     | (7,196)  | (26,149)   | (116,926)  | (29,001)                                   | (183,577)                      |
| 已發行債務證券                                   | Debt securities issued  |   |  |  |  |  |                                |
| 一本金部分                                     | — principal portion   | (6,352,955)                                 | (8,373,273)  | (26,850,154)   | (15,127,676)   | (4,576,908)                                | (61,280,966)                   |
| 一利息部分                                     | — interest portion  | (63,796)                                    | (139,651)  | (409,171)  | (877,881)  | (1,660,821)                                | (3,151,320)                    |
|   |   |   |  |  |  |  |                                |

#### (ii) 衍生工具現金流入/(流出)

# (ii) Derivative cash inflows/(outflows)

|                                       |  | 一個月內<br>Up to  | 一個月以上<br>至三個月<br>Over<br>1 month to | 三個月以上<br>至一年<br>Over<br>3 months to | 一年以上<br>至五年<br>Over<br>1 year to | 五年以上<br>Over   | 總額                  |
|---------------------------------------|--|----------------|-------------------------------------|-------------------------------------|----------------------------------|----------------|---------------------|
|                                       |  | 1 month<br>千港元 | 3 months<br>千港元                     | 1 year<br>千港元                       | <b>5 years</b><br>千港元            | 5 years<br>千港元 | <b>Total</b><br>千港元 |
|                                       |  | HK\$'000       | HK\$'000                            | HK\$'000                            | HK\$'000                         | HK\$'000       | HK\$'000            |
| 於二零二一年                                | As at 31 December 2021                                   |                |                                     |                                     |                                  |                |                     |
| 十二月三十一日                               |  |                |                                     |                                     |                                  |                |                     |
| 按下列基準結算的<br>衍生金融工具:                   | Derivative financial instrument settled:                 |                |                                     |                                     |                                  |                |                     |
| 77 生 並 献 工 共 · - 一 淨 額 基 準            | — on net basis   | (8,896)        | (1,177)                             | 33,562                              | (147,171)                        | 107            | (123,575)           |
| 一總額基準                                 | — on gross basis   | (0,070)        | (1,177)                             | 33,302                              | (147,171)                        | 107            | (123,373)           |
| 流出總額                                  | Total outflow  | (2,772,748)    | (8,477,853)                         | (22,542,231)                        | (16,446,495)                     | (917,603)      | (51,156,930)        |
| 流入總額                                  | Total inflow   | 2,794,769      | 8,863,581                           | 23,183,567                          | 16,609,832                       | 891,768        | 52,343,517          |
|                                       |  | 13,125         | 384,551                             | 674,898                             | 16,166                           | (25,728)       | 1,063,012           |
|                                       |  |                |                                     |                                     |                                  |                |                     |
|                                       |  |                | 一個月以上                               | 三個月以上                               | 一年以上                             |                |                     |
|                                       |  |                | 至三個月                                | 至一年                                 | 至五年                              |                |                     |
|                                       |  | 一個月內           | Over                                | Over                                | Over                             | 五年以上           | /di tha             |
|                                       |  | Up to          | 1 month to                          | 3 months to                         | 1 year to                        | Over           | 總額<br>Total         |
|                                       |  | 1 month<br>千港元 | 3 months<br>千港元                     | 1 year<br>千港元                       | 5 years<br>千港元                   | 5 years<br>千港元 | Total<br>千港元        |
|                                       |  | HK\$'000       | HK\$'000                            | HK\$'000                            | HK\$'000                         | HK\$'000       | HK\$'000            |
| 於二零二零年                                | As at 31 December 2020                                   |                |                                     |                                     |                                  |                |                     |
| 十二月三十一日                               |  |                |                                     |                                     |                                  |                |                     |
| 按下列基準結算的                              | Derivative financial                                     |                |                                     |                                     |                                  |                |                     |
| 衍生金融工具:                               | instrument settled:                                      |                | /a .ar:                             |                                     |                                  |                |                     |
| <ul><li>一淨額基準</li><li>一總額基準</li></ul> | <ul><li>— on net basis</li><li>—on gross basis</li></ul> | (1,555)        | (3,433)                             | 6,916                               | (1,750)                          | 178            | 356                 |
| 一 總 報 基 华<br>流 出 總 額                  | Total outflow  | (2,690,459)    | (405,023)                           | (11,118,780)                        | (7,161,645)                      | (1,374,996)    | (22,750,903)        |
| 流入總額                                  | Total inflow   | 2,790,353      | 441,526                             | 11,271,920                          | 7,100,874                        | 1,359,766      | 22,964,439          |
|                                       |  | 98,339         | 33,070                              | 160,056                             | (62,521)                         | (15,052)       | 213,892             |
|                                       |  |                |                                     |                                     |                                  |                |                     |

# (b) 到期日分析

下表根據呈報期末至合約到期 日剩餘期間,分析有關資產及 負債到期組別。

# (b) Maturity analysis

The table below analyses the assets and liabilities into relevant maturity groupings based on the remaining period at the end of the reporting period to the contractual maturity date.

|   |  | 即時到期<br>Repayable<br>on demand<br>千港元<br>HK\$'000 | 一個月內<br>Up to<br>1 month<br>千港元<br>HK\$'000 | 一個月以上<br>至三個月<br>Over<br>1 month to<br>3 months<br>千港元<br>HK\$'000 | 三個月以上<br>至一年<br>Over<br>3 months to<br>1 year<br>千港元<br>HK\$'000 | 一年以上<br>至五年<br>Over<br>1 year to<br>5 years<br>千港元<br>HK\$'000 | 五年以上<br>Over<br>5 years<br>千港元<br>HK\$'000 | 無限期<br>Undated<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000 |
|---|--|---|---|--|--|--|--|-----------------------------------|--------------------------------|
| 於二零二一年十二月三十一日                                 | As at 31 December 2021   |   |   |  |  |  |  |                                   |                                |
| 資產<br>現金及短期資金(總額)<br>中小企融資擔保計劃下的<br>百分百擔保特惠貸款 | Assets Cash and short-term funds (gross) Loans with special 100% guarantee under the SME Financing | 2,884,469   | 13,165,337                                  | 25,705,463   | 3,499,000  | -  | -  | -                                 | 45,254,269                     |
|   | Guarantee Scheme   | 11,781  | 904,589                                     | 1,828,156  | 10,844,682   | 42,370,361   | 15,103,585                                 | -                                 | 71,063,154                     |
| 貸款組合<br>證券投資<br>一以公平值變化計入                     | Loan portfolio Investment securities — FVOCI   | 610   | 39,230                                      | 114,623  | 553,387  | 3,663,289  | 3,928,599                                  | 276,551                           | 8,576,289                      |
| 其他全面收益  | 1 1001   | _   | _   | 819,067  | 1,582,651  | 929,380  | 316,084                                    | _                                 | 3,647,182                      |
| 一以公平值變化計入損益                                   | — FVPL   | -   | -   | -  | -  | -  | -  | 10,710                            | 10,710                         |
| 一按攤銷成本列帳(總額)                                  | — amortised cost (gross)   | -   | -   | 62,361   | 1,831,157  | 4,143,659  | 5,173,707                                  | -                                 | 11,210,884                     |
| 外匯基金存款  | Placements with the Exchange Fund  | -   | -   | -  | 4,665,272  | 8,973,975  | 14,994,011                                 | -                                 | 28,633,258                     |
| 再保險資產   | Reinsurance assets   | -   |   |  |  | -  | -  | 491,049                           | 491,049                        |
|   |  | 2,896,860   | 14,109,156                                  | 28,529,670   | 22,976,149   | 60,080,664   | 39,515,986                                 | 778,310                           | 168,886,795                    |
| 負債  | Liabilities  |   |   |  |  |  |  |                                   |                                |
| 保險負債  | Insurance liabilities  | -   | 69,308                                      | 126,265  | 558,196  | 2,665,163  | 8,163,521                                  | 5,201,837                         | 16,784,290                     |
| 已發行債務證券                                       | Debt securities issued   | -   | 5,282,958                                   | 11,958,822   | 45,747,073   | 47,663,067   | 5,001,047                                  | -                                 | 115,652,967                    |
|   |  | -   | 5,352,266                                   | 12,085,087   | 46,305,269   | 50,328,230   | 13,164,568                                 | 5,201,837                         | 132,437,257                    |

|   |  | 即時到期<br>Repayable<br>on demand<br>千港元<br>HK\$'000 | 一個月內<br>Up to<br>1 month<br>千港元<br>HK\$'000 | 一個月以上<br>至三個月<br>Over<br>1 month to<br>3 months<br>千港元<br>HK\$'000 | 三個月以上<br>至一年<br>Over<br>3 months to<br>1 year<br>千港元<br>HK\$'000 | 一年以上<br>至五年<br>Over<br>1 year to<br>5 years<br>千港元<br>HK\$'000 | 五年以上<br>Over<br>5 years<br>千港元<br>HK\$'000 | 無限期<br>Undated<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000 |
|---|--|---|---|--|--|--|--|-----------------------------------|--------------------------------|
| 於二零二零年十二月三十一日                                 | As at 31 December 2020   |   |   |  |  |  |  |                                   |                                |
| 資產<br>現金及短期資金(總額)<br>中小企融資擔保計劃下的<br>百分百擔保特惠貸款 | Assets Cash and short-term funds (gross) Loans with special 100% guarantee under the SME Financing | 852,013   | 8,419,075                                   | 10,521,641   | 2,109,858  | -  | -  | -                                 | 21,902,587                     |
|   | Guarantee Scheme   | 1,608   | 417,514                                     | 817,410  | 7,139,290  | 27,702,459   | 6,432                                      | -                                 | 36,084,713                     |
| 貸款組合<br>證券投資<br>一以公平值變化計入                     | Loan portfolio Investment securities — FVOCI   | 869   | 48,879                                      | 100,428  | 497,497  | 2,872,425  | 3,429,980                                  | 109,257                           | 7,059,335                      |
| 其他全面收益  |  | -   | -   | -  | 768,342  | 3,324,648  | 325,972                                    | -                                 | 4,418,962                      |
| 一 以公平值變化計入損益                                  | — FVPL   | -   | - 010.072                                   | - 22.27/   | 207.004  | 2 240 242  | -<br>- 000 707                             | 265,769                           | 265,769                        |
| <ul><li>按攤銷成本列帳(總額)</li><li>外匯基金存款</li></ul>  | — amortised cost (gross)  Placements with the Exchange Fund  | _   | 910,963                                     | 23,266   | 386,991  | 3,318,342<br>8,571,132   | 5,093,796<br>7,765,703                     | _                                 | 9,733,358<br>16,336,835        |
| 再保險資產   | Reinsurance assets   | -   | -   | -  | -  | 0,071,102  |  | 377,502                           | 377,502                        |
|   |  | 854,490   | 9,796,431                                   | 11,462,745   | 10,901,978   | 45,789,006   | 16,621,883                                 | 752,528                           | 96,179,061                     |
| 負債  | Liabilities  |   |   |  |  |  |  |                                   |                                |
| 保險負債  | Insurance liabilities  | -   | 47,803                                      | 92,658   | 409,151  | 1,933,551  | 5,654,913                                  | 3,048,895                         | 11,186,971                     |
| 已發行債務證券                                       | Debt securities issued   | -   | 6,452,118                                   | 8,373,542  | 26,841,145   | 15,396,534   | 4,845,809                                  |                                   | 61,909,148                     |
|   |  | -   | 6,499,921                                   | 8,466,200  | 27,250,296   | 17,330,085   | 10,500,722                                 | 3,048,895                         | 73,096,119                     |

除上述外,應收利息及匯款、 預付款項及其他資產、應付利 息、應付帳項、應付開支及當 期税項負債,預期將在呈報期 日起計的十二個月內收回或償 還。而在綜合財務狀況表的其 他資產和負債,則預期由呈報 期日起計需要逾十二個月才能 收回或償還。

此外,外匯基金承諾透過循環 信貸安排向本集團提供800億 港元循環信貸。這個安排使本 集團可在異常經濟環境下保持 平穩營運,因而更有效地履行 促進香港銀行及金融穩定的任 務。

### 3.5. 保險風險

本集團诱過其一般保險業務附屬公司 提供按揭保險,一般而言,為參與的 貸款機構就所承造香港住宅物業貸款 之信貸虧損風險提供最高可達40%的 保險額,惟批出貸款時貸款額與物業 價值比率為90%或以下,或按當時所 指定的其他限制。本集團亦就參與的 認可機構給予香港的中小企的貸款, 提供高達50%-70%的財務擔保保障: 以及就參與的貸款機構給予以住宅物 業、人壽保單及其他資產(如適用)作 為擔保的安老按揭,提供保險保障。

任何保險合約的風險為已投保事件發 生的可能性及所引致的申索金額的不 確定性。根據保險合約本身的特質, 此類風險屬隨機,因此不能預計。

對一組保險合約而言,按機會率的理 論應用予定價及撥備時,本集團保險 合約面對的主要風險為實際申索超出 保險負債帳面值。當申索的次數及金 額超過預計時,上述情況便可能發 生。保險事件為隨機,而申索及賠償 的實際次數及金額每年有所不同,同 時亦可能有異於使用統計方法得出的 估計數字。

Apart from the above, interest and remittance receivables, prepayments and other assets, interest payable, accounts payable, accrued expenses and current tax liabilities are expected to be recovered or settled within twelve months from the reporting date. Other assets and liabilities included in the consolidated statement of financial position are expected to be recovered or settled in a period more than twelve months after the reporting date.

In addition, the Exchange Fund has committed to providing the Group with a HK\$80 billion revolving credit under the Revolving Credit Facility, which enables the Group to maintain smooth operation under exceptional circumstances, so that it can better fulfil its mandate to promote banking and financial stability in Hong Kong.

### 3.5. Insurance risk

Through its general insurance subsidiary, the Group provides the mortgage insurance cover to participating lenders for first credit losses, in general, of up to 40% of the property value of a residential mortgage loan in Hong Kong with loan-to-value ratio 90% or below at origination, or other thresholds as specified from time to time. The Group also provides financial guarantee cover to participating Als up to 50%-70% of the banking facilities granted to SMEs in Hong Kong and insurance cover in respect of reverse mortgage loans originated by participating lenders and secured on residential properties, life insurance policies and, if applicable, other assets.

The risk under any one insurance contract is the possibility that the insured event occurs and the uncertainty of the amount of the resulting claim. By the very nature of an insurance contract, this risk is random and therefore unpredictable.

For a portfolio of insurance contracts where the theory of probability is applied to pricing and provisioning, the principal risk that the Group faces under its insurance contracts is that the actual claims exceed the carrying amount of the insurance liabilities. This could occur because the frequency or severity of claims are greater than estimated. Insurance events are random and the actual number and amount of claims and benefits will vary from year to year from the estimate established using statistical techniques.

經驗顯示類似保險合約的組合越大, 預期後果的相對可變性則越低。此 外,越是多元化的組合,越是不會由 於組合內任何一組分組變動而使整體 受影響。本集團已制定業務策略,以 分散所接納保險風險種類,並在每個 主要類別內歸納足夠宗數,從而降低 預期後果的可變性。

申索的次數及金額可受多項因素影 響。最主要因素為經濟衰退、本港物 業市場下滑及借款人死亡率低。經濟 衰退可能引致拖欠付款增加,影響申 索次數和抵押品價值。物業價格下 跌,會使抵押品價值低於按揭貸款未 償還餘額,因而增加索償金額。安老 按揭借款人死亡率低意味着更長的年 金付款期,貸款金額隨着時間亦愈 高。這將影響申索的次數及金額,因 為會帶來物業價值在未來並不足以償 還貸款的風險。

本集團採納一套審慎的保險承保資格 準則管理有關風險。為確保預留充足 撥備應付未來索償付款,本集團以審 慎負債估值假設及按監管指引內規定 的方法計算技術儲備。本集團亦向核 准再保險公司按比例投保攤分再保 險,致力減少按揭保險業務及安老按 揭業務所面對的風險。本集團進行綜 合評估,包括按核准篩選架構,評估 再保險公司的財政實力及信貸評級。 本集團會定期檢討核准再保險公司。 至於就本集團透過其一般保險業務附 屬公司提供給參與的貸款機構的財務 擔保保障,本集團依賴貸款人審慎評 估借款人的信貸,從而減低拖欠風 險;任何貸款安排導致的損失將在平 等基礎上由本集團與貸款人按比例攤 分,藉以減低道德風險。安老按揭貸 款假設的死亡率會定期作出檢討,以 評估營運時實際和預期結果的較大偏 差所導致的風險。

Experience shows that the larger the portfolio of similar insurance contracts, the smaller the relative variability about the expected outcome will be. In addition, a more diversified portfolio is less likely to be affected across the board by a change in any subset of the portfolio. The Group has developed a business strategy to diversify the type of insurance risks accepted and within each of the key categories to achieve a sufficiently large population of risks to reduce the variability of the expected outcome.

The frequency and severity of claims can be affected by several factors. The most significant are a downturn of the economy, a slump in the local property market and a low mortality rate of borrowers. Economic downturn, which may cause a rise in defaulted payment, affects the frequency of claims and collateral value. A drop in property prices, where the collateral value falls below the outstanding balance of the mortgage loan, will increase the severity of claims. Low mortality rate of reverse mortgage borrowers means longer payout period and larger loan balance will be over time. This will affect the frequency and severity of claims as there is a risk of the property value insufficient to cover the outstanding loan balance in the future.

The Group manages these risks by adopting a set of prudent insurance underwriting eligibility criteria. To ensure sufficient provision is set aside for meeting future claim payments, the Group calculates technical reserves on prudent liability valuation assumptions and the method prescribed in the regulatory guidelines. The Group also takes out quota-share reinsurance from its approved mortgage reinsurers in an effort to limit its risk exposure under the mortgage insurance business and reverse mortgage business. The Group conducts comprehensive assessment including the financial strength and credit ratings of the reinsurers in accordance with the approved selection framework. The approved mortgage reinsurers are subject to periodic reviews. For financial guarantee cover provided to participating lenders via its general insurance subsidiary, the Group relies on the lenders' prudent credit assessment on the borrowers to mitigate default risk and any loss in the loan facility will be shared proportionately between the Group and the lender on a pari passu basis to minimise moral hazards. The mortality assumptions of reverse mortgages are also reviewed on a regular basis, to assess the risk of larger deviation between the actual and expected operating results.

本集團透過其人壽保險附屬公司向個 人客戶提供年金產品。保險風險源於 對承保保單及定價所產生的風險的不 準確評估。主要的保險風險為長壽風 險,此乃因年金受益人的實際壽命超 過預期壽命的可能性而產生。本集團 透過採用一系列的審慎假設及定期進 行經驗研究以管理保險風險。年金產 品固有的資產負債錯配風險是由於資 產波動、不確定的年金負債、現金流 量錯配以及資產與負債之間的貨幣錯 配。為減輕此類風險,本集團積極監 控表現,並致力維持對資產配置的控 制。

一般保險附屬公司及人壽保險附屬公 司均須受保險業監管局監管,並須遵 守保險業監管局所訂明的有關合規要 求。

於二零二一年十二月三十一日,如一 般保險業務的綜合比率增加1%,則 年內溢利將減少700萬港元(二零二 零年:400萬港元)。如綜合比率下降 1%,則年內溢利將增加700萬港元 (二零二零年:400萬港元)。綜合比 率乃按已產生虧損及開支的總額除以 滿期保費淨額計算。

下表顯示人壽保險業務的保險負債對 死亡率及估值利率的潛在變化的敏感 度。

Through its life insurance subsidiary, the Group offers annuity product to personal customers. Insurance risk arises from an inaccurate assessment of the risks entailed in writing and pricing an insurance policy. The major insurance risk is the longevity risk which arises from the possibility that actual life expectancy of annuitants being longer than expected. Insurance risk is managed by adopting a prudent set of assumptions and conducting regular experience studies. Asset-liability mismatch risk inherent to the annuity product is due to asset volatility, uncertain annuity liabilities, cash flow mismatch and currency mismatch between assets and liabilities. To mitigate such risk, the Group actively monitor the performance and steadfastly maintains control over asset allocation.

The general insurance subsidiary and life insurance subsidiary are subject to the supervision of the Insurance Authority and are required to observe the relevant compliance requirements stipulated by the Insurance Authority.

As at 31 December 2021, if the combined ratio of general insurance business had increased by 1%, profit for the year would have been HK\$7 million (2020: HK\$4 million) lower. If combined ratio had decreased by 1%, profit for the year would have been HK\$7 million (2020: HK\$4 million) higher. Combined ratio is calculated by taking the sum of incurred losses and expenses and then dividing them by net earned premium.

The following table shows the sensitivity of insurance liabilities on the life insurance business to potential changes in mortality and valuation interest rate.

| 於二零二一年十二月三十一日<br>As at 31 December 2021 |                         | 保險負債<br>金額變動<br>Amount<br>change from<br>insurance<br>liabilities<br>千港元<br>HK\$'000<br>增加/(減少)<br>Increase/<br>(decrease) | 保險負債<br>百分比變動<br>Percentage<br>change from<br>insurance<br>liabilities<br>%<br>增加/(減少)<br>Increase/<br>(decrease) |
|---|-------------------------|--|---|
| 死亡率                                     | Mortality               |  |   |
| + 10%                                   | + 10%                   | (173,123)  | (1.5)   |
| - 10%                                   | <b>– 10%</b>            | 192,379  | 1.7   |
| 估值利率                                    | Valuation interest rate |  |   |
| + 0.5%                                  | + 0.5%                  | (525,658)  | (4.5)   |
| - 0.5%                                  | - 0.5%                  | 573,362  | 5.0   |

|                                       |                         | 保險負債<br>金額變動<br>Amount<br>change from<br>insurance<br>liabilities | 保險負債<br>百分比變動<br>Percentage<br>change from<br>insurance<br>liabilities |
|---------------------------------------|-------------------------|---|--|
| 於二零二零年十二月三十<br>As at 31 December 2020 | 一日                      | —————————————————————————————————————                             | %<br>增加/(減少)<br>Increase/<br>(decrease)                                |
| 死亡率                                   | Mortality               |   |  |
| + 10%                                 | + 10%                   | (122,993)   | (1.5)  |
| - 10%                                 | <b>– 10%</b>            | 136,892   | 1.7  |
| 估值利率                                  | Valuation interest rate |   |  |
| + 0.5%                                | + 0.5%                  | (366,797)   | (4.5)  |
| - 0.5%                                | - 0.5%                  | 399,562   | 4.9  |

### 3.6. 金融資產及負債的公平值

#### 公平值估計 (a)

下表列示按公平值(根據估值 方法估算)確認的金融工具。

### 3.6. Fair values of financial assets and liabilities

#### Fair value estimation (a)

The following table shows financial instruments recognised at fair value, by valuation method.

|                                |   | 於二零二一年十二月三十一日<br>As at 31 December 2021 |                                   |                                   |                                |                                   |                                   |                                   |                                |
|--------------------------------|---|---|-----------------------------------|-----------------------------------|--------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|--------------------------------|
|                                |   | 第一層<br>Level 1<br>千港元<br>HK\$'000       | 第二層<br>Level 2<br>千港元<br>HK\$'000 | 第三層<br>Level 3<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000 | 第一層<br>Level 1<br>千港元<br>HK\$'000 | 第二層<br>Level 2<br>千港元<br>HK\$'000 | 第三層<br>Level 3<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000 |
| <b>資產</b> 衍生金融工具 證券投資          | Assets Derivative financial instruments Investment securities | -                                       | 812,397                           | -                                 | 812,397                        | -                                 | 797,352                           | -                                 | 797,352                        |
| 一以公平值變化計入<br>其他全面收益<br>一以公平值變化 | — FVOCI<br>— FVPL   | 2,358,572                               | 1,288,610                         | -                                 | 3,647,182                      | 2,835,020                         | 1,583,942                         | -                                 | 4,418,962                      |
| 計入損益<br>外匯基金存款                 | Placements with the Exchange Fund                             | 10,710<br>-                             | -                                 | -<br>28,633,258                   | 10,710<br>28,633,258           | 265,769                           | -                                 | 16,336,835                        | 265,769<br>16,336,835          |
|                                |   | 2,369,282                               | 2,101,007                         | 28,633,258                        | 33,103,547                     | 3,100,789                         | 2,381,294                         | 16,336,835                        | 21,818,918                     |
| <b>負債</b><br>衍生金融工具            | <b>Liabilities</b> Derivative financial instruments           | -                                       | 334,529                           | -                                 | 334,529                        | -                                 | 281,230                           | =                                 | 281,230                        |
|                                |   | -                                       | 334,529                           | -                                 | 334,529                        | -                                 | 281,230                           | -                                 | 281,230                        |

於本年度,第一層與第二層的 金融工具之間並沒有轉移,亦 無轉入或轉出第三層。

#### 第一層的金融工具 (i)

於活躍市場交易的金融 工具,其公平值會根據 呈報期日的市場報價。 活躍市場是指可以容易 地和定期地從交易所、 交易員、經紀、行業協 會、定價服務機構或監 管機構取得報價,而該 等價格代表按公平基準、 實際和定期在市場的交 易。如果按公平值計量 的資產或負債有一個買 入價和賣出價,在這個 買賣差價範圍內的最能 代表公平值的價格,應 該用來計量公平值。而 這類工具就被包括在第 一層。

There was no transfer between Level 1 and Level 2 nor transfers into or out of Level 3 during the year.

#### Financial instruments in Level 1 (i)

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. If an asset or a liability measured at fair value has a bid price and an ask price, the price within the bid-ask spread that is most representative of fair value in the circumstances shall be used to measure fair value. These instruments are included in Level 1.

#### 第二層的金融工具 (ii)

並非在活躍市場交易的 金融工具的公平價值按 估值方法確定。估值方 法會盡量利用市場上可 取得的及可觀察的數據 而盡可能少依賴對公司 特定的估算。倘若計量 工具的公平值時所需的 重要資料是基於可觀察 的數據,該工具則被包 括在第二層。

第二層的衍生工具包括 利率掉期、貨幣掉期及 貨幣遠期合約。這些衍 生工具會利用可觀察到 的收益率曲線,從而得 到遠期利率和遠期匯率 (如適用),用來計量公 平值。

第二層的債務證券使用 較不活躍市場上的市場 報價,來計量公平值; 如果沒有的話,可以使 用現金流量折現分析方 法,從債務工具的交易 對手在市場上可觀察得 到的報價,以得出折現 率,用以折現合約現金 流量。

### Financial instruments in Level 2

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in Level 2.

Level 2 derivatives comprise interest rate swaps, currency swaps and currency forwards. These derivatives are fair valued using forward interest rates and forward exchange rates, if applicable, from observable yield curves.

Level 2 debt securities are fair valued using quoted market prices in less active markets, or if not available, a discounted cash flow approach, which discounts the contractual cash flows using discount rates derived from observable market prices of other quoted debt instruments of the counterparties.

#### (iii) 第三層的金融工具

倘若其中一個或以上的 重要資料並非是基於可 觀察的市場數據,該工 具則被包括在第三層。 外匯基金存款計入第三 層,其公平值乃參考估 計投資回報率釐定,並 與其帳面值相若。

第三層金融工具的公平 值計量變動如下:

#### (iii) Financial instruments in Level 3

If one or more of the significant inputs is not based on observable market data, the instrument is included in Level 3. The placements with the Exchange Fund are included in Level 3 with fair value determined by reference to the estimated rates of investment return, approximate the carrying value.

Movement in Level 3 fair value measurement as follows:

|           |                              | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|-----------|------------------------------|-------------------------|-------------------------|
| 於一月一日     | As at 1 January              | 16,336,835              | 12,881,627              |
| 外匯基金存款*   | Placements with the          |                         |                         |
|           | Exchange Fund*               | 11,640,000              | 2,566,000               |
| 外匯基金提款*   | Withdrawals from the         |                         |                         |
|           | Exchange Fund*               | (1,500,000)             | _                       |
| 於損益中確認的   | Income from placements with  |                         |                         |
| 外匯基金存款收益  | the Exchange Fund recognised |                         |                         |
| (附註9)     | in profit or loss (Note 9)   | 1,991,151               | 889,208                 |
| 於其他負債中確認的 | Income from placements with  |                         |                         |
| 外匯基金存款收益* | the Exchange Fund recognised |                         |                         |
|           | in other liabilities*        | 165,272                 | _                       |
| 於十二月三十一日  | As at 31 December            | 28,633,258              | 16,336,835              |

於二零二一年,本集團 就收取來自政府用作 購買個人特惠貸款計 劃下的貸款的預付款 項代政府存放60億港 元,當中已提取15億 港元為政府購買個人 特惠貸款計劃下的貸 款。於二零二一年十二 月三十一日,於外匯基 金存放的預付款項結 餘連同應計利息為47 億港元(二零二零年: 無)。進一步詳情請參 閲附註29。

During 2021, the Group placed on behalf of the Government HK\$6 billion with respect to the advance payment received from the Government for purchasing loans under PLGS, of which \$1.5 billion was withdrawn to purchase of loans under PLGS for the Government. As at 31 December 2021, the outstanding balance of the advance payment placed with the Exchange Fund together with accrued interest amounted to HK\$4.7 billion (2020: nil). Please refer to Note 29 for more details.

# 並非以公平值計量的金融資產 和負債

於二零二一年十二月三十一日 及二零二零年十二月三十一 日,本集團並未於財務狀況表 按公平值悉數呈列金融工具的 帳面值與公平值並沒有重大不 同。除其帳面值與公平值相若 的金融工具外,下表為非以公 平值計量的金融工具之帳面 值、公平值及公平值架構級 別:

# Fair values of financial assets and liabilities not measured at fair value

The carrying amounts of the Group's financial instruments not presented on the Group's statement of financial position at their fair values are not materially different from their fair values as at 31 December 2021 and 31 December 2020 except for the following financial instruments, for which their carrying amounts and fair values and the level of fair value hierarchy are disclosed below:

|                         |  |   | 於二零二一年十二月三十一日<br>As at 31 December 2021 |                                   |                                   | 於二零二零年十二月三十一日<br>As at 31 December 2020      |                                      |                                   |                                   |
|-------------------------|--|---|---|-----------------------------------|-----------------------------------|--|--------------------------------------|-----------------------------------|-----------------------------------|
|                         |  | 帳面值<br>Carrying<br>amount<br>千港元<br>HKS'000 | 公平值<br>Fair value<br>千港元<br>HK\$'000    | 第一層<br>Level 1<br>千港元<br>HK\$'000 | 第二層<br>Level 2<br>千港元<br>HK\$'000 | 帳面值<br>Carrying<br>amount<br>千港元<br>HK\$'000 | 公平值<br>Fair value<br>千港元<br>HK\$'000 | 第一層<br>Level 1<br>千港元<br>HK\$'000 | 第二層<br>Level 2<br>千港元<br>HK\$'000 |
| 金融資產<br>證券投資<br>一按攤銷成本列 | Financial assets Investment securities  — amortised cost | 11,206,992                                  | 11,777,666                              | 9,963,998                         | 1,813,668                         | 9,729,936                                    | 10,548,761                           | 9,498,464                         | 1,050,297                         |
| <b>金融負債</b><br>已發行債務證券  | <b>Financial liabilities</b> Debt securities issued      | 115,652,967                                 | 116,310,363                             |                                   | 116,310,363                       | 61,909,148                                   | 62,937,618                           | -                                 | 62,937,618                        |

估計金融工具公平值時已使用 下列方法及重要假設:

#### (i) 現金及短期資金

現金及短期資金包括銀 行存款,並於扣除減值 撥備後列帳。浮息存款 的公平值即其帳面值。 定息存款(存款期通常少 於六個月)的估計公平值 乃基於使用同類信貸風 險債務的現行貨幣市場 利率及剩餘年期計算之 折現現金流量。因此, 存款的公平值約等於其 帳面值。

The following methods and significant assumptions have been used to estimate the fair values of financial instruments:

### Cash and short-term funds

Cash and short-term funds include bank deposits and are stated net of impairment allowance. The fair value of floating-rate deposits is the carrying amount. The estimated fair value of fixed-rate deposits, which are normally less than 6 months, is based on discounted cash flows using prevailing money-market interest rates for debts with similar credit risk and remaining maturity. Therefore, the fair value of the deposits is approximately equal to their carrying value.

中小企融資擔保計劃下 的百分百擔保特惠貸款

> 貸款組合於扣除減值撥 備後列帳。政府為貸款 的違約虧損提供百分百 擔保,故並無計提減值 撥備。因此,貸款組合 的帳面值為公平值的合 理估計。

#### (iii) 貸款組合淨額

貸款組合於扣除減值撥 備後列帳。小部分貸款 組合按固定利率計息。 因此,貸款組合的帳面 值為公平值的合理估計。

按攤銷成本列帳的證券 投資

> 證券投資於扣除減值撥 備後列帳。按攤銷成本 列帳的證券投資之公平 值以市價或經紀/交易 商報價的淨價為基礎。 倘未能取得有關資料, 則採用具有同類信貸、 到期日及收益率等特點 之證券所報的市價估計 公平值。

#### (V) 其他資產

這些主要是指在呈報期 日後結算的已發行債務 證券的應收款項,其公 平值與帳面值相若。

Loans with special 100% guarantee under the (ii) **SFGS** 

> Loan portfolio is stated net of impairment allowance. With the 100% guarantee provided by the Government to cover the default loss of the loans, no impairment allowance is provided. Therefore, the carrying value of loan portfolio is a reasonable estimate of the fair value.

#### Loan portfolio, net (iii)

Loan portfolio is stated net of impairment allowance. An insignificant portion of loan portfolio bears interest at fixed rate. Therefore, the carrying value of loan portfolio is a reasonable estimate of the fair value.

(iv) Investment securities at amortised cost

> Investment securities are stated net of impairment allowance. Fair value for investment securities at amortised cost is based on market prices or broker/dealer price quotations, which are the clean prices. Where this information is not available, fair value has been estimated using quoted market prices for securities with similar credit, maturity and yield characteristics.

#### Other assets (V)

These mainly represent receivables from debt securities issued for settlement after the reporting date with the fair value approximating the carrying amount.

#### 已發行債務證券 (vi)

公平值總額乃基於市場 報價的淨價計算。至於 未有市場報價的債券, 會基於到期前剩餘期限 的現時收益率曲線並採 用現金流量折現模型計 算。

### (vii) 其他負債

其他負債主要指二零零 三年十二月及二零零四 年一月自政府購買的按 揭貸款加強信貸安排的 遞延代價,其公平值與 帳面值相若。

(viii) 應收利息及匯款及應付 利息

> 應計利息被獨立確認, 由於預期將在呈報期日 起計的十二個月內收回 或償還,其公平值與帳 面值相若。匯款預期將 在呈報期日起計一個月 內收回,其公平值與帳 面值相若。

### (vi) Debt securities issued

The aggregate fair values are calculated based on quoted market prices, which are the clean prices. For those notes where quoted market prices are not available, a discounted cash flow model is used based on a current yield curve appropriate for the remaining term to maturity.

### (vii) Other liabilities

These mainly represent the deferred consideration used for credit enhancement on the mortgage loans purchased from the Government in December 2003 and January 2004 with the fair value approximating the carrying amount.

(viii) Interest and remittance receivables and interest payable

Accrued interest is recognised separately with the fair value approximating the carrying amount as it is expected to be recovered or settled within twelve months from the reporting date. Remittance receivables are expected to be recovered within one month from the reporting date with the fair value approximating the carrying amount.

### 3.7. 資本管理

本集團管理資本(其涵蓋範圍較列於 財務狀況表帳面的權益為廣)的目的 如下:

- 需符合政府財政司司長(財政 司司長)訂定資本要求及其保 險附屬公司需符合保險業監管 局制定的資本規定;
- 確保本集團持續營運的能力, 以繼續為股東提供回報;
- 維持本集團的穩定及發展;
- 按有效及風險為本的方法分配 資本,優化對股東的經風險調 節的回報;及
- 維持雄厚的資本基礎支持業務 發展。

管理層根據財政司司長頒布的資本充 足率指引(指引),每日監控資本充足 程度及監管資金的用途。指引主要參 照巴塞爾協定II以風險為本的資本充 足框架,而指引亦規定最低資本充足 率為8%。

總裁須根據財政司司長頒布的指引每 季度向董事局提交報告。如資本充足 率下跌至14%的臨界水平,總裁會通 知執行董事。如資本充足率下跌至 12%或以下,董事局將獲通知,並會 採取適當的補救措施。期內,本集團 均遵守財政司司長制定的指引的所有 資本規定。

### 3.7. Capital management

The Group's objectives when managing capital, which is a broader concept than the equity on the face of the statement of financial position, are:

- to comply with the capital requirements set by the Financial Secretary of the Government (Financial **Secretary**) and the Insurance Authority for its insurance subsidiaries;
- to safeguard the Group's ability to continue as a going concern so that it can continue to provide returns for shareholder:
- to support the Group's stability and growth;
- to allocate capital in an efficient and risk-based approach to optimise risk adjusted return to the shareholder; and
- to maintain a strong capital base to support the development of its business.

Capital adequacy and the use of regulatory capital are monitored daily by the management in accordance with the Guidelines on Capital Adequacy Ratio (Guidelines) issued by the Financial Secretary, by reference largely to Basel II riskbased capital adequacy framework. The minimum Capital Adequacy Ratio (CAR) stipulated in the Guidelines is 8%.

The Chief Executive Officer is required to submit a report to the Board of Directors on a quarterly basis by reference to the Guidelines issued by the Financial Secretary. If the CAR drops to the threshold level of 14%, the Chief Executive Officer will alert the Executive Directors. If the CAR falls to 12% or below, the Board of Directors will be informed and appropriate remedial actions will be taken. During the period, the Group complied with all of the capital requirement set out in the Guidelines by the Financial Secretary.

根據參考《銀行業(資本)規則》制定的 資本充足率指引,《銀行業(資本)規 則》下的資本比率計算基礎跟隨財務 報告的綜合基礎,但不包括屬於「受 規管金融機構」(例如保險公司)的附 屬公司。此乃由於該等機構受監管機 構所監督,並須維持足以維持業務活 動的資本(例如償付能力充足率),與 《銀行業(資本)規則》對銀行所規定者 相若。該等未予綜合的受規管金融機 構的投資成本從資本基礎中扣除,而 相應的相關的風險資產亦不會計入加 權資產的計算中。

下表概述於呈報期末的資本基礎組成 及資本充足率。

Pursuant to the Guidelines on the CAR, which is made by reference to the Banking (Capital) Rules (BCR), the calculation basis of capital ratio under the BCR follows the basis of consolidation for financial reporting with the exclusion of subsidiaries which are "regulated financial entities" (e.g. insurance companies). It is because these entities are supervised by a regulator and are subject to the maintenance of adequate capital (e.g. solvency ratio) to support business activities comparable to those prescribed for banks under the BCR. The investment cost of these unconsolidated regulated financial entities is deducted from the capital base whilst the corresponding related exposures are also excluded from the calculation of risk-weighted assets.

The table below summarises the composition of capital base and the CAR as at the end of the reporting period.

|            |   | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|------------|---|-------------------------|-------------------------|
| 股本         | Share capital                               | 9,500,000               | 7,000,000               |
| 儲備         | Reserves                                    | 9,057,471               | 8,630,527               |
| 減值撥備       | Impairment allowance                        | 13,772                  | 8,985                   |
| 扣除:        | Deductions:                                 |                         |                         |
| 一於受監管附屬公司的 | <ul> <li>Investment in regulated</li> </ul> |                         |                         |
| 投資         | subsidiaries                                | (10,500,000)            | (8,000,000)             |
| 資本基礎總額     | Total capital base                          | 8,071,243               | 7,639,512               |
| 資本充足率      | Capital Adequacy Ratio                      | 23.4%                   | 37.3%                   |

### 3.8. 金融資產及金融負債之對銷

下表披露涉及在本集團的綜合財務狀 況表中並沒有對銷的金融資產和金融 負債,但該等資產和負債受強制淨額 結算安排或涵蓋類似金融工具的相若 協議所約束。披露有助對總額和淨額 的了解,及提供減低相關信貸風險的 附加資料。

### 3.8. Offsetting financial assets and financial liabilities

The disclosures set out in the tables below pertain to financial assets and financial liabilities that are not offset in the Group's consolidated statement of financial position but are subject to enforceable master netting arrangements or similar agreements that cover similar financial instruments. The disclosures enable the understanding of both the gross and net amounts, as well as provide additional information on how such credit risk is mitigated.

|                          |   | 综合財務<br>狀況表的<br>帳面值<br>Carrying<br>amounts<br>on the                     | 於二零二一年十二月三十一日<br>As at 31 December 2021<br>相關但並未在綜合財務狀況表<br>對銷的金額。<br>Related amount<br>not set off in<br>the consolidated statement<br>of financial position。 |  |   | 综合財務<br>狀況表的<br>帳面值<br>Carrying<br>amounts                       | 於二零二零年十二月三十一日<br>As at 31 December 2020<br>相關但並未在綜合財務狀況表<br>對銷的金額*<br>Related amount<br>not set off in<br>the consolidated statement<br>of financial position* |  |  |
|--------------------------|---|--|--|--|---|--|--|--|--|
|                          |   | consolidated<br>statement of<br>financial<br>position<br>千港元<br>HK\$'000 | 衍生金融工具<br>Derivative<br>financial<br>instruments<br>千港元<br>HK\$'000  | 現金抵押品<br>Cash<br>collateral<br>千港元<br>HK\$'000 | 淨額 <sup>•</sup><br>Net<br>amount <sup>•</sup><br>千港元<br>HK\$ <sup>°</sup> 000 | on the consolidated statement of financial position 千港元 HK\$'000 | 衍生金融工具<br>Derivative<br>financial<br>instruments<br>千港元<br>HK\$*000  | 現金抵押品<br>Cash<br>collateral<br>千港元<br>HK\$*000 | 淨額 *<br>Net<br>amount *<br>千港元<br>HK\$'000 |
| 金融資產<br>衍生金融工具之<br>正數公平值 | Financial assets Positive fair values for derivative financial instruments      | 812,397  | (196,767)  | (582,030)                                      | 33,600  | 797,352  | (174,964)  | (620,969)                                      | 1,419                                      |
| 金融負債<br>衍生金融工具之<br>負數公平值 | Financial liabilities Negative fair values for derivative financial instruments | 334,529  | (196,767)  | (131,364)                                      | 6,398   | 281,230  | (174,964)  | (25,328)                                       | 80,938                                     |

- 「相關但並未在綜合財務狀況表對銷 的金額」指受淨額結算安排或相約協 議包括信貸支持附件所約束的金融負 債/資產金額。
- 淨額指受淨額結算安排或相約協議所 約束的金融資產/負債,但倘若本集 團的交易對手違約,其並沒有相等的 金融負債/資產可與本集團作對銷。
- Amounts under "Related amount not set off in the consolidated statement of financial position" represent the amounts of financial liabilities/assets position that are subject to netting arrangements or similar agreements including CSA.
- Net amount represents financial assets/liabilities that are subject to netting arrangements or similar agreements but the Group's counterparty does not have equivalent financial liabilities/assets position with the Group to offset upon default.

# 4. 關鍵會計估計及假設

本集團採用對下一個財政年度的資產及負 債列帳額有影響之估計及假設。本集團會 根據過往經驗及其他因素(包括於有關情況 下對未來事項作出的合理預期),持續評估 所作估計及判斷。

## 4.1 貸款組合的減值撥備

本集團會檢討其貸款組合,以定期評 估預期信貸虧損。在釐定預期信貸虧 損時,本集團對自初始確認後信貸風 險是否有任何重大增加作出判斷。就 假設及估計,本集團需納入有關過去 事件、當前狀況及經濟狀況預測的相 關資料作出判斷。估計未來現金流金 額及時間的方法及假設會定期檢討, 以減小估計虧損及實際虧損經驗的差 異。

貸款組合於二零二一年十二月三十一 日的帳面值在附註18內披露。

### 4.2. 金融工具的公平值

大部分估值方法只應用市場上可觀察 的數據。然而,外匯基金存款按估計 投資回報率釐定的估值方法進行估 值,並與其帳面值相若。金融工具的 公平值計量詳情載於附註3.6。

# 4. Critical accounting estimates and assumptions

The Group makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

### 4.1. Impairment allowances on loan portfolio

The Group reviews its loan portfolio to assess ECLs on a regular basis. In determining ECLs, the Group makes judgements as to whether there is any significant increase in credit risk since initial recognition. It is required to exercise judgements in making assumptions and estimates to incorporate relevant information about past events, current conditions and forecast of economic conditions. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences between loss estimates and actual loss experience.

The carrying amount of loan portfolio as at 31 December 2021 is disclosed in Note 18.

### 4.2. Fair value of financial instruments

The majority of valuation techniques employ only observable market data. However, the placements with the Exchange Fund are valued on the basis of valuation techniques which are determined by reference to the estimated rates of investment return, approximate the carrying value. Details of the fair value measurement of financial instruments are set out in Note 3.6.

# 4.3 一般保險業務的保險及擔保組 合的未決申索撥備

本集團檢討其保險及擔保組合,以評 估未決申索撥備,包括數額未經確定 的申索及來自未通知承保者的事件的 申索,即已產生但未申報及相關的索 償付款開支。在決定未決申索撥備 時,本集團在保險及擔保合約下履行 其責任中需支付作出判斷及假設,包 括但不限於應用的損失嚴重率、經濟 氣候及本地物業市場。估算最終申索 數額的方法及假設會作定期檢討。

保險負債於二零二一年十二月三十一 日的帳面值在附註26內披露。

## 4.4. 人壽保險業務的保險合約負債

保險合約負債乃基於當前假設,並考 慮風險因素及假設上的偏差。所用的 主要假設涉及死亡率、長壽、費用及 折現率,並定期進行檢討。

保險負債於二零二一年十二月三十一 日的帳面值在附註26內披露。

# 4.3. Provision for outstanding claims on insurance and guarantee portfolios of general insurance business

The Group reviews its insurance and guarantee portfolios to assess provision for outstanding claims, including claims of which the amounts have not been determined and claims arising out of incidents that have not been notified to the insurer, known as "Incurred But Not Reported" and related expenses for settling such claims. In determining the provision for outstanding claims, the Group makes judgement and assumptions including but not limited to the loss severity rate applied, the economic climate and the local property market in making estimation of the payments which the Group is required to make in fulfilling its obligations under the insurance and guarantee contracts. The methodology and assumptions used for estimating the ultimate claim amount are reviewed regularly.

The carrying amount of insurance liabilities as at 31 December 2021 is disclosed in Note 26.

## 4.4. Insurance contract liabilities of life insurance business

The liability for insurance contracts is based on current assumptions with a margin for risk and adverse deviation. The main assumptions used relate to mortality, longevity, expenses and discount rates, which are reviewed regularly.

The carrying amount of insurance liabilities as at 31 December 2021 is disclosed in Note 26.

#### 4.5. 就結轉稅項虧損確認遞延稅項 資產

遞延税項資產包括香港年金公司及按 證保險公司結轉稅項虧損相關的金額 109,828,000港元。香港年金公司基 於精算假設對年金業務因需要維持審 慎的法定儲備而引起會計虧損,及按 證保險公司因即時入帳的佣金開支而 引起會計虧損,產生遞延税項資產。 本集團認為遞延資產將根據附屬公司 的經批准業務計劃及預算所估計之未 來應課税收入予以收回。預期保險業 務於未來將產生應課稅收入。此虧損 可無限期結轉,並無到期日。

# 4.6. 中小企融資擔保計劃下的百分 百擔保特惠貸款(百分百中小企 融資擔保計劃)

誠如附註17所述,根據百分百中小 企融資擔保計劃,參與的貸款機構批 出的合資格貸款乃售予本集團,而政 府就該等貸款向本集團提供財務擔 保。根據香港財務報告準則第9號, 該等貸款被分類為按攤銷成本計量的 金融資產。

於制定百分百中小企融資擔保計劃的 會計處理時,本集團判斷是否應因與 政府的安排而終止確認於本集團綜合 財務狀況表中確認的向參與的貸款機 構購買的貸款;於釐定會計處理時是 否應該將參與銀行與本集團之間的合 約以及政府與本集團之間的合約一併 考慮;且貸款的合約現金流量是否僅 為支付本金及利息。

於進行此評估時,本集團考慮若干因 素,其中包括本集團是否已轉讓收取 貸款現金流量的合約權利、政府與本 集團之間的合約是否一併考慮及合約 現金流量是否符合僅為支付本金及利 息標準。

#### 4.5. Recognition of deferred tax asset for carriedforward tax losses

The deferred tax assets include an amount of HK\$109,828,000 which relates to carried-forward tax losses of the HKMCA and the HKMCI. The deferred tax assets mainly relate to tax losses of the annuity business arising from maintaining prudent statutory reserves based on actuarial assumptions of the HKMCA and the accounting loss of the HKMCI resulting from upfront booking of commission expenses. The Group has concluded that the deferred assets will be recoverable using the estimated future taxable income based on the approved business plans and budgets for the subsidiary. The insurance business is expected to generate taxable income in the future. The losses can be carried forward indefinitely and have no expiry date.

### 4.6. 100% guarantee under the SME Financing Guarantee Scheme (100% SFGS)

As refer to Note 17, under 100% SFGS, eligible loans originated by the participating lenders are sold to the Group, and the Government provides a financial guarantee to the Group on these loans. The loans are classified as financial assets measured at amortised cost under HKFRS 9.

In formulating the accounting treatment of 100% SFGS, the Group applied judgement on whether the loans purchased from the participating lenders as recognised on the Group's consolidated statement of financial position should be de-recognised as a result of the arrangement with the Government; whether the contracts between the participating banks and the Group and the contract between the Government and the Group should be considered together in the determination of accounting treatments; and whether the contractual cash flow of the loans represent "solely payments of the principal and interest" (SPPI).

When performing this assessment, the Group considers several factors including, whether the Group has transferred the contractual rights to receive the cash flows of the loans, whether the contracts between the Government and Group are considered together and whether the contractual cash flows met the SPPI criteria etc.

## 5. 分類資料

本集團主要在香港從事購買資產及供款管 理服務、一般保險及人壽保險業務。其他 業務,例如為提供資金以購入貸款而發行 的債務工具,及將貸款收取款項所產生的 盈餘資金進行再投資,被視為購買資產業 務的附屬業務。

一般保險主要包括按揭保險、安老按揭及 中小企融資擔保業務。人壽保險包括年金 業務。購買資產及供款管理服務包括貸款 收購業務及債務發行等其他業務。

下表列示本集團經營分部的收入、溢利及 其他資料。

# 5. Segment information

The Group is principally engaged in asset purchase and servicing, general insurance and life insurance businesses in Hong Kong. Other activities such as debt issuance to fund the loan purchase and investment to reinvest the surplus funds from loan receipt are considered ancillary to asset purchase business.

General insurance includes mainly mortgage insurance, reverse mortgage and SME financing guarantee businesses. Life insurance includes annuity business. Asset purchase and servicing include loan acquisition business and other activities such as debt issuance.

The following tables represent revenue, profit and other information for operating segments of the Group.

|                      |   | 購買資產及<br>供款管理服務<br>Asset<br>purchase<br>and servicing<br>千港元<br>HK\$'000 | 一般保險<br>General<br>insurance<br>千港元<br>HK\$'000 | 人壽保險<br>Life<br>insurance<br>千港元<br>HK\$'000 | 分部間對銷<br>Inter-<br>segment<br>elimination<br>千港元<br>HK\$'000 | 總計<br>Total<br>千港元<br>HK\$'000      |
|----------------------|---|--|---|--|--|-------------------------------------|
| 淨利息收入<br>淨保險業務業績     | 止年度 <b>Year ended 31 December 2021</b><br>Net interest income<br>Net insurance business results | 428,059<br>-   | 33,061<br>(158,829)                             | (6,232)<br>(1,048,115)                       | -<br>-   | 454,888<br>(1,206,944)              |
| 其他收入<br>經營收入<br>經營支出 | Other income  Operating income Operating expenses   | 383,606<br>811,665<br>(377,719)  | 25,273<br>(176,656)                             | 789,321<br>(169,626)                         | (232,105)<br>(232,105)<br>232,105                            | 2,146,210<br>1,394,154<br>(491,896) |
| 未計減值前的經營溢利<br>減值發備   | Operating profit before impairment<br>Charge of impairment allowances                           | 433,946<br>(7,533)   | (151,383)<br>(571)                              | 619,695<br>(81)                              |  | 902,258<br>(8,185)                  |
| 除税前溢利/(虧損)           | Profit/(loss) before taxation   | 426,413  | (151,954)                                       | 619,614                                      | -  | 894,073                             |

|   |  | 購買資產及<br>供款管理服務<br>Asset<br>purchase<br>and servicing<br>千港元<br>HK\$'000   | 一般保險<br>General<br>insurance<br>千港元<br>HK\$'000  | 人壽保險<br>Life<br>insurance<br>千港元<br>HK\$'000   | 分部間對銷<br>Inter-<br>segment<br>elimination<br>千港元<br>HK\$'000  | 總計<br>Total<br>千港元<br>HK\$'000   |
|---|--|--|--|--|---|--|
| 截至二零二零年十二月三十一日止年度<br>淨利息收入<br>淨保險業務業績<br>其他收入 | 度 Year ended 31 December 2020<br>Net interest income<br>Net insurance business results<br>Other income | 440,008<br>-<br>125,348  | 54,613<br>(234,903)<br>112,746   | (6,895)<br>(980,309)<br>777,834  | -<br>-<br>(208,087)   | 487,726<br>(1,215,212)<br>807,841  |
| 經營收入<br>經營支出                                  | Operating income<br>Operating expenses   | 565,356<br>(361,013)   | (67,544)<br>(200,740)  | (209,370)<br>(161,220)   | (208,087)<br>208,087  | 80,355<br>(514,886)  |
| 未計減值前的經營溢利<br>減值發備                            | Operating profit before impairment<br>Charge impairment allowances                                     | 204,343<br>(4,709)   | (268,284)<br>(416)   | (370,590)<br>(53)  | -   | (434,531)<br>(5,178)   |
| 除税前溢利/(虧損)                                    | Profit/(loss) before taxation  | 199,634  | (268,700)  | (370,643)  | -   | (439,709)  |
|   |  | 購買資產及<br>供款管理服務  | AD /D 8A   | 1 = 0 0  | 分部間對銷   |  |
|   |  | Asset<br>purchase<br>and servicing<br>千港元<br>HK\$'000  | 一般保險<br>General<br>insurance<br>千港元<br>HK\$'000  | 人壽保險<br>Life<br>insurance<br>千港元<br>HK\$'000   | Inter-<br>segment<br>elimination<br>千港元<br>HK\$'000   | 總計<br>Total<br>千港元<br>HK\$'000   |
| <b>於二零二一年十二月三十一日</b><br>分部資產                  | As at 31 December 2021<br>Segment assets   | purchase<br>and servicing<br>千港元   | General<br>insurance<br>千港元  | Life<br>insurance<br>千港元   | segment<br>elimination<br>千港元   | <b>Total</b><br>千港元  |
|   |  | purchase<br>and servicing<br>千港元<br>HK\$'000   | General<br>insurance<br>千港元<br>HK\$'000  | Life<br>insurance<br>千港元<br>HK\$'000   | segment<br>elimination<br>千港元<br>HK\$'000   | Total<br>千港元<br>HK\$'000   |
| 分部資產  | Segment assets   | purchase<br>and servicing<br>千港元<br>HK\$'000   | General<br>insurance<br>千港元<br>HK\$'000  | Life<br>insurance<br>千港元<br>HK\$'000   | segment<br>elimination<br>千港元<br>HK\$'000   | Total<br>千港元<br>HK\$'000   |
| 分部資產  | Segment assets   | purchase<br>and servicing<br>千港元<br>HK\$'000<br>138,942,104<br>130,872,298<br>購買資產及<br>供款管理服務<br>Asset<br>purchase<br>and servicing<br>千港元 | General insurance<br>千港元<br>HK\$'000<br>15,699,117<br>12,750,605<br>一般保險<br>General insurance<br>千港元 | Life<br>insurance<br>千港元<br>HK\$'000<br>21,070,791<br>13,891,314<br>人壽保險<br>Life<br>insurance<br>千港元 | segment<br>elimination<br>千港元<br>HK\$'000<br>(2,533,778)<br>(2,533,778)<br>分部間對銷<br>Inter-<br>segment<br>elimination<br>千港元 | Total<br>千港元<br>HK\$'000<br>173,178,234<br>154,980,439<br>總計<br>Total<br>千港元 |

# 6. 利息收入

# 6. Interest income

|   |   | 2021<br>千港元<br>HK\$′000                  | 2020<br>千港元<br>HK\$'000                  |
|---|---|--|--|
| 貸款組合<br>百分百中小企融資擔保計劃貸款<br>現金及短期資金<br>證券投資 | Loan portfolio Loans with 100% SFGS Cash and short-term funds Investment securities | 131,780<br>224,461<br>171,344<br>378,563 | 145,147<br>102,161<br>432,570<br>478,408 |
| FALST JAN                                 |   | 906,148                                  | 1,158,286                                |

# 7. 利息支出

# 7. Interest expense

|                      |  | 2021<br>千港元<br>HK\$′000    | 2020<br>千港元<br>HK\$'000    |
|----------------------|--|----------------------------|----------------------------|
| 銀行借款及已發行債務證券 租賃負債 其他 | Bank loans and debt securities issued<br>Lease liabilities<br>Others | 435,570<br>2,429<br>13,261 | 615,185<br>1,094<br>54,281 |
|                      |  | 451,260                    | 670,560                    |

本年度利息支出包括4.51億港元(二零二零 年:6.70 億港元)並非以公平值變化計入損 益的金融負債。

Included within interest expenses are HK\$451 million (2020: HK\$670 million) for financial liabilities that are not at fair value through profit or loss.

# 8. 保險業務的收益帳

# 8. Revenue account for insurance business

|  |  | 2021  |  |                                |   | 2020   |                                |
|--|--|---|--|--------------------------------|---|--|--------------------------------|
|  |  | 一般保險<br>General<br>insurance<br>千港元<br>HK\$'000 | 人壽保險<br>Life<br>insurance<br>千港元<br>HK\$'000 | 總計<br>Total<br>千港元<br>HK\$'000 | 一般保險<br>General<br>insurance<br>千港元<br>HK\$'000 | 人壽保險<br>Life<br>insurance<br>千港元<br>HK\$'000 | 總計<br>Total<br>千港元<br>HK\$'000 |
| 毛保費<br>(附註及附註26(a)(i))<br>再保險保費(附註26(a)(i))                                  | Gross premiums written<br>(Note and Note 26(a)(i))<br>Reinsurance premiums (Note 26(a)(i))   | 3,036,000<br>(196,845)                          | 3,003,443                                    | 6,039,443<br>(196,845)         | 2,072,030<br>(230,638)                          | 2,537,928<br>-                               | 4,609,958<br>(230,638)         |
| 保險費淨額(附註26(a)(i))<br>未滿期保費的變動淨額  | Net premiums written (Note 26(a)(i))<br>Movement in unearned premiums, net   | 2,839,155<br>(2,007,965)                        | 3,003,443                                    | 5,842,598<br>(2,007,965)       | 1,841,392<br>(1,386,597)                        | 2,537,928<br>-                               | 4,379,320<br>(1,386,597)       |
| 已滿期保費淨額(附註26(a)(i))<br>申索產生淨額、已付利益及<br>保單持有人負債變動<br>(附註26(a)(ii)及附註26(b)(i)) | Net premiums earned (Note 26(a)(i)) Net claims incurred, benefits paid and movement in policyholders' liabilities (Note 26(a)(ii) and Note 26(b)(i)) | 831,190<br>(28,636)                             | 3,003,443                                    | 3,834,633                      | 454,795<br>(23,959)                             | 2,537,928                                    | 2,992,723                      |
| 養備後已滿期保費淨額   | Net premiums earned after provisions   | 802,554   | (1,047,371)                                  | (244,817)                      | 430,836   | (979,581)                                    | (548,745)                      |
| 佣金支出<br>徵費支出<br>再保險公司承擔的佣金支出   | Commission expenses Levy expenses Reinsurers' share of commission expenses   | (1,017,721)<br>-<br>56,338                      | (375)<br>(369)                               | (1,018,096)<br>(369)<br>56,338 | (739,074)<br>-<br>73,335                        | (518)<br>(210)                               | (739,592)<br>(210)<br>73,335   |
| 佣金支出淨額及徵費支出  | Net commission and levy expenses   | (961,383)                                       | (744)  | (962,127)                      | (665,739)                                       | (728)  | (666,467)                      |
| 扣除佣金及徵費支出後<br>已滿期保費淨額  | Net premiums earned after commission and levy expenses   | (158,829)                                       | (1,048,115)                                  | (1,206,944)                    | (234,903)                                       | (980,309)                                    | (1,215,212)                    |

附註:

就一般保險業務而言,毛保費主要來自按揭及安老 按揭貸款保險業務。

Note:

For general insurance business, gross premiums were mainly derived from mortgage insurance cover on mortgage loans and on reverse mortgage loans.

# 9. 其他收入

#### 9. Other income

|              |   | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|--------------|---|-------------------------|-------------------------|
| 來自外匯基金存款的收益  | Income from placements with             |                         |                         |
|              | the Exchange Fund                       | 1,991,151               | 889,208                 |
| 匯兑差額         | Exchange difference                     | (457)                   | 160,812                 |
| 金融工具公平值變動淨額  | Net change in fair value of financial   |                         |                         |
|              | instruments                             | 161,496                 | (203,684)               |
| 以公平值變化計入損益的  | Net loss on investments at fair         |                         |                         |
| 投資虧損淨額       | value through profit or loss            | (10,238)                | (64,597)                |
| 出售按攤銷成本列帳的投資 | Net gain on disposal of investments     |                         |                         |
| 收益淨額         | at amortised cost                       | 3,235                   | 11,074                  |
| 上市投資的股息收入    | Dividend income from listed investments | 215                     | 17,998                  |
| 行政費用收入       | Administrative fee income               | 2,170                   | -                       |
| 其他           | Others                                  | (1,362)                 | (2,970)                 |
|              |   | 2,146,210               | 807,841                 |

金融工具公平值變動相當於以下各項的總 和:(i)指定為公平值對沖的對沖工具公平 值虧損2.58億港元(二零二零年:收益8.55 億港元)及對沖項目公平值收益2.63億港元 (二零二零年:虧損8.49億港元);及(ii)主 要用作對沖外幣風險但不符合採用對沖會 計方法的衍生工具公平值收益1.56億港元 (二零二零年:虧損2.07億港元),並無指 定為以公平值變化計入損益的已發行債務 證券公平值收益/虧損(二零二零年:虧損 300萬港元)。

Change in fair value of financial instruments represented the aggregate of (i) HK\$258 million fair value loss on hedging instruments designated as fair value hedge (2020: HK\$855 million gain) and HK\$263 million fair value gain on the hedged items (2020: HK\$849 million loss); and (ii) HK\$156 million fair value gain on derivatives mainly for hedging foreign currency exposures which are not qualified as hedges for accounting purposes (2020: HK\$207 million loss) and there was no fair value gain/loss on debt securities issued designated as at fair value through profit or loss (2020: HK\$3 million loss).

# 10. 經營支出

# 10. Operating expenses

|              |  | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|--------------|--|-------------------------|-------------------------|
| 僱員成本:        | Staff costs:   |                         |                         |
| 一薪金及福利       | <ul> <li>— Salaries and benefits</li> </ul>          | 322,812                 | 308,680                 |
| 一退休金成本       | — Pension costs                                      |                         |                         |
| 一界定供款計劃      | <ul> <li>defined contribution plans</li> </ul>       | 18,710                  | 17,686                  |
| 董事袍金         | Directors' fees                                      | -                       | -                       |
| 就董事參與公司      | Emoluments in respect of directors'                  |                         |                         |
| 管理事務的其他服務    | other services in connection with                    |                         |                         |
| 而付予之酬金:      | the management of the affairs of                     |                         |                         |
|              | the Company:   |                         |                         |
| 一薪金、津貼及花紅    | <ul> <li>— Salaries, allowances and bonus</li> </ul> | 6,724                   | 6,796                   |
| 一 為退休計劃所作之供款 | <ul> <li>Retirement scheme contributions</li> </ul>  | 661                     | 661                     |
| 折舊(附註23)     | Depreciation (Note 23)                               | 90,077                  | 93,391                  |
| 財經資訊服務       | Financial information services                       | 12,731                  | 12,035                  |
| 顧問費          | Consultancy fees                                     | 40,966                  | 26,450                  |
| 市場推廣及廣告支出    | Marketing and advertising expenses                   | 36,667                  | 30,263                  |
| 辦公室          | Premises   | 9,915                   | 10,409                  |
| 其他經營支出       | Other operating expenses                             | 40,128                  | 30,961                  |
| 收回百分百中小企融資擔保 | Recovery of operating expenses                       |                         |                         |
| 計劃的經營支出      | from 100% SFGS                                       | (87,495)                | (22,446)                |
|              |  | 491,896                 | 514,886                 |

# 11. 核數師酬金

# 11. Auditor's remuneration

|        |  | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|--------|--|-------------------------|-------------------------|
| 核數師酬金: | Auditor's remuneration:  — Audit services — Other services | 4,738<br>1,821          | 4,388<br>2,229          |
|        |  | 6,559                   | 6,617                   |

# 12. 減值撥備

# 12. Charge of impairment allowances

|   |   | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK <b>\$</b> ′000 |
|---|---|-------------------------|----------------------------------|
| 貸款減值撥備/(回撥):                            | Charge/(write-back) of loan impairment allowances:  |                         |                                  |
| 一現金及短期資金(附註3.2(c))<br>一證券投資<br>一按攤銷成本列帳 | — Cash and short-term funds (Note 3.2(c))  — Investment securities  — amortised cost (Note 3.2(d)(i)) | 2,641                   | 1,247                            |
| (附註3.2(d)(i))<br>一以公平值變化計入其他            | — FVOCI (Note 3.2(d)(ii))   | 470                     | 1,967                            |
| 全面收益(附註3.2(d)(ii))                      |   | (737)                   | 1,024                            |
| 一貸款組合(附註3.2(b))                         | — Loan portfolio (Note 3.2(b))  | 5,811                   | 940                              |
|   |   | 8,185                   | 5,178                            |

# 13. 税項

# 13. Taxation

#### (a) 綜合收益表內的稅項為:

# (a) Taxation in the consolidated income statement represents:

|                             |  | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|-----------------------------|--|-------------------------|-------------------------|
| 香港利得税<br>一 當期税項<br>一 過往年度調整 | Hong Kong profits tax  — Current tax  — Adjustment in respect of prior years | 21,747                  | 22,397<br>595           |
| 遞延税項<br>一本年度支出/(退回)         | Deferred taxation<br>— Charge/(credit) for current<br>period                 | (225)<br>63,200         | 22,992<br>(100,577)     |
|                             |  | 62,975                  | (77,585)                |

就本期間產生的估計應課税溢利按 16.5%(二零二零年:16.5%)的税率 計提香港利得税撥備。遞延税項以負 債法按16.5%(二零二零年:16.5%) 的主要税率計算全部的暫時差額。

本集團的除稅前溢利的稅項與採用香 港税率計算的理論金額的差異如下:

Hong Kong profits tax has been provided at the rate of 16.5% (2020: 16.5%) on the estimated assessable profit for the period. Deferred taxation is calculated in full on temporary differences under the liability method using a principal taxation rate of 16.5% (2020: 16.5%).

The taxation on the Group's profit before taxation differs from the theoretical amount that would arise using the taxation rate of Hong Kong as follows:

|                                       |  | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|---------------------------------------|--|-------------------------|-------------------------|
| 除税前溢利/(虧損)                            | Profit/(loss) before taxation  | 894,073                 | (439,709)               |
| 按16.5%(二零二零年:16.5%)<br>的税率計算<br>税務影響: | Calculated at a taxation rate of 16.5% (2020: 16.5%) Tax effect of:              | 147,522                 | (72,552)                |
| 一 毋須繳稅的收入<br>一 不可扣稅的開支                | <ul><li>income not subject to taxation</li><li>expenses not deductible</li></ul> | (72,977)                | (113,527)               |
| 一過往年度調整                               | for taxation purposes — adjustment in respect                                    | 20,281                  | 95,865                  |
| 一其他                                   | of prior years<br>— other  | (21,972)<br>(9,879)     | 595<br>12,034           |
| 税項支出/(退回)                             | Taxation charge/(credit)   | 62,975                  | (77,585)                |

# (b) 財務狀況表內的税項撥備為:

# (b) Provision for taxation in the statement of financial position represents:

|                  |                              | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|------------------|------------------------------|-------------------------|-------------------------|
| 當期税項資產(計入「其他資產」) | Current tax assets           |                         |                         |
|                  | (included in "Other assets") | 17,767                  | 17,847                  |
| 遞延税項資產           | Deferred tax assets          | 116,547                 | 179,747                 |
|                  |                              | 134,314                 | 197,594                 |
| 當期税項負債           | Current tax liabilities      | 136,260                 | 136,745                 |

於二零二一年十二月三十一日及二零 二零年十二月三十一日,並無任何重 大未撥備遞延税項。

There was no significant unprovided deferred taxation as at 31 December 2021 and 31 December 2020.

遞延税項(資產)/負債的主要組成部 分及年內變動如下:

The major components of deferred tax (assets)/liabilities and the movements during the year are as follows:

|                            |  | 加速<br>税項折舊<br>Accelerated<br>tax<br>depreciation<br>千港元<br>HK\$'000 | 減值撥備<br>Impairment<br>allowances<br>and<br>provisions<br>千港元<br>HK\$'000 | 税務虧損<br>Tax losses<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000 |
|----------------------------|--|---|--|---------------------------------------|--------------------------------|
| 於二零二零年一月一日<br>於收益表內扣除/(存入) | As at 1 January 2020<br>Charged/(credited) to income | 8,209   | (4,732)  | (82,647)                              | (79,170)                       |
|                            | statement  | 13  | (5,125)  | (95,465)                              | (100,577)                      |
| 於二零二零年十二月三十一日              | As at 31 December 2020                               | 8,222   | (9,857)  | (178,112)                             | (179,747)                      |
| 於收益表內扣除/(存入)               | Charged/(credited) to income statement               | 1,433   | (6,517)  | 68,284                                | 63,200                         |
| 於二零二一年十二月三十一日              | As at 31 December 2021                               | 9,655   | (16,374)   | (109,828)                             | (116,547)                      |

遞延税項資產只限於有足夠未來應課 税溢利可供變現的情況下方會確認。 未動用税務虧損可無限期結轉。

Deferred tax assets are recognised to the extent that sufficient future taxable profits will be available for realisation. The unused tax losses can be carried forward indefinitely.

於十二個月內,無任何重大遞延税項 資產/負債需要結算。

There is no significant amount of deferred tax assets/ liabilities to be settled within twelve months.

# 14. 現金及短期資金

# 14. Cash and short-term funds

|   |  | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|---|--|-------------------------|-------------------------|
| 銀行現金銀行定期存款                              | Cash at banks<br>Time deposits with banks  | 2,884,469<br>42,369,800 | 852,013<br>21,050,574   |
| 現金及短期資金總額<br>現金及短期資金的減值撥備<br>(附註3.2(c)) | Gross cash and short-term funds Impairment allowance on cash and short-term funds (Note 3.2 (c)) | 45,254,269<br>(4,887)   | 21,902,587              |
|   | · · · · · · · · · · · · · · · · · · ·  | 45,249,382              | 21,900,341              |

就現金流量表而言,現金及等同現金項目 包括以下原到期日為三個月或以內的結餘。

For the purposes of the statement of cash flows, cash and cash equivalents comprise the following balances with original maturities of three months or less.

|                |  | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|----------------|--|-------------------------|-------------------------|
| 銀行現金<br>銀行定期存款 | Cash at banks Time deposits with banks | 2,884,469<br>10,920,800 | 852,013<br>13,647,782   |
| 現金及等同現金項目      | Cash and cash equivalents              | 13,805,269              | 14,499,795              |

# 15. 應收利息及匯款

# 15. Interest and remittance receivables

|   |  | 2021<br>千港元<br>HK\$′000                 | 2020<br>千港元<br>HK\$'000                |
|---|--|---|--|
| 以下各項的應收利息:  一 利率掉期合約  一 證券投資  一 銀行定期存款 貸款組合的應收利息及  分期付款 | Interest receivables from:  — interest rate swap contracts  — investment securities  — time deposits with banks Interest receivables and instalments, in transit from loan portfolio | 583,549<br>103,164<br>19,906<br>164,653 | 282,537<br>107,855<br>15,270<br>81,605 |
|   |  | 871,272                                 | 487,267                                |

## 16. 衍生金融工具

#### (a) 衍生工具的應用

本集團應用下列衍生工具對沖本集團 的金融風險。

貨幣遠期合約為在未來日期以預先指 定的匯率購買或出售外幣的承諾。貨 幣及利率掉期為以一組現金流量換取 另一組現金流量的承諾。掉期導致貨 幣或利率或兩者組合的轉換。除若干 貨幣掉期外,該等交易不涉及轉換本 金。本集團的信貸風險為交易對手未 能履行其責任而重置掉期合約的潛在 成本。本集團根據審慎的庫務交易對 手風險管理機制,持續監測有關風 險。

若干種類金融工具的名義金額,為於 綜合財務狀況表確認的工具提供一個 比較的基準,惟未必反映涉及的未來 現金流量的金額或工具當前的公平 值,因此, 並不能反映本集團面臨的 信貸或價格風險。隨着市場利率及匯 率相對其條款的波動,衍生工具可能 對本集團產生有利(資產)或不利(負 債)的影響。衍生金融工具的合約或 名義金額總額、上述有利或不利影響 幅度,及衍生工具金融資產及負債之 公平總值,可能不時大幅波動。所持 有的衍生工具公平值載於下文。

#### 16. Derivative financial instruments

#### (a) Use of derivatives

The Group uses the following derivative instruments to hedge the Group's financial risks.

Currency forwards are commitment to purchase or sell foreign currency at a pre-specified exchange rate on a future date. Currency and interest rate swaps are commitments to exchange one set of cash flows for another. Swaps result in an exchange of currencies or interest rates or a combination of all these. No exchange of principal takes place except for certain currency swaps. The Group's credit risk represents the potential cost to replace the swap contracts if counterparties fail to perform their obligations. This risk is monitored on an ongoing basis under a prudent treasury counterparty risk management framework.

The notional amounts of certain types of financial instruments provide a basis for comparison with instruments recognised on the consolidated statement of financial position but do not necessarily indicate the amounts of future cash flows involved or the current fair value of the instruments and, therefore, do not indicate the Group's exposure to credit or price risks. The derivative instruments become favourable (assets) or unfavourable (liabilities) as a result of fluctuations in market interest rates or foreign exchange rates relative to their terms. The aggregate contractual or notional amounts of derivative financial instruments on hand, the extent to which instruments are favourable or unfavourable, and thus the aggregate fair values of derivative financial assets and liabilities, can fluctuate significantly from time to time. The fair values of derivative instruments held are set out below.

|      |  |  |  | 2021                            |                                      |  | 2020                            |                                      |
|------|--|--|--|---------------------------------|--------------------------------------|--|---------------------------------|--------------------------------------|
|      |  |  | 合約/<br>名義金額<br>Contract/               | 公刊<br>Fair v                    |                                      | 合約/<br>名義金額<br>Contract/               | 公平<br>Fair va                   |                                      |
|      |  |  | notional<br>amounts<br>千港元<br>HK\$'000 | 資產<br>Assets<br>千港元<br>HK\$'000 | 負債<br>Liabilities<br>千港元<br>HK\$'000 | notional<br>amounts<br>千港元<br>HK\$'000 | 資產<br>Assets<br>千港元<br>HK\$'000 | 負債<br>Liabilities<br>千港元<br>HK\$'000 |
| (i)  | 不符合採用對沖會計方法的 (1)<br>衍生工具<br>利率掉期<br>貨幣掉期<br>貨幣複期合約 | Derivatives not qualified as hedges<br>for accounting purposes<br>Interest rate swaps<br>Currency swaps<br>Currency forwards | 12,555,407<br>4,637,216<br>364,427     | 40,407<br>-<br>114              | (82)<br>(94,966)<br>(157)            | 13,846,440<br>2,900,016<br>–           | 14,917<br>190<br>–              | (1,224)<br>(224,458)<br>–            |
|      |  |  | -                                      | 40,521                          | (95,205)                             |  | 15,107                          | (225,682)                            |
| (ii) | 公平值對沖衍生工具 (ii<br>利率掉期<br>貨幣掉期                      | Fair value hedge derivatives<br>Interest rate swaps<br>Currency swaps  | 48,052,689<br>41,497,986               | 213,547<br>485,124<br>698,671   | (121,583)<br>(117,741)<br>(239,324)  | 28,251,058<br>18,913,027               | 404,905<br>377,340<br>782,245   | (2,001)<br>(53,515)                  |
| (ii) | 現金流對沖衍生工具 (ii<br>貨幣掉期                              | ) Cash flow hedge derivatives<br>Currency swaps  | 3,385,815                              | 73,205                          | -                                    | 269,536                                |                                 | (32)                                 |
|      | 已確認衍生工具資產/(負債)總額                                   | Total recognised derivative assets/<br>(liabilities)   |  | 73,205<br>812,397               | (334,529)                            |  | 797,352                         | (32)                                 |

## (b) 對沖活動

倘衍生工具作為公平值對沖或現金流 對沖,就會計處理而言,衍生工具入 帳時符合對沖資格。

#### 公平值對沖

本集團的公平值對沖主要包括 用於保障因已發行債務證券公 平值的任何潛在變動所引致的 利率風險和外匯風險的利率和 貨幣掉期。

#### 現金流對沖

本集團使用屬現金流對沖的貨 幣掉期對沖以外幣計值的金融 工具現金流變動所產生的外匯 風險部分。

### (b) Hedging activities

Derivatives may qualify as hedges for accounting purposes if they are fair value hedges or cash flow hedges.

#### (i) Fair value hedges

The Group's fair value hedge principally consists of interest rate and currency swaps that are used to protect interest rate risk and foreign currency risk resulting from any potential change in fair value of underlying debt securities issued.

#### Cash flow hedges (ii)

The Group hedged the portion of foreign exchange risks arising from variability of cash flows from foreign currency denominated financial instruments using currency swaps under cash flow hedge.

# 17. 中小企融資擔保計劃下的百分 百擔保特惠貸款

本集團於二零二零年推出百分百特惠中小 企融資擔保計劃。此措施旨在紓緩中小企 因收入減少而仍須承擔支付薪金或租金的 壓力,從而有助減少企業倒閉和裁員。

根據此計劃,貸款由參與的貸款機構批出。 於批出貸款後,該等參與的貸款機構將以 無追索權的方式向本集團出售有關貸款。 該等貸款由政府全額擔保。

借款企業須按最優惠利率減年利率2.5%支 付利息。該等貸款利息在扣除本集團產生 的資金成本及相關一般經營及行政開支後 轉交至政府。

該等擔保貸款還款期最長8年,借款企業可 選擇於首二十四個月還息不還本。

百分百中小企融資擔保計劃的特惠貸款的 貸款違約虧損由政府的擔保所彌補,且鑒 於政府的違約風險甚微,故並無確認減值 撥備。本集團已保留所有已收貸款利息, 以應對購買貸款及供款管理相關的融資成 本、一般經營及行政開支。上述已收利息 的餘款(如有)將轉交政府。本集團負責經 營該產品。

### 17. Loans with special 100% guarantee under the SFGS

The Group introduced special 100% SFGS in 2020. This measure aims to alleviate the burden of paying employee wages and rents by small and medium-sized enterprises which are suffering from reduced income, thereby help minimise enterprise shutting down and layoffs.

Under this scheme, loans are originated by participating lenders. Upon origination, these participating lenders would sell the loans to the Group without recourse. These loans are fully guaranteed by the Hong Kong Government.

An interest rate of the Prime Rate minus 2.5% per annum is charged to the borrowers. These loan interest, net of the funding costs and relevant general operating and administrative expenses incurred by the Group, are passed to the Government.

The maximum repayment period of the loan under the guarantee is 8 years, with an option principal moratorium for the first twentyfour months.

Accordingly, loan default losses are covered by the Government's guarantee in relation to loans with special 100% SFGS and no impairment allowance is recognised in view of the minimal default risk of the Government. All loan interest received is set aside to meet the funding costs, general operating and administrative expenses in relation to the purchase and servicing of the loans of the Group. The remaining balance of the interest received, if any, will be passed to the Government. The Group is responsible for the operation of the product.

|                       |                              | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|-----------------------|------------------------------|-------------------------|-------------------------|
| 百分百中小企融資擔保計劃的<br>特惠貸款 | Loans with special 100% SFGS | 71,063,154              | 36,084,713              |

# 18. 貸款組合淨額

# 18. Loan portfolio, net

### (a) 貸款組合減撥備

# (a) Loan portfolio less allowance

|                     |  | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|---------------------|--|-------------------------|-------------------------|
| 住宅按揭貸款組合<br>非按揭貸款組合 | Residential mortgage portfolio<br>Non-mortgage portfolio | 3,623,063               | 4,093,019               |
| 基建貸款                | Infrastructure loans                                     | 4,813,509               | 2,796,528               |
| 租購應收帳款              | Hire purchase receivable                                 | 136,681                 | 164,132                 |
| 其他                  | Others   | 3,036                   | 5,656                   |
|                     |  | 8,576,289               | 7,059,335               |
| 貸款減值撥備(附註3.2(b))    | Allowance for loan impairment                            |                         |                         |
|                     | (Note 3.2(b))  | (5,476)                 | (2,456)                 |
|                     |  | 8,570,813               | 7,056,879               |

貸款減值撥備總額佔貸款組合尚未償 還本金結餘的百分比如下:

Total allowance for loan impairment as a percentage of the outstanding principal balances of the loan portfolio is as follows:

|                     |   | 2021  | 2020  |
|---------------------|---|-------|-------|
| 貸款減值撥備總額佔貸款組合總額的百分比 | Total allowance for loan impairment as a percentage of the gross loan portfolio | 0.06% | 0.03% |

作出貸款減值撥備時,已考慮抵押品 的當前市值。

Allowance for loan impairment has been made after taking into account the current market value of the collateral.

|                     |   | 2021  | 2020  |
|---------------------|---|-------|-------|
| 減值貸款組合總額佔貸款組合總額的百分比 | Gross impaired loan portfolio<br>as a percentage of gross<br>loan portfolio | 0.01% | 0.01% |

# (b) 貸款組合內的租購應收帳款

# (b) Hire purchase receivable included in loan portfolio

|          |                             |               | 2021        |            |
|----------|-----------------------------|---------------|-------------|------------|
|          |                             | 最低應收租約        | 未來期間的       | 最低應收租約     |
|          |                             | 款項現值          | 利息收入        | 款項總額       |
|          |                             | Present value | Interest    | Total      |
|          |                             | of minimum    | income      | minimum    |
|          |                             | lease         | relating to | lease      |
|          |                             | payments      | future      | payments   |
|          |                             | receivable    | periods     | receivable |
|          |                             | 千港元           | 千港元         | 千港元        |
|          |                             | HK\$'000      | HK\$'000    | HK\$'000   |
| 應收款項:    | Amounts receivable:         |               |             |            |
| 一一年內     | — within one year           | 16,111        | 2,351       | 18,462     |
| 一一年後至五年內 | — after one year but within |               |             |            |
|          | five years                  | 49,877        | 6,881       | 56,758     |
| 一五年後     | — after five years          | 70,693        | 5,514       | 76,207     |
|          |                             | 136,681       | 14,746      | 151,427    |

|          |                             |               | 2020        |               |
|----------|-----------------------------|---------------|-------------|---------------|
|          |                             | <br>最低應收租約    | 未來期間的       | ———<br>最低應收租約 |
|          |                             | 款項現值          | 利息收入        | 款項總額          |
|          |                             | Present value | Interest    | Total         |
|          |                             | of minimum    | income      | minimum       |
|          |                             | lease         | relating to | lease         |
|          |                             | payments      | future      | payments      |
|          |                             | receivable    | periods     | receivable    |
|          |                             | 千港元           | 千港元         | 千港元           |
|          |                             | HK\$'000      | HK\$'000    | HK\$'000      |
| 應收款項:    | Amounts receivable:         |               |             |               |
| 一一年內     | — within one year           | 18,982        | 2,833       | 21,815        |
| 一一年後至五年內 | — after one year but within |               |             |               |
|          | five years                  | 58,704        | 8,262       | 66,966        |
| 一五年後     | — after five years          | 86,446        | 7,077       | 93,523        |
|          |                             | 164,132       | 18,172      | 182,304       |

# 19. 證券投資

### 19. Investment securities

# (a) 以公平值變化計入其他全面收 益的證券投資

#### (a) Investment securities at FVOCI

|  |  | 2021<br>千港元<br>HK\$′000           | 2020<br>千港元<br>HK\$'000             |
|--|--|-----------------------------------|-------------------------------------|
| 按公平值列帳的債務證券<br>於香港上市<br>於香港境外上市<br>非上市 | Debt securities at fair value<br>Listed in Hong Kong<br>Listed outside Hong Kong<br>Unlisted | 754,458<br>1,604,114<br>1,288,610 | 1,102,806<br>1,732,214<br>1,583,942 |
| 以公平值變化計入其他全面<br>收益的證券總額                | Total FVOCI securities   | 3,647,182                         | 4,418,962                           |

以公平值變化計入其他全面收益的證 券包括債務證券,其中合約現金流量 僅為本金及利息,而本集團持有此類 債務證券之業務模式的目標則通過收 取合約現金流量及出售金融資產而實 現。

按發行機構類別分析以公平值變化計 入其他全面收益的證券如下:

FVOCI securities comprise debt securities where the contractual cash flows are solely principal and interest and the objective of the Group's business model is achieved both by collecting contractual cash flows and selling financial assets.

FVOCI securities are analysed by categories of issuers as follows:

|                     |   | 2021<br>千港元<br>HK\$′000         | 2020<br>千港元<br>HK\$'000         |
|---------------------|---|---------------------------------|---------------------------------|
| 銀行及其他金融機構 公司企業 中央政府 | Banks and other financial institutions<br>Corporate entities<br>Central governments | 2,649,426<br>840,180<br>157,576 | 3,411,319<br>847,991<br>159,652 |
|                     |   | 3,647,182                       | 4,418,962                       |

以公平值變化計入其他全面收益的證 券的變動概述如下:

The movement in FVOCI securities is summarised as follows:

|          |                      | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|----------|----------------------|-------------------------|-------------------------|
| 於一月一日    | As at 1 January      | 4,418,962               | 4,920,402               |
| 增加       | Additions            | -                       | 623,344                 |
| 贖回       | Redemption           | (766,854)               | (1,136,404)             |
| 攤銷       | Amortisation         | 710                     | 779                     |
| 公平值變動    | Change in fair value | (23,755)                | 30,385                  |
| 外幣匯兑差額   | Exchange difference  | 18,119                  | (19,544)                |
| 於十二月三十一日 | As at 31 December    | 3,647,182               | 4,418,962               |

有關減值、信貸質素及本集團信貸風 險的資料於附註3.2(d)披露。

Information on the impairment, credit quality and the Group's exposure to credit risk are disclosed in Note 3.2(d).

#### 以公平值變化計入損益的證券投資 (b)

#### (b) Investment securities at FVPL

|                                       |   | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|---------------------------------------|---|-------------------------|-------------------------|
| 按公平值列帳的交易所買賣<br>基金及房地產投資信託基金<br>於香港上市 | Exchange-traded funds and real estate investment trusts at fair value Listed in Hong Kong | 10,710                  | 265,769                 |
| 以公平值變化計入損益的證券總額                       | Total FVPL securities   | 10,710                  | 265,769                 |

本集團將不符合按攤銷成本計量或以 公平值變化計入其他全面收益標準的 交易所買賣基金及房地產投資信託基 金等其他證券投資分類為以公平值變 化計入損益。

The Group classifies other investment securities in exchangetraded funds and real estate investments trusts at FVPL, which do not quality for measurement at either amortised cost or FVOCI.

以公平值變化計入損益的證券的變動 概述如下:

The movement in FVPL securities is summarised as follows:

|          |                      | <b>2021</b><br>千港元 | 2020<br>千港元 |
|----------|----------------------|--------------------|-------------|
|          |                      | HK\$'000           | HK\$'000    |
| 於一月一日    | As at 1 January      | 265,769            | 378,803     |
| 增加       | Additions            | -                  | 1,565       |
| 出售       | Sale                 | (246,384)          | (44,989)    |
| 公平值變動    | Change in fair value | (8,726)            | (69,564)    |
| 外幣匯兑差額   | Exchange difference  | 51                 | (46)        |
| 於十二月三十一日 | As at 31 December    | 10,710             | 265,769     |

### (c) 按攤銷成本列帳的證券投資

#### (c) Investment securities at amortised cost

|                                     |  | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|-------------------------------------|--|-------------------------|-------------------------|
| 按攤銷成本列帳的債務證券                        | Debt securities at amortised cost  |                         |                         |
| 於香港上市                               | Listed in Hong Kong  | 6,858,248               | 6,704,824               |
| 於香港境外上市                             | Listed outside Hong Kong   | 2,410,668               | 2,032,137               |
| # L <del>*</del>                    | Unlisted   | 9,268,916               | 8,736,961               |
|                                     | Unlisted   | 1,941,968               | 996,397                 |
| 按攤銷成本列帳的證券<br>投資總額<br>按攤銷成本列帳的證券投資的 | Gross investment securities at amortised cost Impairment allowance on investment | 11,210,884              | 9,733,358               |
| 減值撥備(附註3.2(d))                      | securities at amortised cost (Note 3.2(d))                                       | (3,892)                 | (3,422)                 |
| 按攤銷成本列帳的證券總額                        | Total amortised cost securities  | 11,206,992              | 9,729,936               |

本集團僅於同時符合以下標準之情況 時,方會將證券投資分類為按攤銷成 本列帳:

- 業務模式的目標為持有資產以 收取合約現金流量;及
- 根據合約條款在指定日期的現 金流量乃全數用於支付本金和 未償還本金額的利息。

The Group classifies investment securities as at amortised cost only if both of the following criteria are met:

- the asset is held within a business model with the objective of collecting the contractual cash flows, and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding.

按發行機構類別分析按攤銷成本列帳 的證券如下:

Amortised cost securities are analysed by categories of issuers as follows:

|                       |   | <b>2021</b><br>千港元<br>HK\$′000                   | 2020<br>千港元<br>HK\$'000                        |
|-----------------------|---|--|--|
| 銀行及其他金融機構公司企業公營機構中央政府 | Banks and other financial institutions<br>Corporate entities<br>Public sector entities<br>Central governments | 2,725,359<br>5,581,354<br>1,253,154<br>1,651,017 | 1,927,019<br>6,113,080<br>356,827<br>1,336,432 |
|                       |   | 11,210,884                                       | 9,733,358                                      |

按攤銷成本列帳的證券的變動概述如

The movement in amortised cost securities is summarised as follows:

|                                      |   | 2021<br>千港元<br>HK\$′000                                  | 2020<br>千港元<br>HK\$'000                                     |
|--------------------------------------|---|--|---|
| 於一月一日<br>增加<br>出售及贖回<br>攤銷<br>外幣匯兑差額 | As at 1 January Additions Sales and redemption Amortisation Exchange difference | 9,733,358<br>2,744,548<br>(1,360,601)<br>1,265<br>92,314 | 12,035,961<br>773,375<br>(3,025,969)<br>(1,188)<br>(48,821) |
| 於十二月三十一日                             | As at 31 December   | 11,210,884   | 9,733,358   |

# 20. 外匯基金存款

本集團已將香港年金公司及按證保險公司 的外匯基金存款分類為指定以公平值變化 計入損益的金融資產。於二零二一年十二 月三十一日,外匯基金存款結餘為286億 港元(二零二零年:163億港元),包括本金 總額為249億港元(二零二零年:148億港 元)加上於呈報日已賺取及已累計但尚未提 取的收入,當中47億港元為本公司代表政 府用於經營個人特惠貸款計劃的存款,其 餘部分為由香港年金公司及按證保險公司 的保費及資本金存款。

外匯基金存款投資於外匯基金的投資組合 及長期增長組合,並受鎖定投資期限制。 外匯基金存款回報率按年釐定。就投資組 合而言,回報率乃根據投資組合過去六年 的年均回報率或上年度三年期政府債券的 年均收益率(下限為0%)計算,以較高者為 準。就長期增長組合而言,回報率乃根據 本年度時間加權回報率釐定。

### 20. Placements with the Exchange Fund

The Group has classified the placements of the HKMCA and the HKMCI with the Exchange Fund as financial assets designated at fair value through profit or loss. As at 31 December 2021, the balance of the placements with the Exchange Fund amounted to HK\$28.6 billion (2020: HK\$16.3 billion), comprising a total principal sum of HK\$24.9 billion (2020: HK\$14.8 billion) plus income earned and accrued but not yet withdrawn as at the reporting date, of which HK\$4.7 billion represented the placement made by the Company on behalf of the Government for the operation of PLGS and the remaining portion was the premium and capital placements made by the HKMCA and the HKMCI.

The placements with the Exchange Fund are invested in the Investment Portfolio and Long-Term Growth Portfolio of the Exchange Fund, subject to a lock-up period. The rate of return on the placements with the Exchange Fund is determined annually. For Investment Portfolio, the rate of return is calculated on the basis of the average annual rate of return on the portfolio over the past six years or the average annual yield of three-year Government Bond in the previous year (subject to a minimum of zero percent), whichever is the higher. With respect to the Long-Term Growth Portfolio, the rate of return is determined based on the current year time-weighted rate of return.

# 21. 附屬公司投資

### 21. Interests in subsidiaries

於二零二一年十二月三十一日,本公司的 主要附屬公司詳情如下:

Details of the principal subsidiaries of the Company as at 31 December 2021 are as follows:

| 名稱<br>Name                                     | 註冊成立地點<br>Place of<br>incorporation | 主要業務<br>Principal activities   | 已發行及繳足股份詳情<br>(股份的類別)<br>Particulars of issued and<br>fully paid up share capital<br>(Class of shares) | 由公司<br>(或其代名人)<br>所持的股份的<br>百分率<br>Percentage of<br>shares held by<br>the Company<br>(or its nominee) | 由公司的<br>附屬公司<br>(或其代名人)<br>所持股份的<br>百分率<br>Percentage of<br>shares held by<br>the Company's<br>subsidiary<br>(or its nominee) |
|--|-------------------------------------|--|--|---|---|
| 香港按揭管理有限公司<br>HKMC Mortgage Management Limited | 香港<br>Hong Kong                     | 為本集團進行購買按揭及供款管理服務、未償還小額貸款供款管理服務、及安老按揭貸款及保單逆按貸款的批出安排 Mortgage purchase and servicing, servicing of outstanding microfinance loans, and origination of reverse mortgage loans and policy reverse mortgage loans, all for the Group | 1,000,000港元(普通股)<br>HK\$1,000,000 (Ordinary)   | 100%  | 不適用<br>N/A  |
| 香港按證保險有限公司                                     | 香港                                  | 一般保險業務   | 3,000,000,000港元(普通股)   | 100%  | 不適用   |
| HKMC Insurance Limited                         | Hong Kong                           | General insurance business   | HK\$3,000,000,000 (Ordinary)   |   | N/A   |
| 香港年金有限公司                                       | 香港                                  | 長期保險業務   | 7,500,000,000港元(普通股)   | 100%  | 不適用   |
| HKMC Annuity Limited                           | Hong Kong                           | Long term insurance business   | HK\$7,500,000,000 (Ordinary)   |   | N/A   |
| 香港按揭証券融資(第一)有限公司*                              | 香港                                  | 股東自願清盤中  | 1,000港元(普通股)   | 不適用   | 不適用   |
| HKMC Funding Corporation (1) Limited*          | Hong Kong                           | In member's voluntary liquidation  | HK\$1,000 (Ordinary)   | N/A   | N/A   |
| Bauhinia MBS Limited*                          | 開曼群島                                | 股東自願清盤中  | 1,000美元(普通股)   | 不適用   | 不適用   |
|  | Cayman Islands                      | In member's voluntary liquidation  | US\$1,000 (Ordinary)   | N/A   | N/A   |
| HKMC Premier Solutions Limited                 | 香港<br>Hong Kong                     | 向本集團提供營銷及業務發展<br>服務及相關設施<br>Provision of marketing and<br>business development<br>services and related facilities<br>to the Group  | 100港元(普通股)<br>HK\$100 (Ordinary)   | 不適用<br>N/A  | 100%  |

- 根據香港《公司條例》附表1·這些公司被定 義為附屬企業。這些公司為經營由本公司擔 保的按揭證券化計劃而成立,而本公司並沒 有持有這些公司的股份。香港按揭証券融資 (第一)有限公司及Bauhinia MBS Limited分別 於二零二一年九月二日及二零二一年十一月 八日停止營運業務。
- These companies are subsidiary undertakings as defined in Schedule 1 to the Hong Kong Companies Ordinance and the Company does not hold shares in these companies which are set up for the operation of mortgage-backed securitisation programmes guaranteed by the Company. HKMC Funding Corporation (1) Limited and Bauhinia MBS Limited ceased businesses on 2 September 2021 and 8 November 2021 respectively.

# 22. 預付款項、按金及其他資產 22. Prepayments, deposits and other assets

|                                       |  | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|---------------------------------------|--|-------------------------|-------------------------|
| 公司會籍債券<br>信貸支持附件應收款項<br>在呈報日後結算的已發行證券 | Corporate club debentures<br>CSA receivables<br>Receivables from securities issued for | 910<br>132,381          | 910<br>27,061           |
| 的應收款項                                 | settlement after the reporting date  | 1,761,894               | 101,122                 |
| 其他應收款項                                | Other receivables  | 312,785                 | 275,637                 |
| 其他資產                                  | Other assets   | 59,567                  | 59,641                  |
|                                       |  | 2,267,537               | 464,371                 |

# 23. 固定資產

# 23. Fixed assets

# (i) 固定資產變動

#### (i) Movement in fixed assets

|  |  | 自用租賃物業<br>的使用權資產<br>Right-of-use<br>assets on<br>leased<br>properties<br>for own use<br>千港元<br>HK\$'000 | 租賃物業裝修<br>Leasehold<br>improvement<br>千港元<br>HK\$'000 | 辦公室設備、<br>家俬及装備<br>Office<br>equipment,<br>furniture<br>and fixtures<br>千港元<br>HK\$'000 | 電腦<br>Computers<br>千港元<br>HK\$'000 | 汽車<br>Motor<br>vehicle<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000  |
|--|--|---|---|---|------------------------------------|---|---------------------------------|
| 於二零二零年一月一日的成本<br>增加<br>撤銷/出售                         | Cost as at 1 January 2020<br>Additions<br>Written off/disposals  | 105,090<br>194,282<br>(90,481)  | 44,818<br>16,675<br>-                                 | 14,014<br>489<br>-  | 248,700<br>29,476<br>(5,020)       | 775<br>-<br>-                             | 413,397<br>240,922<br>(95,501)  |
| 於二零二零年十二月三十一日<br>的成本<br>增加<br>撤銷/出售<br>於二零二一年十二月三十一日 | Cost as at 31 December 2020  Additions Written off/disposals  Cost as at 31 December 2021                    | 208,891<br>8,930<br>(16,487)  | 61,493<br>15,626<br>(22,077)                          | 14,503<br>8,578<br>(4,295)  | 273,156<br>37,141<br>(37)          | 775<br>409<br>–                           | 558,818<br>70,684<br>(42,896)   |
| 的成本  |  | 201,334   | 55,042  | 18,786  | 310,260                            | 1,184                                     | 586,606                         |
| 於二零二零年一月一日<br>的累計折舊<br>折舊(附註10)<br>撤銷/出售             | Accumulated depreciation as at<br>1 January 2020<br>Depreciation charge (Note 10)<br>Written off/disposals   | (53,877)<br>(58,862)<br>90,481  | (35,417)<br>(5,823)                                   | (10,335)<br>(1,771)<br>–  | (203,129)<br>(26,935)<br>5,020     | (775)<br>-<br>-                           | (303,533)<br>(93,391)<br>95,501 |
| 於二零二零年十二月三十一日<br>的累計折舊<br>折舊(附註10)<br>撤銷/出售          | Accumulated depreciation as at<br>31 December 2020<br>Depreciation charge (Note 10)<br>Written off/disposals | (22,258)<br>(49,296)<br>16,487  | (41,240)<br>(5,665)<br>22,036                         | (12,106)<br>(2,612)<br>4,275  | (225,044)<br>(32,475)<br>37        | (775)<br>(29)<br>–                        | (301,423)<br>(90,077)<br>42,835 |
| 於二零二一年十二月三十一日<br>的累計折舊                               | Accumulated depreciation as at 31 December 2021  | (55,067)  | (24,869)  | (10,443)  | (257,482)                          | (804)                                     | (348,665)                       |
| 於二零二一年十二月三十一日<br>成本<br>累計折舊                          | As at 31 December 2021<br>Cost<br>Accumulated depreciation   | 201,334<br>(55,067)   | 55,042<br>(24,869)                                    | 18,786<br>(10,443)  | 310,260<br>(257,482)               | 1,184<br>(804)                            | 586,606<br>(348,665)            |
| 帳面淨額   | Net book amount  | 146,267   | 30,173  | 8,343   | 52,778                             | 380                                       | 237,941                         |
| 於二零二零年十二月三十一日<br>成本<br>累計折舊                          | As at 31 December 2020<br>Cost<br>Accumulated depreciation   | 208,891<br>(22,258)   | 61,493<br>(41,240)                                    | 14,503<br>(12,106)  | 273,156<br>(225,044)               | 775<br>(775)                              | 558,818<br>(301,423)            |
|  | Net book amount  | 186,633   | 20,253  | 2,397   | 48,112                             | -   | 257,395                         |

#### (ii) 租賃

#### (ii) Leases

財務狀況表列示有關租賃的金額如 下:

The statement of financial position shows the following amounts relating to leases:

|                         |   | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|-------------------------|---|-------------------------|-------------------------|
| 使用權資產一樓宇                | Right-of-use assets — Buildings                       | 146,267                 | 186,633                 |
| 租賃負債<br>一 一年內<br>一 超過一年 | Lease liabilities  — within one year  — over one year | 37,692<br>109,725       | 35,246<br>140,488       |
|                         |   | 147,417                 | 175,734                 |

於本年度,使用權資產增加8,930,000 港元(二零二零年:194,282,000港 元)。

Additions to the right-of-use assets during the year were HK\$8,930,000 (2020: HK\$194,282,000).

綜合收益表列示有關租賃的金額如 下:

The consolidated income statement shows the following amounts relating to leases:

|            |  | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|------------|--|-------------------------|-------------------------|
| 使用權資產折舊一樓宇 | Depreciation charge of right-of-use assets — Buildings | 49,296                  | 58,862                  |
| 利息支出       | Interest expense                                       | 2,429                   | 1,094                   |

於二零二一年,租賃現金流出總額為 39,676,000港 元(二零二零年: 54,731,000港元)。

The total cash outflow for leases in 2021 was HK\$39,676,000 (2020: HK\$54,731,000).

本集團租賃若干辦公室,而租期通常 固定為六年,但附帶下文所述的續租 The Group leases various offices and rental contracts are mainly made for fixed periods of 6 years but may have extension options as described below.

為本集團營運上更具彈性,物業租賃 都會包括續租及終止選擇權。大部分 續租及終止選擇權僅可由本集團行 使,而非相關的出租人。

Extension and termination options are included in property leases of the Group for operational flexibility. The majority of extension and termination options held are exercisable only by the Group and not by the respective lessor.

# 24. 應付利息

### 24. Interest payable

|   |   | 2021<br>千港元<br>HK\$′000  | 2020<br>千港元<br>HK\$'000    |
|---|---|--------------------------|----------------------------|
| 以下各項的應付利息:  一 已發行債務證券  一 利率掉期合約  一 其他負債 | Interest payable from:  — debt securities issued  — interest rate swap contracts  — other liabilities | 632,241<br>55,091<br>910 | 292,172<br>49,135<br>1,194 |
|   |   | 688,242                  | 342,501                    |

#### 25. 應付帳項、應付開支及其他負 25. Accounts payable, accrued expenses and other liabilities 債

|                                   |   | 2021<br>千港元<br>HK\$′000                      | 2020<br>千港元<br>HK\$'000                     |
|-----------------------------------|---|--|---|
| 應付帳項及應付開支<br>其他負債<br>租賃負債<br>其他撥備 | Accounts payable and accrued expenses Other liabilities Lease liabilities Other provision | 1,788,966<br>19,382,767<br>147,417<br>65,001 | 1,520,339<br>7,872,016<br>175,734<br>73,309 |
|                                   |   | 21,384,151                                   | 9,641,398                                   |

其他負債主要是指中小企融資擔保計劃下 的特別優惠措施(附註32)及個人特惠貸款 計劃(附註29(a))所收到的擔保費及撥款(已 扣除申索及相關開支)14,831,893,000港元 (二零二零年:3,330,216,000港元),與及 指用於二零零三年十二月及二零零四年一 月自政府購買的按揭貸款信貸安排加強措 施的遞延代價4,550,874,000港元(二零二零 年:4,541,800,000港元)。

Other liabilities represented mainly the guarantee fee and fund received (net of claims and related expenses) of HK\$14,831,893,000 (2020: HK\$3,330,216,000) under the special concessionary measures of the SFGS (Note 32) and the PLGS (Note 29(a)), and the deferred consideration of HK\$4,550,874,000 (2020: HK\$4,541,800,000) used for credit enhancement on the mortgage loans purchased from the Government in December 2003 and January 2004.

# 26. 保險負債及再保險資產

# 26. Insurance liabilities and reinsurance assets

|              |                                    |            | 2021        |             |            | 2020        |            |
|--------------|------------------------------------|------------|-------------|-------------|------------|-------------|------------|
|              |                                    | 毛額         | 再保險         | <br>淨額      | 毛額         | 再保險         | 淨額         |
|              |                                    | Gross      | Reinsurance | Net         | Gross      | Reinsurance | Net        |
|              |                                    | 千港元        | 千港元         | 千港元         | 千港元        | 千港元         | 千港元        |
|              |                                    | HK\$'000   | HK\$'000    | HK\$'000    | HK\$'000   | HK\$'000    | HK\$'000   |
| 一般保險業務:      | General insurance:                 |            |             |             |            |             |            |
| 未滿期保費及擔保費用撥備 | Provision for unearned premiums    |            |             |             |            |             |            |
|              | and guarantee fees                 | 5,109,451  | 481,508     | 4,627,943   | 2,989,183  | 369,205     | 2,619,978  |
| 未決申索撥備:      | Provision for outstanding claims:  |            |             |             |            |             |            |
| 一已申報/(已收回)申索 | — claims reported/(recovery)       | -          | -           | -           | 109        | 54          | 55         |
| 一已產生但未申報申索   | — claims incurred but not reported | 92,386     | 9,541       | 82,845      | 59,603     | 8,243       | 51,360     |
|              |                                    | 92,386     | 9,541       | 82,845      | 59,712     | 8,297       | 51,415     |
|              |                                    | 5,201,837  | 491,049     | 4,710,788   | 3,048,895  | 377,502     | 2,671,393  |
| 人壽保險:        | Life insurance:                    | 5,251,007  | ., 1,047    | .,, .0,, 00 | 5,5 10,070 | 0.77002     | 2,0. 1,070 |
| 保單持有人負債      | Policyholders' liabilities         | 11,582,453 | -           | 11,582,453  | 8,138,076  | -           | 8,138,076  |
|              |                                    | 16,784,290 | 491,049     | 16,293,241  | 11,186,971 | 377,502     | 10,809,469 |

# (a) 一般保險業務

# 未滿期保費及擔保費用撥備變 動分析如下

### (a) General insurance

Analysis of movement in provision for unearned premiums and guarantee fees

|            |                           |           | 2021        |           |           | 2020        |           |  |
|------------|---------------------------|-----------|-------------|-----------|-----------|-------------|-----------|--|
|            |                           | 毛額        | 再保險         | 淨額        | 毛額        | 再保險         | <br>淨額    |  |
|            |                           | Gross     | Reinsurance | Net       | Gross     | Reinsurance | Net       |  |
|            |                           | 千港元       | 千港元         | 千港元       | 千港元       | 千港元         | 千港元       |  |
|            |                           | HK\$'000  | HK\$'000    | HK\$'000  | HK\$'000  | HK\$'000    | HK\$'000  |  |
| 於一月一日      | As at 1 January           | 2,989,183 | 369,205     | 2,619,978 | 1,435,165 | 201,784     | 1,233,381 |  |
| 已收取保費(附註8) | Premiums written (Note 8) | 3,036,000 | 196,845     | 2,839,155 | 2,072,030 | 230,638     | 1,841,392 |  |
| 已滿期保費(附註8) | Premiums earned (Note 8)  | (915,732) | (84,542)    | (831,190) | (518,012) | (63,217)    | (454,795) |  |
| 於十二月三十一日   | As at 31 December         | 5,109,451 | 481,508     | 4,627,943 | 2,989,183 | 369,205     | 2,619,978 |  |

#### (ii) 未決申索撥備變動分析如下

### Analysis of movement in provision for outstanding claims

|                 |  |          | 2021        |          |          | 2020        |            |
|-----------------|--|----------|-------------|----------|----------|-------------|------------|
|                 |  | 毛額       | 再保險         | <br>淨額   | 毛額       | 再保險         | ————<br>淨額 |
|                 |  | Gross    | Reinsurance | Net      | Gross    | Reinsurance | Net        |
|                 |  | 千港元      | 千港元         | 千港元      | 千港元      | 千港元         | 千港元        |
|                 |  | HK\$'000 | HK\$'000    | HK\$'000 | HK\$'000 | HK\$'000    | HK\$'000   |
| 於一月一日           | As at 1 January                            | 59,712   | 8,297       | 51,415   | 38,991   | 7,207       | 31,784     |
| 已付申索            | Claims paid                                | (729)    | (55)        | (674)    | (6,397)  | (1,336)     | (5,061)    |
| 已收回申索           | Claims recovery                            | 4,286    | 818         | 3,468    | 1,471    | 738         | 733        |
| 已產生/(回撥)申索(附註8) | : Claims incurred/(written back) (Note 8): |          |             |          |          |             |            |
| 一已申報申索          | — claims reported                          | (3,666)  | (817)       | (2,849)  | 3,140    | 263         | 2,877      |
| 一已產生但未申報申索      | — claims incurred but not reported         | 32,783   | 1,298       | 31,485   | 22,507   | 1,425       | 21,082     |
|                 |  | 29,117   | 481         | 28,636   | 25,647   | 1,688       | 23,959     |
| 於十二月三十一日        | As at 31 December                          | 92,386   | 9,541       | 82,845   | 59,712   | 8,297       | 51,415     |

### (b) 人壽保險

#### (i) 保單持有人負債變動分析

#### (b) Life insurance

### Analysis of movement in policyholders' liabilities

|             |                                     | 2021       |             |            | 2020      |             |           |
|-------------|-------------------------------------|------------|-------------|------------|-----------|-------------|-----------|
|             |                                     | 毛額         | 再保險         | 淨額         | 毛額        | 再保險         | <br>淨額    |
|             |                                     | Gross      | Reinsurance | Net        | Gross     | Reinsurance | Net       |
|             |                                     | 千港元        | 千港元         | 千港元        | 千港元       | 千港元         | 千港元       |
|             |                                     | HK\$'000   | HK\$'000    | HK\$'000   | HK\$'000  | HK\$'000    | HK\$'000  |
| 於一月一日       | As at 1 January                     | 8,138,076  | _           | 8,138,076  | 5,027,483 | -           | 5,027,483 |
| 已付申索及已付利益   | Claims and benefits paid            | (606,437)  | -           | (606,437)  | (406,916) | -           | (406,916) |
| 已產生申索及保單持有人 | Claims incurred and movement in     |            |             |            |           |             |           |
| 負債變動(附註8)   | policyholders' liabilities (Note 8) | 4,050,814  | -           | 4,050,814  | 3,517,509 | -           | 3,517,509 |
| 於十二月三十一日    | As at 31 December                   | 11,582,453 | -           | 11,582,453 | 8,138,076 | -           | 8,138,076 |

#### 主要假設及負債預訂的方法 (ii)

對於長期保險合約,經濟假設 會持續檢討及更新。非經濟假 設亦至少每年檢討一次。

根據公認精算原則及《保險業 條例》內香港《保險業(長期負 債釐定)規則》的規例,就個別 人壽保險責任採用經修訂定額 淨保費估值法進行估值,下限 為退保現金價值。

#### (ii) Key assumptions and reserving approach

For long term insurance contracts, economic assumptions are continually reviewed and updated. Non-economic assumptions are reviewed at least annually.

Based on generally accepted actuarial principles and in accordance with Hong Kong Insurance (Determination of Long Term Liabilities) Rules of the Insurance Ordinance, the valuation of individual life liabilities was carried out using the Modified Net Level Premium Valuation method, subject to a minimum of the surrender value.

#### (iii) 非經濟假設

#### 死亡率

使用HKA18死亡率表(經死亡 率改善及篩撰負加調整), 並在 最佳估計死亡率假設上為不利 偏差計提15%的保費負加。

#### 失效

根據香港《保險業(長期負債釐 定)規則》第13條(即不就自願 中止計提撥備)。

#### 重續支出

重續支出假設乃基於內部經驗 研究所得。於二零二一年,重 續支出假設有所輕微增加,故 保險負債增加20萬港元。

#### (iv) 估值利率基準

估值利率指現有資產收益率與 於估值日期起計3年內及3年 後購買的資產預期再投資收益 率的加權比例。於估值日期起 計3年內購買的資產再投資收 益率,乃取當前資產的平均收 益率與預期於估值日期起計3 年後購買的資產再投資收益率 的平均值得出。此方法符合香 港《保險業(長期負債釐定)規 則》及香港精算學會提供的精 算指引。估值利率為4%(二零 二零年:4%)。

#### (iii) Non-economic assumptions

#### Mortality

HKA18 mortality table adjusted by mortality improvement and selection loading is used, with loading of 15% for provision for adverse deviations on top of best estimate mortality assumptions.

#### Lapse

In accordance with Section 13 of the Hong Kong Insurance (Determination of Long Term Liabilities) Rules (i.e. no allowance is made for the voluntary discontinuance).

#### Renewal expense

The renewal expense assumption is based on internal experience study. The renewal expense assumption is slightly increased in 2021 and the insurance liabilities has increased by HK\$0.2 million.

#### (iv) Valuation interest basis

The valuation interest rate is the weighted proportion of yield on existing assets and reinvestment yield expected of assets bought within 3 years of valuation date and 3 years after valuation date. The reinvestment yield of assets bought within 3 years of valuation date is obtained by taking the average of yield on current assets and reinvestment yield of assets expected to be bought 3 years after valuation date. This methodology is in compliance with the Hong Kong Insurance (Determination of Long Term Liabilities) Rules and the actuarial guidance provided by the Actuarial Society of Hong Kong. The valuation interest rate is 4% (2020: 4%).

# 27. 已發行債務證券

# 27. Debt securities issued

|   |   | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|---|---|-------------------------|-------------------------|
| 按攤銷成本列帳的債務證券                                      | Debt securities carried at amortised cost                                       |                         |                         |
| 中期債券  | MTN   | 24,928,315              | 17,480,014              |
| 按攤銷成本列帳的債務證券總額                                    | Total debt securities carried at amortised cost                                 | 24,928,315              | 17,480,014              |
| <b>指定為對沖項目並以現金流對沖 的債務證券</b><br>中期債券               | Debt securities designated as hedged items under cash flow hedge MTN            | 3,452,590               | 271,205                 |
| 指定為對沖項目並以現金流對沖<br>的債務證券總額                         | Total debt securities designated as hedged items under cash flow hedge          | 3,452,590               | 271,205                 |
| <b>指定為對沖項目並以公平值對沖</b> 的債務證券<br>債務工具發行計劃債券<br>中期債券 | Debt securities designated as hedged items under fair value hedge DIP notes MTN | 1,080,122<br>86,191,940 | 1,222,216<br>42,935,713 |
| 指定為對沖項目並以公平值對沖 的債務證券總額                            | Total debt securities designated as hedged items under fair value hedge         | 87,272,062              | 44,157,929              |
| 已發行債務證券總額   | Total debt securities issued  | 115,652,967             | 61,909,148              |

已發行債務證券的變動概述如下:

The movement in debt securities issued is summarised as follows:

|  |   | 2021<br>千港元<br>HK\$′000                             | 2020<br>千港元<br>HK\$'000                           |
|--|---|---|---|
| 於一月一日<br>發行<br>減:贖回<br>外幣匯兑差額          | As at 1 January<br>Issuance<br>Less: Redemption<br>Exchange difference                      | 61,262,254<br>109,469,731<br>(55,532,806)<br>69,655 | 39,912,212<br>58,372,069<br>(37,027,251)<br>5,224 |
| 名義價值總額<br>未攤銷折讓部分<br>公平值調整<br>於十二月三十一日 | Total nominal value Unamortised portion of discount Fair value adjustment As at 31 December | 115,268,834<br>(77,690)<br>461,823                  | 61,262,254<br>(78,166)<br>725,060<br>61,909,148   |

本年度發行的債券:

Notes issued during the year comprise:

|         |                                | 中期債券<br>MTN<br>千港元<br>HK\$′000 |
|---------|--------------------------------|--------------------------------|
| 已發行金額面值 | Amount issued at nominal value | 109,469,731                    |
| 己收取款項   | Consideration received         | 109,360,016                    |

所有已發行的債務證券均屬本集團無抵押 責任,而發行該等債務證券旨在提供一般 營運資金及作再融資用途。

All the debt securities issued are unsecured obligations of the Group, and are issued for the purposes of providing general working capital and refinancing.

# 28. 股本

# 28. Share capital

|                    |   | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|--------------------|---|-------------------------|-------------------------|
| 已發行及繳足:<br>20億股普通股 | Issued and fully paid:<br>2 billion ordinary shares | 9,500,000               | 7,000,000               |

股本變動概述如下:

The movement in share capital is summarised as follows:

|               |                        | 千港元<br>HK\$′000 |
|---------------|------------------------|-----------------|
| 於二零二零年十二月三十一日 | As at 31 December 2020 | 7,000,000       |
| 注資            | Capital injection      | 2,500,000       |
| 於二零二一年十二月三十一日 | As at 31 December 2021 | 9,500,000       |

# 29. 與有關連人士訂立的重大交易

本公司及其全資附屬公司由政府經外 (a) 匯基金所全資擁有。年內,本集團與 有關連人士訂立或維持的重大交易如 下:

> 與政府相關機構香港金管局的交易包 括下列各項:

- 本集團於本年度就債務工具中 央結算系統所提供的託管及結 算代理服務向香港金管局繳付 費用總額190萬港元(二零二零 年:180萬港元);
- 本集團於本年度產生2,270萬 港元(二零二零年:2,400萬港 元)借調費,作為從香港金管 局借調員工的費用;
- 本公司於本年度繳付40萬港元 (二零二零年:60萬港元)予香 港金管局,作為後備場所的服 務費;
- (iv) 金融管理專員透過外匯基金向 本公司提供循環信貸,於二零 二零年十月額度由300億港元 提高至800億港元,於二零 二一年十二月三十一日並無未 償還餘額及應計利息(二零二 零年:兩者均無);及
- 於二零二一年六月二十八日, 金融管理專員透過外匯基金向 本公司注資25億港元,目的為 資助本公司於同日向香港年金 公司的額外注資。因此,金融 管理專員透過外匯基金繼續承 諾向本公司注入額外資金合共 高達175億港元作為股本(經上 述向香港年金公司注資25億港 元後,從原本金額為200億港 元中扣除),目的僅為資助本公 司向香港年金公司的額外注 資,而本公司繼續承諾向香港 年金公司注入相應額外資金作 為其股本,目的僅為保持香港 年金公司的償付能力超過一定 水平。

## 29. Material related party transactions

(a) The Company and its wholly-owned subsidiaries are wholly owned by the Government for the account of the Exchange Fund. During the year, the Group entered into or maintained material transactions with the related parties as follows:

Transactions with the HKMA, a Government-related entity, included the following:

- the Group paid a total fee amount of HK\$1.9 million for the year (2020: HK\$1.8 million) to the HKMA in respect of custodian and clearing agent services from the Central Moneymarkets Unit;
- the Group incurred a secondment fee of HK\$22.7 (ii) million for the year (2020: HK\$24.0 million) in respect of secondees from the HKMA:
- the Company paid a back-up site service fee of HK\$0.4 million for the year (2020: HK\$0.6 million) to the HKMA;
- (iv) the Monetary Authority through the Exchange Fund increased its revolving credit facility to the Company to HK\$80 billion in October 2020 from HK\$30 billion, and there was no outstanding balance and accrued interest as at 31 December 2021 (2020: nil for both); and
- on 28 June 2021, the Monetary Authority through the (V) Exchange Fund injected funds of HK\$2.5 billion into the Company for the purpose of financing the Company's additional capital injection into the HKMCA on the same date. Accordingly, the Monetary Authority through the Exchange Fund maintained its commitment to inject additional funds up to HK\$17.5 billion in aggregate (reduced from the original amount of HK\$20 billion after the above HK\$2.5 billion capital injection into the HKMCA) into the Company as equity for the sole purpose of financing the Company's additional capital injection into the HKMCA and the Company maintained its commitment to inject such additional funds into the HKMCA as equity for the sole purpose of maintaining the HKMCA's margin of solvency above a certain level.

與政府的交易包括下列各項:

- 按證保險公司提供八成、九成 及(自二零二零年四月推出的) 百分百中小企融資擔保計劃下 的貸款擔保,由政府提供最高 達2,180億港元的總信貸擔保 承諾額(包括本公司就中小企 融資擔保計劃下取得的百分百 擔保貸款的擔保),詳情見附註 32。於百分百中小企融資擔保 計劃的日常運作方面,政府向 按證保險公司補償8,750萬港 元(二零二零年: 2,240萬港 元),作為按證保險公司本年度 的行政開支;及
- 於二零二零年,本公司與政府 訂立協議,據此,本公司維持 承諾向中小企融資擔保計劃下 的貸款機構全數購買百分百中 小企融資擔保計劃下的貸款, 由政府透過按證保險公司作全 額擔保,詳情見附註17;
- 本公司及按證保險公司與政府 簽訂協定,根據協定,本公司 承諾向參與個人特惠貸款計劃 的認可機構購買所有貸款,而 政府則向本公司提供全部資金 以購買所有個人特惠貸款計劃 的貸款,按證保險公司則負責 運作及管理個人特惠貸款計 劃。關於從政府收到用於購買 個人特惠貸款計劃貸款的預付 款,於二零二一年十二月 三十一日,該預付款中部分待 購買貸款的預付資金已存入認 可機構,餘額為7億港元(二零 二零年:無),預付款的剩餘部 分已代表政府存入外匯基金, 餘額為47億港元(二零二零年: 兩者均無)。按證保險公司獲政 府委任為個人特惠貸款計劃的 管理人,本年度的管理費為 220萬港元(二零二零年:無)。 個人特惠貸款計劃貸款產生的 風險及回報由政府承擔;及
- 於二零二一年十二月三十一 日,本公司持有3.07億港元(二 零二零年:無)的香港政府債 券作投資,其利息為80萬港元 (二零二零年:無)。

本公司於本年度內向其附屬公司提供 企業支援服務,有關費用按公平基準 **釐定。** 

Transactions with the Government included the following:

- the HKMCI provided 80%, 90% and (since launch in April 2020) 100% SFGS loan guarantees with a total guarantee commitment up to HK\$218 billion reimbursable by the Government (including guarantees on 100% SFGS loans acquired by the Company), see Note 32 for details. With respect to the day-to-day operation of the 100% SFGS, the Government reimbursed HK\$87.5 million (2020: HK\$22.4 million) to the HKMCI for the administrative expenses incurred by the HKMCI for the year;
- the Company entered into an agreement with the Government in 2020, pursuant to which the Company maintained its commitment to purchase from SFGS lenders all 100% SFGS loans that are fully guaranteed by the Government via the HKMCI, see Note 17 for details;
- the Company and the HKMCI entered into an agreement with the Government, pursuant to which the Company committed to purchase all loans under the PLGS from the participating Als and the Government provided full funding to the Company for the purchase of all the PLGS loans, the HKMCI is responsible for the operation and administration of the PLGS. With respect to the advance payment received from the Government to purchase loans under the PLGS, a portion of such advance funding pending for the purchase of loans was deposited with Als with an outstanding balance of HK\$0.7 billion (2020: nil) and the remaining portion of the advance payment was placed with the Exchange Fund on behalf of the Government with an outstanding balance of HK\$4.7 billion as at 31 December 2021 respectively (2020: nil for both). The HKMCI was appointed by the Government to act as an administrator for PLGS for a fee of HK\$2.2 million (2020: nil) for the year. Risks and rewards arising from the PLGS loans rest with the Government; and
- the Company held investment of HK\$307 million (2020: (iv) nil) in the Hong Kong Government Bonds as at 31 December 2021 and the interest thereon was HK\$0.8 million (2020: nil).

The Company provided corporate support services to its subsidiaries during the year for fees on an arm's length 應付相關連人士的結餘如下:

Balances of amounts due to relevant related parties are as follows:

|   | 外匯基金              |            | 政               | 府              |
|---|-------------------|------------|-----------------|----------------|
|   | The Exchange Fund |            | The Gov         | ernment        |
|   | 2021              | 2020       | 2021            | 2020           |
|   | 千港元               | 千港元        | 千港元             | 千港元            |
|   | HK\$′000          | HK\$'000   | HK\$′000        | HK\$'000       |
| 外匯基金存款(附註20) Placements with the Exchange Fund (Note 20)<br>其他負債(附註25及32) Other liabilities (Notes 25 and 32) | 28,633,258        | 16,336,835 | -<br>19,382,767 | -<br>7,872,016 |

### (b) 主要管理層人員

主要管理層人員為直接或間接有權力 及負責策劃、指揮及控制本集團業務 的人士,包括董事及高級管理人員。

於二零二一年及二零二零年,主要管 理層人員的薪酬包括:

# (b) Key management personnel

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the Group, directly or indirectly, including directors and senior officers.

Compensation of the key management personnel for 2021 and 2020 comprised:

|             |   | <b>2021</b><br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|-------------|---|--------------------------------|-------------------------|
| 薪金及其他短期僱員福利 | Salaries and other short-term employee benefits | 31,237                         | 31,244                  |
| 離職後福利       | Post-employment benefits                        | 2,866                          | 2,993                   |
|             |   | 34,103                         | 34,237                  |

# 30. 承擔

### 30. Commitments

### (a) 資本

#### (a) Capital

|                   |  | <b>2021</b><br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|-------------------|--|--------------------------------|-------------------------|
| 已批准及訂約<br>已批准但未訂約 | Authorised and contracted for<br>Authorised but not contracted for | 3,356<br>60,557                | 6,780<br>106,695        |
|                   |  | 63,913                         | 113,475                 |

上述資本承擔主要與購買電腦設備及 軟件有關。

The above capital commitments mainly relate to commitments to purchase computer equipment and software.

#### (b) 其他承擔

#### (b) Other commitments

|          |                          | 2021      | 2020      |
|----------|--------------------------|-----------|-----------|
|          |                          | 千港元       | 千港元       |
|          |                          | HK\$'000  | HK\$'000  |
| 未提用貸款承擔額 | Undrawn loan commitments | 2,847,131 | 2,028,272 |

# 31. 按揭保險計劃及安老按揭計劃

# 31. Mortgage Insurance Programme and Reverse **Mortgage Programme**

於二零二一年十二月三十一日,本集團按 揭保險計劃的風險投保總額約為889億港 元(二零二零年:545億港元),其中83億 港元(二零二零年:69億港元)已向核准再 保險公司購買再保險,而本集團則自行承 擔餘下806億港元(二零二零年:476億港 元)的風險。

As at 31 December 2021, the total risk-in-force of the Group under the MIP was approximately HK\$88.9 billion (2020: HK\$54.5 billion) of which HK\$8.3 billion (2020: HK\$6.9 billion) was ceded to the approved reinsurers and the balance of HK\$80.6 billion (2020: HK\$47.6 billion) was retained by the Group.

於二零二一年十二月三十一日,本集團安 老按揭計劃的風險投保總額約為187億港 元(二零二零年:150億港元),其中47億 港元(二零二零年:27億港元)已向核准再 保險公司購買再保險,而本集團則自行承 擔餘下140億港元(二零二零年:123億港 元)的風險。

As at 31 December 2021, the total risk-in-force of the Group under the RMP was approximately HK\$18.7 billion (2020: HK\$15.0 billion) of which HK\$4.7 billion (2020: HK\$2.7 billion) was ceded to the approved reinsurer and the balance of HK\$14.0 billion (2020: HK\$12.3 billion) was retained by the Group.

# 32. 中小企融資擔保計劃下的特別 優惠措施

本集團就現有的中小企融資擔保計劃下的 八成及九成擔保保障的貸款擔保產品提供 優惠的擔保費水平,以及為百分百中小企 融資擔保計劃所取得的貸款,由政府提供 總貸款擔保額高達2,180億港元。

有關八成及九成擔保產品,由特別信貸擔 保產品所收取的擔保費,將首先全數用於 支付相關的壞帳償付及相關開支,如有餘 款則將撥歸予政府。如所收取的擔保費不 足以應付相關壞帳及費用,政府將會承擔 餘額。本集團負責此產品的營運並承擔日 常營運開支。

對本集團的綜合收益表就有關擔保費用的 收入及違約索償並沒有影響。基於本集團 只是代表政府營運該等產品,本集團認為 有關此產品的風險和利益均屬於政府。因 此,該等產品的風險承擔並沒有列於本集 團的資產負債表外風險。

有關百分百中小企融資擔保計劃的更多詳 情,請參閱附註17。

# 32. Special concessionary measures under the SME **Financing Guarantee Scheme**

The Group provided loan guarantee products with 80% and 90% guarantee coverage under the existing SFGS at a concessionary guarantee fee rate, together with guarantee for 100% SFGS loans acquired for a total guarantee commitment up to HK\$218 billion reimbursable by the Government.

Regarding the 80% and 90% guarantee products, all guarantee fees collected under the special loan guarantee products are set aside to meet the relevant default claims and related out-of-pocket expenses. The remaining balance of the guarantee fees, if any, will be returned to, and any shortfall will be borne by, the Government. The Group is responsible for the operation of the product and the applicable day-to-day operating costs.

There is no impact on the consolidated income statement of the Group in respect of guarantee fee revenue and default claims. Given that the Group operates only these products for the Government, the Group considers the risk and rewards associated with this product rest with the Government. Hence, the risk-inforce for these products has not been included as the Group's offbalance sheet exposures.

For the 100% SFGS, please refer to Note 17 for more details.

# 33. 本公司的財務狀況表及儲備變 33. Statement of financial position and reserve movement of the Company

# 33.1 本公司於二零二一年十二月 三十一日的財務狀況表

# 33.1 Statement of financial position of the Company as at 31 December 2021

|              |  | 附註<br>Note | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK\$'000 |
|--------------|--|------------|-------------------------|-------------------------|
| 資產           | ASSETS                                 |            |                         |                         |
| 現金及短期資金      | Cash and short-term funds              |            | 33,813,827              | 16,797,113              |
| 應收利息及匯款      | Interest and remittance receivables    |            | 862,200                 | 467,932                 |
| 衍生金融工具       | Derivative financial instruments       |            | 812,397                 | 797,352                 |
| 中小企融資擔保計劃下   | Loans with special 100%                |            |                         |                         |
| 的百分百擔保特惠貸款   | guarantee under the SME                |            |                         |                         |
|              | Financing Guarantee Scheme             |            | 71,063,154              | 36,084,713              |
| 貸款組合淨額       | Loan portfolio, net                    |            | 7,117,247               | 5,463,004               |
| 證券投資:        | Investment securities:                 |            |                         |                         |
| 一以公平值變化計入其他  | — at fair value through other          |            |                         |                         |
| 全面收益         | comprehensive income                   |            | 3,647,182               | 4,418,962               |
| 一以公平值變化計入損益  | — at fair value through profit or loss |            | 10,710                  | 265,769                 |
| 一按攤銷成本列帳     | — at amortised cost                    |            | 10,987,143              | 9,160,264               |
| 外匯基金存款       | Placements with the Exchange Fund      |            | 4,665,273               | _                       |
| 附屬公司投資       | Interests in subsidiaries              |            | 14,120,803              | 10,723,687              |
| 預付款項、按金及其他資產 | Prepayments, deposits and              |            |                         |                         |
|              | other assets                           |            | 1,910,836               | 155,034                 |
|              | Fixed assets                           |            | 213,559                 | 234,950                 |
| 資產總額         | Total assets                           |            | 149,224,331             | 84,568,780              |
| 負債           | LIABILITIES                            |            |                         |                         |
| 應付利息         | Interest payable                       |            | 688,255                 | 342,501                 |
| 附屬公司存款       | Placements by subsidiary               |            | 147,000                 | 20,000                  |
| 應付帳項、應付開支及   | Accounts payable, accrued              |            |                         |                         |
| 其他負債         | expenses and other liabilities         |            | 13,913,015              | 6,455,675               |
| 衍生金融工具       | Derivative financial instruments       |            | 334,529                 | 281,230                 |
| 當期税項負債       | Current tax liabilities                |            | 136,064                 | 136,745                 |
| 遞延税項負債       | Deferred tax liabilities               |            | 5,747                   | 5,037                   |
| 已發行債務證券      | Debt securities issued                 |            | 115,652,967             | 61,909,148              |
| 負債總額         | Total liabilities                      |            | 130,877,577             | 69,150,336              |

|            |                                   | 附註<br>Note | 2021<br>千港元<br>HK\$′000 | 2020<br>千港元<br>HK <b>\$</b> ′000 |
|------------|-----------------------------------|------------|-------------------------|----------------------------------|
| 權益         | EQUITY                            |            |                         |                                  |
| 權益持有人應佔股本及 | Capital and reserves attributable |            |                         |                                  |
| 儲備:        | to the equity holder:             |            |                         |                                  |
| 股本         | Share capital                     |            | 9,500,000               | 7,000,000                        |
| 保留溢利       | Retained profits                  | 33.2       | 8,829,710               | 8,409,021                        |
| 公平值儲備      | Fair value reserve                | 33.2       | 11,416                  | 9,519                            |
| 對沖儲備       | Hedging reserve                   | 33.2       | 5,628                   | (96)                             |
| 權益總額       | Total equity                      |            | 18,346,754              | 15,418,444                       |
| 負債及權益總額    | Total liabilities and equity      |            | 149,224,331             | 84,568,780                       |

董事局已於二零二二年五月十九日批 准及授權刊行。

Approved and authorised for issue by the Board of Directors on 19 May 2022.

余偉文 YUE Wai Man, Eddie LI Ling Cheung, Raymond 李令翔 副主席兼執行董事 Deputy Chairman and 執行董事兼總裁 Executive Director and Executive Director Chief Executive Officer

# 33.2 本公司的儲備

# 33.2 Reserves of the Company

|   |  | 保留溢利<br>Retained<br>profits<br>千港元<br>HK\$'000 | 公平值儲備<br>Fair value<br>reserve<br>千港元<br>HK\$'000 | 對沖儲備<br>Hedging<br>reserve<br>千港元<br>HK\$'000 | 總額<br>Total<br>千港元<br>HK\$'000 |
|---|--|--|---|---|--------------------------------|
| 於二零二零年一月一日結餘                                | Balance as at 1 January 2020   | 8,235,410                                      | 24,814  | -   | 8,260,224                      |
| 本年度溢利                                       | Profit for the year  | 173,611  | -   | -   | 173,611                        |
| 其他全面收益:<br>以公平值變化計入其他全面收益<br>的債務證券公平值變動     | Other comprehensive income: Change in the fair value of debt securities at FVOCI             | -  | (16,319)  | -   | (16,319)                       |
| 以公平值變化計入其他全面收益<br>的債務證券虧損撥備變動<br>以現金流對沖的對沖工 | Change in the loss allowance of debt securities at FVOCI Change in the fair value of hedging | -  | 1,024   | -   | 1,024                          |
| 具公平值變動                                      | instruments at cash flow hedge   |  |   | (96)  | (96)                           |
| 本年度全面收益總額                                   | Total comprehensive income for the year  | 173,611  | (15,295)  | (96)  | 158,220                        |
| 於二零二零年十二月三十一日                               | As at 31 December 2020   | 8,409,021                                      | 9,519   | (96)  | 8,418,444                      |
| 本年度溢利                                       | Profit for the year  | 420,689  | -   | -   | 420,689                        |
| 其他全面收益:<br>以公平值變化計入其他全面收益                   | Other comprehensive income: Change in the fair value of debt securities                      |  |   |   |                                |
| 的債務證券公平值變動<br>以公平值變化計入其他全面收益                | at FVOCI<br>Change in the loss allowance of debt   | -  | 2,634   | -   | 2,634                          |
| 的債務證券虧損撥備變動                                 | securities at FVOCI  | -  | (737)   | -   | (737)                          |
| 以現金流對沖的對沖工<br>具公平值變動                        | Change in the fair value of hedging instruments at cash flow hedge                           | -  | -   | 5,724   | 5,724                          |
| 本年度全面收益總額                                   | Total comprehensive income for the year  | 420,689  | 1,897   | 5,724   | 428,310                        |
| 於二零二一年十二月三十一日                               | As at 31 December 2021   | 8,829,710                                      | 11,416  | 5,628   | 8,846,754                      |

# 34. 董事於交易、安排和合約中的 重大利害關係

截至二零二一年十二月三十一日止年度內, 不存在亦不曾訂立本集團任何成員作為一 方,對本公司業務屬重要的,且年內曾為 本公司董事的人士或其有關連實體(根據《公 司條例》定義)在當中有直接或間接重大利 害關係的任何交易、安排和合約。

## 35. 通過財務報表

董事局於二零二二年五月十九日通過本財 務報表。

# 34. Directors' material interests in transactions, arrangements and contracts

At no time during the year ended 31 December 2021, there subsisted or entered into any transaction, arrangement or contract of significance in relation to the Company's business, to which any member of the Group was a party, and in which any person who was a director of the Company at any time during the year or a connected entity (as defined in the Companies Ordinance) of any such person had, directly or indirectly, a material interest.

# 35. Approval of financial statements

The financial statements were approved by the Board of Directors on 19 May 2022.

本公司盡力確保獨立核數師報告及財務報表的中 文本與英文本一致。如有任何不一致,概以英文 本為準。

The Company makes every effort to ensure consistency between the Chinese and English versions of this Independent Auditor's Report and Financial Statements. In the event of any inconsistency, the English version shall prevail.

# Abbreviations used in this Report

100% Guarantee Product Special 100% Loan Guarantee **Authorized Institutions** Als

ALCO Asset and Liability Committee

AMIGOS By HKMC **AMIGOS** Annuity Plan **HKMC Annuity Plan B&R** Initiative Belt and Road Initiative **BLRs Best Lending Rates** 

Capital Adequacy Ratio CAR Credit Committee CC

Code Corporate Governance Code of the HKMC Code of Conduct Code of Conduct for the HKMC's staff

COVID-19 Coronavirus Disease 2019

CRC Corporate Risk Management Committee

CSA Credit Support Annex DIP Debt Issuance Programme Directors Directors of the Corporation Expected credit losses **ECL** 

Higher payout fixed-rate mortgage plan to AMIGOS members Enhanced 3% Fixed-rate Mortgage Plan

**ESG** Environmental, Social and Governance

**ESGC** Environmental, Social and Governance Committee Financial Secretary The Financial Secretary of the Government

Audited consolidated financial statements of the Company **Financial Statements** 

for the year ended 31 December 2021

**FVOCI** Fair value through other comprehensive income

Fair value through profit or loss **FVPL** 

Government The Government of the Hong Kong Special Administrative Region Group The Company and its subsidiaries and subsidiary undertakings

Guidelines on Capital Adequacy Ratio Guidelines **HIBOR** Hong Kong Interbank Offered Rate Hong Kong Accounting Standards **HKASs** Hong Kong Financial Reporting Standards **HKFRSs** 

**HKICPA** Hong Kong Institute of Certified Public Accountants

Hong Kong Monetary Authority

HKMC/Corporation/Company The Hong Kong Mortgage Corporation Limited 香港按揭證券有限公司

HKMC Annuity Limited 香港年金有限公司 **HKMCA HKMCI** HKMC Insurance Limited 香港按證保險有限公司 Hong Kong Special Administrative Region **HKSAR HKSAs** Hong Kong Standards on Auditing

HKMC Mortgage Management Limited 香港按揭管理有限公司 **HMML** 

Insurance Authority IΑ

**IFS** Infrastructure Financing and Securitisation

**IFSIC** Infrastructure Financing and Securitisation Investment Committee

IΡ Investment Portfolio

**IRM** Information Risk Management Department

Longevity Risk Committee I RC Long Term Growth Portfolio **LTGP** 

LTV Loan-to-value

**MBS** Mortgage-backed securities MIP Mortgage Insurance Programme Moody's Moody's Investors Service, Inc. Memorandum of Understanding MoU MPP Mortgage Purchase Programme

MTN Medium Term Note

**ORC** Operational Risk Committee

**PBO** Prevention of Bribery Ordinance (Cap. 201) **PLGS** 100% Personal Loan Guarantee Scheme **PRMP** Policy Reverse Mortgage Programme

Risk Committee

**RMP** Reverse Mortgage Programme S&P

**S&P Global Ratings** 

SME Financing Guarantee Scheme **SFGS** Small and medium-sized enterprises **SMEs** TAC Transaction Approval Committee

RC

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